



SHIRE OF WOODANILLING

**ATTACHMENT BOOKLET FOR
ORDINARY COUNCIL MEETING**

Tuesday, 19 May 2026 at 5.00pm

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- 8.1.1 Ordinary Meeting of Council held 17 February 2026
- 9.1.1 Minutes of the Great Southern Country Zone Meeting held 24 April 2026
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- 13.2.1 Monthly Financial Report - 30 April 2026
- 13.3.1 Draft Shire of Woodanilling Public Health Plan
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- 13.4.1 Corporate Business Plan Actions - Progress Report & Review – Year 1
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SHIRE OF WOODANILLING



ORDINARY MEETING OF COUNCIL Unconfirmed Minutes 21 April 2026

Disclaimer

The recommendations contained in the Minutes are subject to confirmation by Council. The Shire of Woodanilling warns that anyone who has an application lodged with Council must obtain and should only rely on written confirmation of the outcomes of the application following the Council meeting, and any conditions attaching to the decision made by the Council in respect of the application. No responsibility whatsoever is implied or accepted by the Shire of Woodanilling for any act, omission or statement or intimation occurring during a Council Meeting.

Agendas and Minutes are available on the Shire website www.woodanilling.wa.gov.au

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ORDINARY MEETING OF COUNCIL AGENDA

The Shire President, Cr Thomson opened the meeting at 5.04pm. Cr Thomson advised that the meeting would be recorded in accordance with current requirements.

1. DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS`

Recording of Meeting In accordance with the *Local Government Act 1995* and *Local Government (Administration) Regulations 1996*, Members of Council and members of the gallery are advised that this meeting will be audio recorded. The recording will be made publicly available on the Shire of Woodanilling website within 14 days of the meeting taking place.

1.1. DISCLOSURE OF INTEREST AFFECTING IMPARTIALITY

Division 6 Subdivision 1 of the Local Government Act 1995 requires Council Members and Employees to declare any direct or indirect financial interest or general interest in any matter listed in this Agenda.

The Act also requires the nature of the interest to be disclosed in writing before the meeting or immediately before the matter be discussed.

NB: A Council member who makes a disclosure must not preside or participate in, or be present during, any discussion or decision making procedure relating to the declared matter unless the procedures set out in Sections 5.68 or 5.69 of the Act have been complied with.

DISCLOSURE OF INTEREST AFFECTING IMPARTIALITY

Disclosures of Interest Affecting Impartiality are required to be declared and recorded in the minutes of a meeting. Councillors who declare such an interest are still permitted to remain in the meeting and to participate in the discussion and voting on the particular matter. This does not lessen the obligation of declaring financial interests etc. covered under the Local Government Act.

To help with complying with the requirements of declaring Interests Affecting Impartiality the following statement is recommended to be announced by the person declaring such an interest and to be produced in the minutes.

"I (give circumstances of the interest being declared, eg: have a long standing personal friendship with the proponent). As a consequence there may be a perception that my impartiality on this matter may be affected. I declare that I will consider this matter on its merits and vote accordingly".

2. RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

Cr HR Thomson OAM	Shire President
Cr S Vermeulen	Deputy Shire President
Cr R Marshall	
Cr K Stephens	
Cr M Trimming	
Officers:	
Anika Serer	Chief Executive Officer
Ciara Whitmore	Customer Service Officer
Leave of Absence:	
Cr I Garstone	
Apologies:	
Nil.	
Observers:	
Ralph Thomas	

3. RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil.

4. PUBLIC QUESTION TIME

Nil.

5. PETITIONS / DEPUTATIONS / PRESENTATIONS

Nil.

6. APPLICATIONS FOR LEAVE OF ABSENCE

Nil.

7. ANNOUNCEMENTS BY SHIRE PRESIDENT AND/OR DEPUTY PRESIDENT WITHOUT DISCUSSION

Nil.

8. CONFIRMATION OF COUNCIL MEETING MINUTES**8.1. ORDINARY MEETING OF COUNCIL HELD 17 MARCH 2026**

That the Minutes of the Ordinary Meeting of Council held 17 March 2026 be confirmed as a true and correct record of proceedings with the following amendments:

- The Policy number referred to throughout Item 13.5 'New Council Policy 116' be changed to 117; and
- The Policy number referred to throughout Item 13.6 'New Council Policy 117' be changed to 118

to align sequentially with existing policy numbers in the Shire of Woodanilling's Policy Manual.

COUNCIL RESOLUTION – 8.1. ORDINARY MEETING OF COUNCIL HELD 17 MARCH 2026 (OCM 516/04/2026)

Moved: Cr Marshall

Seconded: Cr Stephens

That the Minutes of the Ordinary Meeting of Council held 17 March 2026 be confirmed as a true and correct record of proceedings with the following amendments:

- The Policy number referred to throughout Item 13.5 'New Council Policy 116' be changed to 117; and
- The Policy number referred to throughout Item 13.6 'New Council Policy 117' be changed to 118

to align sequentially with existing policy numbers in the Shire of Woodanilling's Policy Manual.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

8.2. SPECIAL MEETING OF COUNCIL HELD 8 APRIL 2026

That the Minutes of the Special Meeting of Council held 8 April 2026 be confirmed as a true and correct record of proceedings with the following amendment:

- Report 8.1 Chief Executive Officer – Recruitment Process: *This matter needs to be considered in accordance with Section 5.23(2)(e) of the Local Government Act 1995 be changed to Section 5.23 (2)(b).*

COUNCIL RESOLUTION – 8.2. SPECIAL MEETING OF COUNCIL HELD 8 APRIL 2026 (OCM 517/04/2026)

Moved: Cr Stephens

Seconded: Cr Trimming

That the Minutes of the Special Meeting of Council held 8 April 2026 be confirmed as a true and correct record of proceedings with the following amendment:

- Report 8.1 Chief Executive Officer – Recruitment Process: *This matter needs to be considered in accordance with Section 5.23(2)(e) of the Local Government Act 1995 be changed to Section 5.23 (2)(b).*

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

8.3. SPECIAL MEETING OF COUNCIL HELD 14 APRIL 2026

That the Minutes of the Special Meeting of Council held 14 April 2026 be confirmed as a true and correct record of proceedings.

COUNCIL RESOLUTION – 8.3. SPECIAL MEETING OF COUNCIL HELD 14 APRIL 2026 (OCM 518/04/2026)

Moved: Cr Vermeulen

Seconded: Cr Trimming

That the Minutes of the Special Meeting of Council held 14 April 2026 be confirmed as a true and correct record of proceedings.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

9. RECEIVAL OF OTHER MEETING MINUTES

9.1. STATE COUNCIL SUMMARY HELD 4 MARCH 2026

That the Minutes of the State Council Summary Meeting held 4 March 2026 be received by Council.

COUNCIL RESOLUTION – 9.1. STATE COUNCIL SUMMARY HELD 4 MARCH 2026 (OCM 519/04/2026)

Moved: Cr Marshall

Seconded: Cr Trimming

That the Minutes of the State Council Summary Meeting held 4 March 2026 be received by Council.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

9.2. BUSHFIRE ADVISORY COMMITTEE AGM MEETING HELD 26 MARCH 2026

That the Minutes of the Bushfire Advisory Committee AGM Meeting held 26 March 2026 be received by Council.

COUNCIL RESOLUTION – 9.2. BUSHFIRE ADVISORY COMMITTEE AGM MEETING HELD 26 MARCH 2026 (OCM 520/04/2026)

Moved: Cr Stephens

Seconded: Cr Vermeulen

That the Minutes of the Bushfire Advisory Committee AGM Meeting held 26 March 2026 be received by Council.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

9.3. BUSHFIRE ADVISORY COMMITTEE MEETING HELD 26 MARCH 2026

That the Minutes of the Bushfire Advisory Committee Meeting held 26 March 2026 be received by Council.

COUNCIL RESOLUTION – 9.3. BUSHFIRE ADVISORY COMMITTEE MEETING HELD 26 MARCH 2026 (OCM 521/04/2026)

**Moved: Cr Trimming
Seconded: Cr Marshall**

That the Minutes of the Bushfire Advisory Committee Meeting held 26 March 2026 be received by Council.

CARRIED 5/0

**For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming
Against: Nil**

9.4. 4WDL MEETING HELD 31 MARCH 2026

That the Minutes of the 4WDL Meeting held 31 March 2026 be received by Council.

COUNCIL RESOLUTION – 9.4. 4WDL MEETING HELD 31 MARCH 2026 (OCM 522/04/2026)

**Moved: Cr Trimming
Seconded: Cr Vermeulen**

That the Minutes of the 4WDL Meeting held 31 March 2026 be received by Council.

CARRIED 5/0

**For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming
Against: Nil**

9.5. WWLZ MEETING HELD 1 APRIL 2026

That the Minutes of the WWLZ Meeting held 1 April 2026 be received by Council.

COUNCIL RESOLUTION – 9.5. WWLZ MEETING HELD 1 APRIL 2026 (OCM 523/04/2026)

**Moved: Cr Vermeulen
Seconded: Cr Trimming**

That the Minutes of the WWLZ Meeting held 1 April 2026 be received by Council.

CARRIED 5/0

**For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming
Against: Nil**

9.6. AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD 21 APRIL 2026

That the Minutes of the Audit, Risk and Improvement Committee Meeting held on 21 April 2026, as tabled, be received by Council.

COUNCIL RESOLUTION – 9.6. AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD 21 APRIL 2026 (OCM 524/04/2026)

Moved: Cr Marshall

Seconded: Cr Stephens

That the Minutes of the Audit, Risk and Improvement Committee Meeting held on 21 April 2026, as tabled, be received by Council.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

10. RECOMMENDATIONS FROM COMMITTEE

10.1. RISK MANAGEMENT FRAMEWORK – RISK MANAGEMENT POLICY	
File Reference	ADM0019; ADM0149
Date of Report	12 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Judy Stewart – Executive Manager Corporate Services
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 10.1.1 - Draft Policy No. 119 - Risk Management

BRIEF SUMMARY

The purpose of this report is for the Audit, Risk and Improvement Committee (ARIC) to consider a Risk Management Policy for recommendation to Council, as part of Council's Risk Management Framework.

BACKGROUND

Risk management applies to all risk processes and activities undertaken in local government. Risk Management policies contain an organisation's risk management objectives and goals and provide a means for identifying and mitigating existing and potential risks and establishing risk acceptance levels, for those risks that cannot be avoided.

Risk Management policies require biennial review by the Executive Management Team and Council's Audit, Risk and Improvement Committee.

COMMENT

A Risk Management Policy (Policy) is an integral part of a local government's Risk Management Framework and details organisational responsibilities, when risk management is to be applied, and the Risk Assessment and Acceptance criteria against which all organisational risks are to be assessed, allowing for consistency and informed decision making.

The Policy details risk Measures of Consequence (from insignificant to catastrophic) and Measures of Likelihood (from rare to almost certain) to inform a risk rating matrix that categorises the combined Measures into Low, Moderate, High, or Extreme risk rankings. A Risk Acceptance Criteria table describes each risk ranking level and the relevant acceptability and role responsibilities associated with each level. Existing Control Ratings then define how risk controls that exist are measured; that is, in terms of adequacy (Effective, Adequate, or Inadequate) that necessitate different levels of response.

Please see Attachment 10.1.1 *Draft Policy No. 119 - Risk Management* containing further detail for each of the risk management factors described above.

STATUTORY/LEGAL IMPLICATIONS

Regulation 17 of the Local Government (Audit) Regulations 1996 applies

POLICY IMPLICATIONS

This Risk Management Policy will become Council Policy No. 119 if the Officer's Recommendation is adopted.

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**PILLAR 3 Civic Leadership****Key Area of Focus**

Good Governance: Upholding ethical standards, clear policies, and sound financial management.

Goal 8: Accountable and compliant governance

8.1 Maintain compliance with the *Local Government Act 1995* and associated regulations.

8.2 Resolve the Audit Log findings from regulation 5 & 17 reviews

CONSULTATION/COMMUNICATION

Local Government Insurance Services

Council Briefing Session – 17 February 2026

Chief Executive Officer

RISK MANAGEMENT

Creating a policy that defines roles and responsibilities and risk mitigation across the organisation is integral to Council's ongoing operations.

The risk is considered 'medium' should the recommendation not be supported.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That the Audit, Risk and Improvement Committee recommends to Council that Policy No. 119 - Risk Management, as presented in Attachment 10.1.1, be endorsed.

COUNCIL RESOLUTION – 10.1. RISK MANAGEMENT FRAMEWORK – RISK MANAGEMENT POLICY (OCM 525/04/2026)

Moved: Cr Stephens

Seconded: Cr Trimming

That the Audit, Risk and Improvement Committee recommends to Council that Policy No. 119 - Risk Management, as presented in Attachment 10.1.1, be endorsed.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

10.2. RISK MANAGEMENT FRAMEWORK – RISK MANAGEMENT PROCEDURES

File Reference	ADM0149
Date of Report	14 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Judy Stewart – Executive Manager Corporate Services
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 10.2.1 - Risk Management Procedures

BRIEF SUMMARY

The purpose of this report is for the Audit, Risk and Improvement Committee (ARIC) to receive the Risk Management Procedures – April 2026, outlining risk related processes and instructions undertaken for the Shire of Woodanilling (Shire).

BACKGROUND

Risk Management Procedures (Procedures) aim to provide an effective governance structure to support risk management throughout the Shire, forming part of the Shire’s Risk Management Framework.

The Procedures are operational and, therefore, controlled and reviewed by the Chief Executive Officer (CEO) and Executive Management Team.

COMMENT

These Procedures have been formed using Local Government Insurance Services (LGIS) documentation modified to suit the needs of the Shire of Woodanilling. They are based on a ‘Three Lines of Defence’ model of risk management:

- First Line of Defence – covers the responsibilities of each operational area in identifying, assessing, managing, monitoring, and reporting risk, and establishes processes and controls for its management.
- Second Line of Defence – is assigned to the Executive Manager Corporate Services who maintains oversight and manages the Risk Management Framework supported by the Executive Management Team (EMT) and includes responsibility for reporting risk management to the CEO, the ARIC, and Council.
- Third Line of Defence – relates to internal audit processes (CEO led), and external audit processes reporting independently to the President and CEO (on annual financial statements only) - the external auditor being appointed by Council on recommendation of the ARIC.

Figure 2 within the Procedures document outlines the governance structure/three lines of defence operating model and Figure 3 outlines the Risk Management process within the Shire.

The document will be reviewed by the CEO and EMT on an at least 18-month basis to ensure processes and information remains current - earlier if there has been a change to the risk or control environment.

For further detailed procedure information, please see Attachment 10.2.1 - *Risk Management Procedures*.

STATUTORY/LEGAL IMPLICATIONS

Regulation 17 of the Local Government (Audit) Regulations 1996 applies.

POLICY IMPLICATIONS

Council Policy No. 119 - Risk Management, if Council adopts Policy No. 119 in this agenda.

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**PILLAR 3 Civic Leadership****Key Area of Focus**

Good Governance: Upholding ethical standards, clear policies, and sound financial management.

Goal 8: Accountable and compliant governance

8.1 Maintain compliance with the *Local Government Act 1995* and associated regulations.

8.2 Resolve the Audit Log findings from regulation 5 & 17 reviews.

CONSULTATION/COMMUNICATION

LGIS

Chief Executive Officer

RISK MANAGEMENT

A structured risk management process with clearly defined role responsibilities and instructions assists Council and its workforce to manage existing and potential risks on an ongoing basis.

The risk is considered 'medium' should the recommendation not be supported.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That the Audit, Risk and Improvement Committee recommend to Council to receive the Risk Management Procedures April 2026, as presented at Attachment 10.2.1.

**COUNCIL RESOLUTION – 10.2. RISK MANAGEMENT FRAMEWORK – RISK MANAGEMENT PROCEDURES
(OCM 526/04/2026)**

Moved: Cr Vermeulen

Seconded: Cr Trimming

That the Audit, Risk and Improvement Committee recommend to Council to receive the Risk Management Procedures April 2026, as presented at Attachment 10.2.1.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

10.3. RISK MANAGEMENT FRAMEWORK - STRATEGIC RISK REGISTER
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File Reference	ADM0149
Date of Report	09 March 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Judy Stewart – Executive Manager Corporate Services
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 10.3.1 – Draft Strategic Risk Register

BRIEF SUMMARY

The purpose of this report is for the Audit, Risk and Improvement Committee (ARIC) to consider a Strategic Risk Register for recommendation to Council, as part of Council’s Risk Management Framework.

BACKGROUND

The purpose of a local government Strategic Risk Register is to identify risks negatively impacting a shire’s ability to meet its strategic objectives as outlined in its Strategic Community Plan/Corporate Business Plan.

The Strategic Risk Register (Register) is a risk mitigation tool designed to be reviewed, updated, and presented to Council regularly, ensuring continued awareness and consideration of strategic risk by Council, the Chief Executive Officer (CEO) and Executive Management.

The Register operates alongside an operational risk register, the content of which requires the CEO’s approval and regular review and updating undertaken by the CEO and Executive Management.

COMMENT

In developing the Register, strategic risks have been placed into the following broadly categorised risk profiles:

- Inadequate Infrastructure
- Statutory and Regulatory Requirements
- Business Disruption/Emergency Management
- Financial Sustainability/Economic Change Vulnerability
- Community Engagement and Expectations
- Workforce

Each risk profile contains the following detail relevant to the particular risk:

1. Relationship to Council’s Strategic Community Plan pillars and Corporate Business Plan actions
2. Overview of risk description, potential impact and consequences
3. Potential risk causes and their outcomes
4. Predicted inherent strategic risk level (prior to risk controls being implemented)
5. Key strategic risk controls including type, date to be actioned/reviewed, and considered level of effectiveness
6. Predicted residual strategic risk level (post key risk controls implementation)
7. Risk evaluation (level of risk acceptance)
8. Actions (operational level tasks required to be undertaken to maximise mitigation of strategic risks)

A summary of each risk profile’s predicted inherent and residual risk levels, along with a summary of actions to be undertaken within timeframes and by role responsibility, are located in the Dashboard Report of the Register. Detailed individual risk profile information, as described in points 1 to 8 above, follows the Dashboard Report in Attachment 10.3.1 *Draft Strategic Risk Register*.

The Register is a ‘living’ document that will regularly update as risks change, controls are updated, and actions are undertaken.

STATUTORY/LEGAL IMPLICATIONS

Regulation 17 of the Local Government (Audit) Regulations 1996 applies.

POLICY IMPLICATIONS

Policy 119 – Risk Management (for resolution within this agenda)

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**PILLAR 3 Civic Leadership****Key Area of Focus**

Good Governance: Upholding ethical standards, clear policies, and sound financial management.

Goal 8: Accountable and compliant governance

8.1 Maintain compliance with the *Local Government Act 1995* and associated regulations.

8.2 Resolve the Audit Log findings from regulation 5 & 17 reviews.

CONSULTATION/COMMUNICATION

Council Briefing Session – 17 March 2026

Chief Executive Officer

RISK MANAGEMENT

Identifying recognised and potential risks allows for acceptance levels to be established and adhered to, mitigation controls and actions exercised, and regular review undertaken.

The risk is considered ‘medium’ should the recommendation not be supported.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That the Audit, Risk and Improvement Committee recommends to Council that the Strategic Risk Register, as presented in Attachment 10.3.1, be endorsed.

COUNCIL RESOLUTION – 10.3. RISK MANAGEMENT FRAMEWORK - STRATEGIC RISK REGISTER (OCM 527/04/2026)

Moved: Cr Stephens

Seconded: Cr Marshall

That the Audit, Risk and Improvement Committee recommends to Council that the Strategic Risk Register, as presented in Attachment 10.3.1, be endorsed.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

10.4. RISK MANAGEMENT FRAMEWORK – BUSINESS CONTINUITY PLAN

File Reference	ADM0149
Date of Report	13 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Judy Stewart – Executive Manager Corporate Services
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 10.4.1 Shire of Woodanilling Business Continuity Plan April 2026 - Redacted

BRIEF SUMMARY

The purpose of this report is for the Audit, Risk and Improvement Committee (ARIC) to receive the Business Continuity Plan - April 2026, designed to guide operations following a disruption to normal business activity.

BACKGROUND

The Business Continuity Plan (BCP) is an operational document reviewed by the Chief Executive Officer and Executive Management Team and forms part of Council's Risk Management Framework.

COMMENT

Business Continuity Plans (BCP) provide guidance in challenging situations when operational activity is being, or has been, disrupted (e.g., during/following a disaster). BCPs prioritise time critical business activities, contain contact details for personnel and other key external organisations that may assist the organisation to return to normal business activity as quickly as possible, and include checklists and procedures for personnel to follow.

Councillors are referred to Attachment 10.4.1 *Shire of Woodanilling Business Continuity Plan April 2026* for further content information – personal contact details have been redacted.

It is envisaged that this document will be reviewed on an annual basis along with other Risk Management documentation; particularly, for checking and updating of contact details, where necessary, and to ensure other content is up to date.

STATUTORY/LEGAL IMPLICATIONS

Regulation 17 of the Local Government (Audit) Regulations 1996 applies.

POLICY IMPLICATIONS

Policy No. 119 - Risk Management, if Council adopts Policy No. 119 in this agenda.

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**PILLAR 3 Civic Leadership****Key Area of Focus**

Good Governance: Upholding ethical standards, clear policies, and sound financial management.

Goal 8: Accountable and compliant governance

8.1 Maintain compliance with the *Local Government Act 1995* and associated regulations.

8.2 Resolve the Audit Log findings from regulation 5 & 17 reviews

CONSULTATION/COMMUNICATION

Local Government Insurance Services
Chief Executive Officer

RISK MANAGEMENT

A Business Continuity Plan serves to provide guidance when an event disrupts normal business activity, thereby lessening risk across all risk areas.

The risk is considered 'medium' should the recommendation not be supported.

Consequence Likelihood	Insignificant	Minor	Moderate	Major	Extreme
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That the Audit, Risk and Improvement Committee recommends to Council to receive the Business Continuity Plan April 2026, as presented at Attachment 10.4.1.

**COUNCIL RESOLUTION – 10.4. RISK MANAGEMENT FRAMEWORK – BUSINESS CONTINUITY PLAN
(OCM 528/04/2026)**

Moved: Cr Vermeulen

Seconded: Cr Trimming

That the Audit, Risk and Improvement Committee recommends to Council to receive the Business Continuity Plan April 2026, as presented at Attachment 10.4.1.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

10.5. REGULATION 5 AND REGULATION 17 REVIEW UPDATES
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File Reference	ADM0063
Date of Report	09 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Anika Serer, Chief Executive Officer
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 10.5.1 – Regulation 5 and Regulation 17 Recommendations Status Report

BRIEF SUMMARY

The purpose of this report is for the Audit, Risk and Improvement Committee (ARIC) to receive an update on the progress of addressing recommendations made in the 2024 Regulation 5 and Regulation 17 Reports.

BACKGROUND

Previously, in accordance with regulation 5 *Local Government (Financial Management) Regulations 1996*, the CEO was to undertake a review of the appropriateness and effectiveness of the financial management systems and procedures of the local government regularly (and not less than once in every **3 financial years**) and report to the local government the results of those reviews. The Regulation 5 Review was conducted by Hammond Woodhouse Advisory in July 2024.

Also previously, in accordance with regulation 17 *Local Government (Audit) Regulations 1996*, the CEO was required to review the appropriateness and effectiveness of a local government's systems and procedures in relation to risk management; internal control; and legislative compliance not less than once in every **3 financial years**. The Regulation 17 Review was conducted by Hammond Woodhouse Advisory in July 2024.

Recent changes to regulation 17 *Local Government (Audit) Regulations 1996*, now require that the CEO is to review the appropriateness and effectiveness of a local government's systems and procedures in relation to financial management, legislative compliance and risk management not less than once in every **4 financial years**. Regulation 5 *Local Government (Financial Management) Regulations 1996* has been accordingly amended to remove the financial review requirements as this is now covered by Regulation 17.

A status report on the implementation of recommendations made in both 2024 Reviews is attached for the Committee's information.

COMMENT

The attachment provides a table of consolidated recommendations for each Review Report, and status of implementation as at April 2026.

In the Regulation 5 Status Report, there is one item remaining to be actioned from the three recommendations.

In the Regulation 17 Status Report there were 11 recommendations of which 3 are complete, 3 are in progress, and 5 are to be actioned within the next six to nine months.

STATUTORY/LEGAL IMPLICATIONS

LOCAL GOVERNMENT (AUDIT) REGULATIONS 1996 - REG 17

17. CEO to review certain systems and procedures

(1) The CEO must review the appropriateness and effectiveness of the local government's systems and procedures in relation to the following matters —

- (a) financial management;
- (b) legislative compliance;
- (c) risk management.

(2) Under subregulation (1), the CEO may review any or all of the matters referred to in subregulation (1)(a) to (c) at any time but must review each of those matters not less than once in every 4 financial years.

(3) The CEO must report to the audit, risk and improvement committee the results of each review carried out under subregulation (1).

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

PILLAR 3 Civic Leadership

Key Area of Focus

Good Governance: Upholding ethical standards, clear policies, and sound financial management.

Goal 8: Accountable and compliant governance

8.1 Maintain compliance with the *Local Government Act 1995* and associated regulations.

8.2 Resolve the Audit Log findings from regulation 5 & 17 reviews.

CONSULTATION/COMMUNICATION

Nil

RISK MANAGEMENT

Identifying recognised and potential risks allows for acceptance levels to be established and adhered to, mitigation controls and actions exercised, and regular review undertaken.

The risk is considered 'medium' should the recommendation not be supported.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That the Audit, Risk and Improvement Committee recommends to Council to receive the Regulation 5 and Regulation 17 Recommendations Status Reports as attached.

COUNCIL RESOLUTION – 10.5. REGULATION 5 AND REGULATION 17 REVIEW UPDATES (OCM 529/04/2026)

Moved: Cr Marshall

Seconded: Cr Stephens

That the Audit, Risk and Improvement Committee recommends to Council to receive the Regulation 5 and Regulation 17 Recommendations Status Reports as attached.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

11. REPORTS OF OFFICERS

Nil.

12. REGULATORY SERVICES

12.1. PROPOSED SHED & WATER TANK – LOT 154 CARLISLE STREET, WOODANILLING

File Reference	A536
Date of Report	10 April 2026
Responsible Officer	Anika Serer
Author of Report	Steve Thompson
Disclosure of any Interest	Edge Planning & Property receive payment for planning advice to the Shire and declare a Financial Interest (section 5.70 of the <i>Local Government Act 1995</i>).
Voting Requirement	Simple Majority
Attachments	Attachment 12.1.1 - Information from applicant Attachment 12.1.2 - Local Planning Policy No. 2 Sheds/Outbuildings

BRIEF SUMMARY

To consider an application for development approval to construct a shed and water tank at Lot 154 Carlisle Street, Woodanilling.

BACKGROUND

The applicant, Adam and Amanda Cox, seek development approval for a shed and water tank.

The site is located approximately 1.5 km north of the Woodanilling town centre. The site is 2.42 hectares in area, is vacant and contains small amounts of remnant vegetation. The landowner has advised of plans to later construct a house on the site.

The proposed shed has a floor area of 103.5m² (15m length, 8m width, 4m wall height and 4.7m to the roof apex). The shed walls and roof are Colorbond (Deep Ocean). Additionally they propose an awning of 48m². The applicant advises the shed is for storage only and is not for commercial purposes. Details submitted by the applicant are set out in Attachment 11.1.1.

The proposed water tank has a capacity of 110,000 litres and will be located between the proposed shed and the future house.

The site is zoned 'Local Rural' in the *Shire of Woodanilling Local Planning Scheme No. 1* (the Scheme). The Scheme sets a minimum setback standard of 10m to front and rear boundaries and 5m to side boundaries. The shed and water tank are well setback from property boundaries.

Clause 3.2 of the Scheme sets out the following objective for the Local Rural zone:

'To provide for a mix of residential and business related uses in a rural setting which achieves a high standard of visual amenity, facilitates landscape protection and conservation and will not cause land use conflicts or adverse impacts on the amenity and character of the zone.'

Council's Local Planning Policy 2 – Sheds/Outbuildings is provided in Attachment 11.1.2.

The site and shed are located within a Bush Fire Prone Area as set out at <https://maps.slip.wa.gov.au/landgate/bushfireprone/>. It is suggested there is no requirement for a Bushfire Attack Level assessment for this Development Application which is for domestic storage purposes.

COMMENT

The Development Application is conditionally supported. This follows assessment against the planning framework, information provided by the applicant and the site characteristics. Conditional approval is recommended given:

- The shed and water tank are not considered to detract from the streetscape given the significant setback from the Carlisle Street boundary;
- The shed and water tank are considered compatible with the setting in terms of height, bulk, scale, orientation and appearance, and will not adversely detract from the character and amenity of the area;
- The proposed storage use for the shed is compatible with the area's character; and

- Development conditions can assist to control the use, management and design of the development including requiring Colourbond colours.

STATUTORY/LEGAL IMPLICATIONS

Planning and Development Act 2005 and Planning and Development (Local Planning Schemes) Regulations 2015 - the processing of the Development Application is required to comply with the requirements of the Scheme which is an operative local planning scheme under the provisions of the Act/Regulations.

POLICY IMPLICATIONS

Local Planning Policy 2 – Sheds/Outbuildings

Local Planning Policies are non-statutory documents which provide guidance to assist the Council in its decision making. Accordingly, the Council is not bound by the policy, but is required to have regard to the policy in determining the Development Application.

It is recommended that Local Planning Policy No. 2 – Sheds/Outbuildings is reviewed and updated. This, in part, to reflect changes to the Scheme and the Residential Design Codes, changing community expectations and to increase certainty as to Council requirements.

FINANCIAL IMPLICATIONS

The applicant has paid the Development Application fee.

All costs associated with the development will be borne by the applicant. Should the applicant be aggrieved by Council's decision, the applicant may seek a review of that decision or conditions through the State Administrative Tribunal.

STRATEGIC IMPLICATIONS

Nil

CONSULTATION/COMMUNICATION

The Shire has not undertaken consultation on the Development Application.

RISK MANAGEMENT

Should Council not proceed on the officer's recommendation, there is a risk to the Shire's reputation should it be seen as not supporting Scheme objectives. Therefore, it is assessed that the risk is "Low" as reflected below.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That Council pursuant to Clause 68(2) of the *Planning and Development (Local Planning Schemes) Regulations 2015* in Schedule 2 and Part 9, and the *Shire of Woodanilling Local Planning Scheme No. 1*, grant development approval for a shed and water tank at Lot 154 on Plan 223224 Carlisle Street, Woodanilling subject to the following conditions and advice notes:

1. The development hereby approved must be carried out in accordance with the plans submitted with the application, addressing all conditions, or otherwise amended by the local government and shown on the approved plans and these shall not be altered and/or modified without the prior knowledge and written consent of the local government.
2. This development approval shall lapse and be of no further effect if the development hereby permitted has not been substantially commenced within 2 years of the date hereof. Where the Development Approval has lapsed, no further development is to be carried out.
3. The external walls and roof of the shed are clad in Colourbond colours to the satisfaction of the local government.
4. The shed is not used for commercial, industrial or habitable purposes.
5. A low-fuel area is provided around the shed, prior to occupation, which is then suitably maintained to the satisfaction of the local government.
6. The landowner maintains the site in a tidy condition, to the satisfaction of the local government, so as not to prejudicially affect the amenity of the area.

Advice Notes:

- A) This is not a Building Permit. A Building Permit must be obtained before any building works commence.
- B) In relation to Condition 4, the *Shire of Woodanilling Local Planning Scheme No. 1* requires a residence on the property prior to the establishment of non-residential development.
- C) The property is located in a Bush Fire Prone Area as set out at <https://maps.slip.wa.gov.au/landgate/bushfireprone/>.

If the applicant is aggrieved by this determination there is a right of review by the State Administrative Tribunal in accordance with the *Planning and Development Act 2005* Part 14. An application must be made within 28 days of the determination.

COUNCIL RESOLUTION – 12.1. PROPOSED SHED & WATER TANK – LOT 154 CARLISLE STREET, WOODANILLING (OCM 530/04/2026)

Moved: Cr Marshall

Seconded: Cr Stephens

That Council pursuant to Clause 68(2) of the Planning and Development (Local Planning Schemes) Regulations 2015 in Schedule 2 and Part 9, and the Shire of Woodanilling Local Planning Scheme No. 1, grant development approval for a shed and water tank at Lot 154 on Plan 223224 Carlisle Street, Woodanilling subject to the following conditions and advice notes:

1. The development hereby approved must be carried out in accordance with the plans submitted with the application, addressing all conditions, or otherwise amended by the local government and shown on the approved plans and these shall not be altered and/or modified without the prior knowledge and written consent of the local government.
2. This development approval shall lapse and be of no further effect if the development hereby permitted has not been substantially commenced within 2 years of the date hereof. Where the Development Approval has lapsed, no further development is to be carried out.
3. The external walls and roof of the shed are clad in Colourbond colours to the satisfaction of the local government.
4. The shed is not used for commercial, industrial or habitable purposes.
5. A low-fuel area is provided around the shed, prior to occupation, which is then suitably maintained to the satisfaction of the local government.
6. The landowner maintains the site in a tidy condition, to the satisfaction of the local government, so as not to prejudicially affect the amenity of the area.

Advice Notes:

- A) This is not a Building Permit. A Building Permit must be obtained before any building works commence.
- B) In relation to Condition 4, the Shire of Woodanilling Local Planning Scheme No. 1 requires a residence on the property prior to the establishment of non-residential development.
- C) The property is located in a Bush Fire Prone Area as set out at <https://maps.slip.wa.gov.au/landgate/bushfireprone/>.

If the applicant is aggrieved by this determination there is a right of review by the State Administrative Tribunal in accordance with the Planning and Development Act 2005 Part 14. An application must be made within 28 days of the determination.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

13. INFRASTRUCTURE SERVICES

Nil.

14. CORPORATE SERVICES

14.1.LIST OF ACCOUNTS FOR PAYMENT – 31 MARCH 2026

File Reference	ADM0066
Date of Report	09 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Brooke Dellacqua, Senior Finance Officer
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 14.1.1 – List of Accounts for Payment – 31 March 2026

BRIEF SUMMARY

The purpose of this report is to present to Council the list of accounts paid, for the month ending 31 March 2026, as required under the *Local Government (Financial Management) Regulations 1996*.

BACKGROUND/COMMENT

In accordance with *Local Government (Financial Management) Regulations 1996*, Clause 13 (1) schedules of all payments made through Council's bank accounts are presented to Council for inspection.

Council has delegated, to the Chief Executive Officer, the exercise of its power to make payments from the Shire's Municipal and Trust funds. In accordance with Regulation 13 of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid is to be provided to Council, where such delegation is made.

The following table summarises the payments for the period by payment type, with full details of the accounts paid contained within Attachment 14.1.1.

Payments up to 31 March 2026

Payment Type	Account Type	Amount \$
Automatic Payment Deductions (Direct Debits & BPay.	Municipal	\$23,590.66
Cheque Payments	Municipal	\$0.00
EFT Payments #8181 to #8211	Municipal	\$112,864.69
Sub Total	Municipal	\$136,455.35
Payments	Trust	\$0.00
Payments	Reserve	\$0.00
Totals		\$136,455.35

STATUTORY/LEGAL IMPLICATIONS

Regulation 13 of the *Local Government (Financial Management) Regulations 1996* states:

13. *Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.*
- (1) *If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —*
- the payee's name; and*
 - the amount of the payment; and*
 - the date of the payment; and*
 - sufficient information to identify the transaction.*

- (2) A list of accounts for approval to be paid is to be prepared each month showing —
- (a) for each account which requires council authorisation in that month —
 - (i) the payee's name; and
 - (ii) the amount of the payment; and
 - (iii) sufficient information to identify the transaction;
 and
 - (b) the date of the meeting of the council to which the list is to be presented.
- (3) A list prepared under subregulation (1) or (2) is to be —
- (a) presented to the council at the next ordinary meeting of the council after the list is prepared; and
 - (b) recorded in the minutes of that meeting.

POLICY IMPLICATIONS

The Chief Executive Officer, under relevant delegation, is authorised to arrange purchase of specific items in the budget, which do not require calling tenders, providing that it is within the approved and adopted budget.

FINANCIAL IMPLICATIONS

There are no financial implications that have been identified as a result of this report or recommendation.

STRATEGIC IMPLICATIONS

PILLAR 3: CIVIC LEADERSHIP

Goal 8: Accountable and compliant governance

8.1 Maintain compliance with the Local Government Act 1995 and associated regulations

CONSULTATION/COMMUNICATION

There are no community engagement implications that have been identified as a result of this report or recommendation.

RISK MANAGEMENT

The risk in relation to this matter is assessed as "Medium" on the basis that if Council does not accept the payments. The risk identified would be failure to fulfil statutory regulations or compliance requirements. Shire Officer's provide a full detailed listing of payments made in the timely manner.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.

MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That Council accepts the list of accounts and details of the credit card amounts, totalling \$136,455.35 paid under delegated authority in accordance with Regulation 13(1) of the *Local Government (Financial Management) Regulations 1996* for the period ended 31 March 2026, as contained within Attachment 14.1.1.

COUNCIL RESOLUTION – 14.1. LIST OF ACCOUNTS FOR PAYMENT – 31 MARCH 2026 (OCM 531/04/2026)

Moved: Cr Stephens

Seconded: Cr Trimming

That Council accepts the list of accounts and details of the credit card amounts, totalling \$136,455.35 paid under delegated authority in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996 for the period ended 31 March 2026, as contained within Attachment 14.1.1.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

14.2.MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING 31 MARCH 2026
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File Reference	ADM0066
Date of Report	10 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	DL Consulting
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Simple Majority
Attachments	Attachment 14.2.1 – Monthly Financial Report 31 March 2026

BRIEF SUMMARY

The Monthly Financial Report for period ending 31 March 2026 is presented for Council’s consideration.

BACKGROUND/COMMENT

In accordance with regulation 34 of the *Government (Financial Management) Regulations 1996*, the Shire is to prepare a monthly Statement of Financial Activity for approval by Council. The Monthly Financial Reports have been prepared in accordance with statutory requirements.

The Statement of Financial Activity as at 31 March 2026 shows a closing surplus of \$1,007,016.

STATUTORY/LEGAL IMPLICATIONS

Section 6.4 of the *Local Government Act 1995* requires a Local Government to prepare an annual financial statement for the preceding year and other financial reports as they prescribed.

Regulation 34 (1) of the *Local Government (Financial Management) Regulations 1996* as amended requires the Local Government to prepare monthly financial statements and report on actual performance against what was set out in the annual budget.

POLICY IMPLICATIONS

There is no Council Policy relevant to this item.

FINANCIAL IMPLICATIONS

The Budget will be regularly monitored on at least a monthly basis, by the Chief Executive Officer and Financial Consultant/Accountant. Responsible Officers are also required to review their particular line items for anomalies each month, with a major review required by law, between 1 February and 28 March of each year pursuant to the *Local Government (Financial Management) Regulations 1996* (Regulation 33A).

Any material variances that have an impact on the outcome of the budgeted closing surplus/deficit position are detailed in the Monthly Financial Report contained within Attachment 14.2.1.

STRATEGIC IMPLICATIONS**PILLAR 3: CIVIC LEADERSHIP****Goal 8: Accountable and compliant governance**

8.1 Maintain compliance with the Local Government Act 1995 and associated regulations

CONSULTATION/COMMUNICATION

Reporting Officers receive monthly updates to track expenditure and income and to be aware of their work commitments versus budget allocations.

RISK MANAGEMENT

The risk in relation to this matter is assessed as “Low” on the basis that if Council does not receive the Monthly Financial Reports for the month reported leading to the Shire not meeting legislative requirements on financial reporting. The risk identified would be failure to fulfil statutory regulations or compliance requirements.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Simple Majority

OFFICER'S RECOMMENDATION

That Council receive the Monthly Financial Report for the period of 31 March 2026, in accordance with section 6.4 of the *Local Government Act 1995* and Regulation 34 of the *Local Government (Financial Management) Regulations 1995* as presented in Attachment 14.2.1.

COUNCIL RESOLUTION – 14.2. MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING 31 MARCH 2026 (OCM 532/04/2026)

Moved: Cr Trimming

Seconded: Cr Vermeulen

That Council receive the Monthly Financial Report for the period of 31 March 2026, in accordance with section 6.4 of the *Local Government Act 1995* and Regulation 34 of the *Local Government (Financial Management) Regulations 1995* as presented in Attachment 14.2.1.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

14.3. REMUNERATION FOR INDEPENDENT MEMBERS OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE AND EXPRESSIONS OF INTEREST

File Reference	ADM0125
Date of Report	13 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Anika Serer, Chief Executive Officer
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Absolute Majority
Attachments	Attachment 14.3.1

BRIEF SUMMARY

The purpose of this report is for the Council to determine the remuneration payable to the Presiding Member and Deputy of the Presiding Member of the Audit, Risk and Improvement Committee (ARIC), in accordance with the Salaries and Allowances Tribunal Determination, and seek Expressions of Interest for these roles.

BACKGROUND

The Salaries and Allowances Tribunal (Tribunal) issued Local Government CEO and Elected Council Members Determination 2026-032 on 2 April 2026, which includes the meeting fee arrangements for the Presiding Member and Deputy of the Presiding Member for the ARIC.

Local governments must resolve the meeting attendance fee payable to independent ARIC members within the prescribed range and may reimburse reasonable expenses associated with attendance.

Local governments must also establish an ARIC with an independent presiding member and deputy to the presiding member by 30 June 2026.

COMMENT

6.5 2026 LOCAL GOVERNMENT DETERMINATION

Meeting attendance fees for Independent Audit, Risk and Improvement Committee members – per meeting

(1) In accordance with Section 5.100(2)(b) of the LG Act, the fee payable by a local government or a regional local government council to an Independent Audit, Risk and Improvement Committee (ARIC) Member (whether Presiding Member, Deputy Presiding Member, Deputy Member or Member) for attendance at an ARIC meeting must be set within the range provided in Table 7. The fees provided in Table 7 are exclusive of superannuation. Local government bodies should seek their own professional advice in regard to whether or not independent committee members are to be paid superannuation.

(2) The range in Table 7 is provided to enable local governments to appropriately compensate independent ARIC members depending on the skills and expertise required to undertake the roles. The local government must resolve that the fee represents value for money. The State Government's Audit and Financial Advisory Services Common Use Agreement (CUAFA2024) may be used as guide.

Table 7: Independent ARIC members – per meeting fees

Independent Audit, Risk and Improvement Committee Member		
Bands	Minimum	Maximum
1 – 4	\$110	\$1,215
Regional LG Council	\$110	\$1,215

(3) In accordance with Sections 5.100(4), (5) and (6) of the LG Act, an independent ARIC member can be reimbursed for attending ARIC meetings.

(4) The extent to which an independent committee member can be reimbursed for expenses attending ARIC meetings is the actual travel and associated costs incurred by the independent member demonstrated to the satisfaction of the local government.

The Expression of Interest attached is proposed to be advertised via social media and the website to seek appropriate candidates for the Presiding Member and Deputy of the Presiding Member for Council's endorsement. It is noted that the Deputy of the Presiding Member is not required to attend meetings unless the Presiding Member is unable to attend.

STATUTORY/LEGAL IMPLICATIONS

Local Government Act 1995

Salaries and Allowances Act 1975

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

An allocation of \$500 is included in the 2025/2026 annual budget for this purpose. Future budgets from 2026/27 onward will include ongoing provision for ARIC independent member fees.

STRATEGIC IMPLICATIONS

Nil

CONSULTATION/COMMUNICATION

The Shire has consulted with neighbouring Shires to benchmark the proposed remuneration.

RISK MANAGEMENT

Should Council not proceed on the officer's recommendation, there is a risk to the Shire's compliance obligations if this is not endorsed. Therefore, it is assessed that the risk is "Low" as reflected below.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Absolute Majority

OFFICER'S RECOMMENDATION

That Council:

1. Determine, in accordance with section 5.100 of the *Local Government Act 1995* and clause 6.5 of the Local Government CEO and Elected Council Members Determination 2026, that the meeting attendance fee payable to the independent Presiding Member of the Audit, Risk and Improvement Committee is \$220 per meeting.
2. Approve the proposed Expression of Interest to seek submissions from potential Presiding Members and Deputy of the Presiding Members for further consideration.

COUNCIL RESOLUTION – 14.3. REMUNERATION FOR INDEPENDENT MEMBERS OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE AND EXPRESSIONS OF INTEREST (OCM 533/04/2026)

Moved: Cr Stephens

Seconded: Cr Trimming

That Council:

1. Determine, in accordance with section 5.100 of the *Local Government Act 1995* and clause 6.5 of the Local Government CEO and Elected Council Members Determination 2026, that the meeting attendance fee payable to the independent Presiding Member of the Audit, Risk and Improvement Committee is \$220 per meeting.
2. Approve the proposed Expression of Interest to seek submissions from potential Presiding Members and Deputy of the Presiding Members for further consideration.

CARRIED 5/0

For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming

Against: Nil

14.4. AMENDMENT TO 'COUNCIL COMMITTEES & REFERENCE GROUPS – ESTABLISHMENT & TERMS OF REFERENCE' - AUDIT, RISK AND IMPROVEMENT COMMITTEE
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File Reference	ADM390
Date of Report	15 April 2026
Responsible Officer	Anika Serer, Chief Executive Officer
Author of Report	Judy Stewart, Executive Manager Corporate Services
Disclosure of any Interest	No Officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the <i>Local Government Act 1995</i> .
Voting Requirement	Absolute Majority
Attachments	Attachment 14.4.1 – Council Committees & Reference Groups - Establishment & Terms of Reference June 2025, as amended.

BRIEF SUMMARY

The purpose of this report is for Council to update its *Council Committees & Reference Groups – Establishment & Terms of Reference* for its Audit, Risk and Improvement Committee (Committee) to align with the *Local Government Act 1995 (Act)* as amended by the *Local Government Amendment Act 2024* and Local Government Regulations Amendment Regulations (No. 4) 2025, commencing 1 January 2026.

BACKGROUND

Whilst the above legislation commenced 1 January 2026, transitional provisions enable audit committees to transition to audit, risk and improvement committees inclusive of independent presiding and deputy of presiding members, by 30 June 2026.

COMMENT

Previously referred to *Audit Committees* are now required, under the above-mentioned legislation, to be Audit, Risk and Improvement Committees and to have Independent Presiding Members and Independent Deputy of Presiding Members appointed by Council (by Absolute Majority) and for these roles to be remunerated appropriately in accordance with the *Salaries and Allowances Act 1975*.

The introduction of independent presiding and deputy of presiding members provides for increased community confidence by way of transparency and may, dependent upon appointments, increase risk and/or financial management expertise within the Committee.

The appointment of an independent deputy of presiding member ensures that, should a meeting be required when the independent presiding member is unavailable, it would not be necessary to appoint an independent proxy presiding member at short notice.

Expressions of Interest to fill the independent presiding member and deputy of presiding member roles and remuneration for same are addressed separately within this agenda.

Attachment 14.4.1 – *Council Committees & Reference Groups - Establishment & Terms of Reference June 2025* has been updated in accordance with legislative requirements.

STATUTORY/LEGAL IMPLICATIONS

Local Government Act 1995 – s. 5.12 – *Presiding members and deputies/Schedule 9.3 – Transitional provisions*

Local Government Amendment Act 2024 – s. 86 – s. 90 – *various amendments to s. 7 of the Act regarding audit, risk and improvement committees*

Local Government Regulations Amendment Regulations (No. 4) 2025 - Part 3 – Local Government (Audit) Regulations 1996 amended

1) Salaries and Allowances Act 1975 – s. 7BAA. - Determinations as to fees and allowances of members of local government committees

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

PILLAR 3

Civic Leadership

GOAL

8: Accountable and compliant governance

STRATEGIES

8.1 Maintain compliance with the *Local Government Act 1995* and associated regulations

CONSULTATION/COMMUNICATION

Chief Executive Officer

RISK MANAGEMENT

Failure to comply with the amended *Local Government Act 1995* would result in non-compliance risk potentially incurring an unfavourable audit finding and reputational damage.

The risk assessment is considered low if the recommendation is not supported.

Consequence	Insignificant	Minor	Moderate	Major	Extreme
Likelihood					
Almost Certain	Medium	High	High	Severe	Severe
Likely	Low	Medium	High	High	Severe
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Low	Medium

Risk Rating	Action
LOW	Monitor for continuous improvement.
MEDIUM	Comply with risk reduction measures to keep risk as low as reasonably practical.
HIGH	Review risk reduction and take additional measures to ensure risk is as low as reasonably achievable.
SEVERE	Unacceptable. Risk reduction measures must be implemented before proceeding.

VOTING REQUIREMENTS

Absolute Majority

OFFICER'S RECOMMENDATION

That Council amends the Terms of Reference for its Audit, Risk and Improvement Committee (previously Audit Committee) as per Attachment 14.4.1 - *Council Committees and Reference Groups – Establishment & Terms of Reference*, in accordance with the requirements of sections 5.12 of the *Local Government Act 1995* as amended by the *Local Government Amendment Act 2024* and Local Government Regulations Amendment Regulations (No. 4) 2025.

COUNCIL RESOLUTION – 14.4. AMENDMENT TO ‘COUNCIL COMMITTEES & REFERENCE GROUPS – ESTABLISHMENT & TERMS OF REFERENCE’ - AUDIT, RISK AND IMPROVEMENT COMMITTEE (OCM 534/04/2026)**Moved: Cr Marshall****Seconded: Cr Stephens**

That Council amends the Terms of Reference for its Audit, Risk and Improvement Committee (previously Audit Committee) as per Attachment 14.4.1 - *Council Committees and Reference Groups – Establishment & Terms of Reference*, in accordance with the requirements of sections 5.12 of the *Local Government Act 1995* as amended by the *Local Government Amendment Act 2024* and Local Government Regulations Amendment Regulations (No. 4) 2025.

CARRIED 5/0**For: Cr Thomson, Cr Vermeulen, Cr Stephens, Cr Marshall, Cr Trimming****Against: Nil**

15. COMMUNITY SERVICES

Nil.

16. OFFICE OF CEO

Nil.

17. CONFIDENTIAL REPORTS

Nil.

15 ELECTED MEMBERS' MOTION OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil.

16 MOTIONS WITHOUT NOTICE BY PERMISSION OF THE COUNCIL

Nil.

17 CLOSURE OF MEETING

There being no further business the Shire President declared the meeting closed at 5.24pm.

Great Southern Country Zone Minutes

Friday, 24 April 2026

Hosted by the
Shire of Broomehill-Tambellup
held at Tambellup Sports Pavillion
on East Terrace, Tambellup

Contact WALGA Zone Secretariat:

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WALGA Governance Specialist
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PRIORITISATION FRAMEWORK

How to use the Framework:

- If the majority of the factors are towards the left column, the issue is a high priority.
- If the majority of the factors are towards the middle, the issue requires action, but is not a high priority.
- If the majority of the factors are towards the right column, the issue is a low priority.

Impact on Local Government Sector Impact on Local Government sector without intervention	High	Medium	Low
Reach Number of member Local Governments affected	Sector-wide	Significant (multiple regions, Zones, or bands)	Few
Influence Capacity to influence decision makers	High	Medium	Low
Principles Alignment to core principles such as autonomy, funding, general competence	Strong	Partial	Peripheral
Clarity Policy change needed is clear and well-defined	Clear	Partial	Unclear
Decision-maker support Level of support among decision-makers (political and administrative)	High	Medium	Low
Public support Level of support among the public or other stakeholders	High	Medium	Low
Positive consequences for WALGA Prospect of positive consequences for WALGA. E.g. enhanced standing among members or leverage for other issues.	High	Medium	Low
Negative consequences for WALGA Prospect of negative consequences for WALGA for not undertaking the advocacy effort. E.g. diminished standing among members or other stakeholders.	High	Medium	Low
Partnerships Potential for partnerships with other stakeholders	Yes (3+)	Possibly (1-2)	No (0)

1 OPENING, ATTENDANCE AND APOLOGIES

1.1 OPENING

Zone Chair, Cr Scott Crosby opened the meeting at 10:05am

1.2 ATTENDANCE

MEMBERS	2 Voting Delegates from each Member Council
City of Albany	Deputy Mayor Cr Paul Terry Cr Craig McKinley CEO Andrew Sharpe (non-voting)
Shire of Broomehill-Tambellup	President Cr Doug Barritt Cr Sara Robinson Cr Michael White (observing) CEO Karen Callaghan (non-voting)
Shire of Cranbrook	President Cr Perin Mulcahy CEO Linda Gray (non-voting)
Shire of Denmark	President Cr Aaron Wiggins Cr Janine Phillips
Shire of Gnowangerup	President Cr Kate O'Keeffe Deputy President Cr Rebecca O'Meehan CEO David Nicholson (non-voting)
Shire of Jerramungup	President Cr Nathan Brown Cr Paul Barrett CEO Martin Cuthbert (non-voting)
Shire of Katanning	President Cr Kristy D'Aprile Cr Ian Hanna CEO Peter Klein (non-voting)
Shire of Kent	President Cr Kate Johnston Cr Scott Crosby - Chair CEO Christie Smith (non-voting)
Shire of Kojonup	Cr Edwin Radford (Deputy Delegate) Cr Kerryn Mickle CEO Grant Thompson (non-voting)
Shire of Plantagenet	President, Cr Len Handasyde Cr Joshua Leibeck CEO's representative Anthony Middleton (non-voting)
Shire of Woodanilling	President Cr Russel Thomson Cr Sally Vermeulen

GUESTS**Members of Parliament**

Mr Peter Rundle, MLA, Member for Roe

AgenciesGreat Southern Development
Commission

Natasha Monks, Chief Executive Officer

Regional Development Australia –
Great Southern WA Inc
CBH Group

Simon Lyas, Director, Regional Development

Renee Tan, Research officer

Mr Timothy Roberts, Lead – Planning &
Approvals

Ms Celia Gardner, Manager - Network Planning

WALGA

Mr Mark Irwin, President

Mr Nick Sloan, CEO

Ms Lyn Fogg, Zone Executive Officer

Ms Rebecca Hicks, Policy Advisor Community

Guest Speaker/s

Nil.

1.3 APOLOGIES

Shire of Cranbrook

Cr Daisy Egerton-Warburton

Shire of Denmark

CEO David King (non-voting)

Shire of Kojonup

President, Cr Roger Bilney

Cr Michael Mathwin

Shire of Plantagenet

CEO Julian Murphy (non-voting)

Shire of Ravensthorpe

President, Cr Rachel Gibson

Cr Bill Auburn

CEO Nicole O'Neill (non-voting)

Shire of Woodanilling

CEO Anika Serer (non-voting/Deputy)

Members of ParliamentHon Reece Whitby MLA; Minister for Police; Road
Safety; Tourism; Great SouthernHon Sandra Carr MLC, Member for Agricultural
Region

Mr Rick Wilson MP, Federal Member for O'Connor

Mr Bevan Eatts, MLA Member for Warren-
Blackwood

Mr Scott Leary MLA, Member for Albany

2 ACKNOWLEDGEMENT OF COUNTRY

We, the Great Southern Country Zone of WALGA acknowledge the continuing connection of Aboriginal people to Country, culture, and community. We embrace the vast cultural diversity throughout Western Australia, including the Noongar People as the Traditional Custodians of this land, and pay our respects to Elders past and present. WALGA is committed to supporting the efforts of WA Local Governments to foster respectful partnerships and strengthen relationships with local Aboriginal communities.

3 DECLARATIONS OF INTEREST

Nil.

4 DEPUTATIONS / GUEST SPEAKERS

Nil.

5 AGENCY REPORTS

5.1 REGIONAL DEVELOPMENT AUSTRALIA GREAT SOUTHERN WA INC (RDA-GS)

Report by Simon Lyas, Chief Executive Officer and Renee Tan, Research Officer

Renee Tan presented on the Workforce needs survey:

- 91% of employers identified an immediate shortfall in applicants
- 30% of employers offer accommodation
- 50% accessing skilled migration
- 13% of employers endorsed for DAMA (200 positions)
- Department of Home Affairs offering one to one meetings with employers on 11 June. Contact the RDA-GS to reserve a meeting time.
- RDA-GS in discussion to become the local representative for the WA DAMA.

Simon Lyas presented on the Back on Track proposal for restoring and improving the Great Southern rail network.

- Back on Track proposal was distributed with the Zone agenda.
- RDA-GS has been supporting advocacy to State Government and key stakeholders.
- No update from State Government on its proposed buy back of the ARC lease over the rail network.
- Final stages of an agreement with Curtin University for PHD students to develop a feasibility study.
- Encouraged Local Governments to consider the benefits set out in the proposal and advocate for State Government action where possible.



An Australian Government Initiative



GREAT SOUTHERN WA

WALGA Southern Country Zone 24 April 2026, Tambellup

Agency Report

1. 2025 Workforce Needs Assessment Survey Results

- RDA Great Southern initiated a Workforce Needs Assessment Survey over 6 weeks in November / December 2025. The survey results were circulated prior to the Southern Zone meeting. An overview and analysis of the results and relevance will be discussed at the meeting.
- The survey was undertaken to gain a better understanding of current employment needs and gaps in industry across the region.
- RDA wishes to thank LGA's for their assistance in distributing the Survey questionnaire.

• Statewide Dedicated Area Migration Agreement (DAMA) Update

- LGA's will recall the State DAMA that was awarded to the WA Government in July 2024 and is managed by the Department of Training and Workforce Development (DTWD) in Perth.
- RDA has maintained regular contact with DTWD and Home Affairs on skilled migration issues and continues to receive weekly enquiries on migrant employment matters from individuals and industry.
- Recently, DTWD has advised they will be seeking assistance from the RDA network in WA to support the DAMA via a service contract or similar arrangement soon. The terms of any such contract are yet to be negotiated.

2. Back on Track – Great Southern Rail Discussion Paper

For the information of Zone members, we are pleased to table the **Back on Track** rail discussion paper. This document is intended to stimulate discussion on the future role of rail to the Great Southern and Wheatbelt regions of WA.

In essence this is a conceptual advocacy paper and provides insights on the problems, issues and potential solutions to improve the efficiency and effectiveness of the GSR as a critical infrastructure and transport network to southern WA.

While RDA recognizes the importance of rail for grain freight as the highest current priority to the region, our proposal sets out a bold and integrated vision for the future of the network by shortening the distance between Perth and Albany for maximum productivity, evaluating strategic Tier-3 lines, and considers the potential reintroduction of a Perth – Albany passenger service.

Simon Lyas
Chief Executive Officer

5.2 MEMBER OF PARLIAMENT – MR PETER RUNDLE MLA

Mr Peter Rundle, MLA, Member for Roe

- Thanked Zone Members for the work they undertake.
- Congratulated WALGA President Mark Irwin on recent election and acknowledged Nick Sloan, WALGA CEO.
- Noted complexities in recent governance audits and challenges with increased cost of Local Government governance requirements.
- Acknowledged Mining Licencing Bill currently going through Upper House.
- Congratulated the Rural Health Alliance on their advocacy and provided his support.
- Provided support for the legislation of community renewable benefit scheme.
- The Shire of Kojonup has recently experienced the RDAP process and acknowledged the challenges that this process includes.
- Acknowledged Simon Lyas' contributions to the Region as CEO of Southern Development Commissions as Simon steps down from this position in the near future.

5.3 GREAT SOUTHERN REGIONAL ROADS GROUP

Report by Cr Len Handasyde, Shire of Plantagenet

Noted that GS Local Governments appear to be substantially on track for acquittal of the majority of funded capital works.

No report as the Great Southern Regional Roads Group will meet week of 27 April.

5.4 WALGA STATE PRESIDENT'S REPORT

** Brought forward from Item 9.2.1

Attachment No. 4 [WALGA State President's Report](#)

WALGA President Mark Irwin provided an introduction and took the President's Report as read.

Noted.

5.5 GREAT SOUTHERN DEVELOPMENT COMMISSION (GSDC)

Natasha Monks, CEO update:

- Acknowledged that current GROH streams are limited and encouraged applications to demonstrate unmet needs.
- Acknowledged oversubscription of the Regional Economic Development grants, however encouraged applications to demonstrate areas of unmet need.
- In lights of the GSDC new Strategic Plan, there will be engagement with the Local Government sector to understand infrastructure needs of the sector.
- GSDC will be advertising for a Community Board Members shortly.
- The regional State Budget briefing will be held the morning of Tuesday, 12 May. Attendees are encouraged to send their questions through in advance.
- The GSDC were asked to provide a future update to the Great Southern Country Zone on the GSDC's strategic priority to coordinate State Government infrastructure delivery necessary to enable housing development e.g. water, power supply, electrical etc.

5.6 LGIRS - LOCAL GOVERNMENT DIVISION

Attachment No 1 [LGIRS Update – April 2026](#)

5.7 CBH UPDATE

Tim Roberts, Planning and Approvals and Celia Gardner, Network Planning

CBH provided an update on expected harvest tonnage, likely impact on road network.

6 CONFIRMATION OF MINUTES

RESOLUTION

Moved: President, Cr Kate O'Keeffe
 Seconded: President, Cr Len Handasyde

That the Minutes of the Great Southern Country Zone meeting held on 20 February 2026 be confirmed as a true and accurate record of the proceedings.

CARRIED

6.1 Business Arising from the Minutes

Nil.

6.2 ZONE RESOLUTIONS AND ACTION ITEMS STATUS REPORTS

6.2.1 Zone Status Report

By Lyn Fogg, Zone Executive Officer

Attachment No. 2 [Zone Status Report April 2026](#)

The Status Report provides an update on Zone resolutions referred to WALGA State Council. Status Items identified as 'Completed' will be removed following this meeting. Zone Members are asked to review responses.

6.2.2 Zone Action Items Report

By Lyn Fogg, Zone Executive Officer

Attachment No. 3 [Zone Action Items Report April 2026](#)

The Action Items Report provides an update on Zone resolution for action by Zone members or the Zone Executive Officer. Action Items identified as 'Completed' in this Report will be removed following this meeting. Zone members are asked to review responses.

RESOLUTION (Items 6.2.1 and 6.2.2 combined)

Moved: President Cr Kate Johnston
 Seconded: President Cr Russel Thomson

That the Great Southern Country Zone NOTES the:

1. Status Report for April 2026, as detailed in Attachment No.2, and
2. Action Items Report for April 2026, as detailed in Attachment No.3.

CARRIED

Zone Status Report – April 2026

The Zone secretariat was requested to follow up with the People and Place Policy team, for feedback as to why the Zone's position (proposed by Shire of Katanning at GSCZ 20 February 2026) regarding Emergency Management Act Consolidation was not taken up as part of WALGA's advocacy.

7 ZONE BUSINESS

7.1 ZONE REPORTS

7.1.1 Zone Financial Report

By Ms Nilpa Shah-Smith, WALGA Finance Manager

Zone Financial Report for 8 months ending March 2026

(All amounts are excluding GST unless otherwise specified)

Financial statements for the zone have been prepared on an accrual basis and include an income statement and a balance sheet.

Table 1: Statement of Income and Expenditure – period ended 31 March 2026

01 July 2025 to 31 Mar 2026			
	Note	Actual \$	Budget \$
Income			
Subscriptions	1	\$ 6,000	\$ 6,000
Other			
Total Income		\$ 6,000	\$ 6,000
Expenses			
Bank Fees		\$ 90	\$ 150
Meeting Costs (Catering)	2	\$ 2,634	\$ 4,000
Total Expenses		\$ 2,724	\$ 4,150
Surplus/(Deficit)		\$ 3,276	\$ 1,850

Notes

- Subscription fee of \$500 per Zone Member excluding GST, invoices have been sent to members in September and all received and transferred to GSCZ Bank Account.
- Aug 2025 Zone meeting catering (\$1,331.81), Nov 2025 Zone meeting catering (\$572.73), Feb 2026 Zone meeting catering (\$811.82) and adjustment on GST on purchase to be recovered from ATO (\$82.00).

Table 2: Balance Sheet presenting the Zone's financial position as at 31 March 2026

Balance Sheet as at 31 Mar 26		
	Note	Amount
Assets		
Bank		\$ 10,764
Debtors		
Total Assets		\$ 10,764
Liabilities		
Creditors		\$ -
GST Payable\ (Receivable)		-\$ 222
Total Liabilities		-\$ 222

Net Assets	\$ 10,986
Equity	
Members Funds B/F	\$ 7,710
Current year earnings	\$ 3,276
Total Equity	\$ 10,986

RESOLUTION

Moved: President Cr Kristy D'Aprile
 Seconded: Cr Paul Barrett

That the Great Southern Country Zone receives the Zone Financial Report for April 2026.

CARRIED

7.1.2 Zone Chairperson's Report

Cr Scott Crosby, Zone Chairperson

Noted WALGA's advocacy and sector representation to State Government on fuel crisis implications and specifically impacts for regional districts.

7.2 ZONE STRATEGIC PRIORITIES

7.2.1 Zone Strategic Priorities Workshop Outcomes

By Lyn Fogg, Zone Executive Officer

BACKGROUND

Zone Members participated in a workshop at the February 2026 Zone meeting (Plantagenet). The workshop outcomes are presented below in descending order of priority based on member voting in the workshop.

Cost shifting and responsibility transfer without funding or policy frameworks	VOTES	21
Comments <i>Broomehill-Tambellup / Kojonup</i>	Workshop comments	

<p>¹Local governments are increasingly expected to absorb responsibilities that sit more appropriately with the State or Federal Government, often without clear legislative frameworks or adequate funding. This includes growing expectations around housing supply for State Government workers, emergency management responsibilities, social and community pressures, and the local impacts of the energy transition. In particular, the State Government's net-zero emission by 2050 commitment has not been matched with a clear and legislated planning framework for renewable energy, leaving local governments to manage land use conflict, community concern, and assessment risk without policy certainty. There is a clear need for earlier, coordinated, and genuine partnership between all tiers of government before priorities are implemented at the local level.</p>	<ul style="list-style-type: none"> • Loss of connection with and to state agencies • Health – how often do ratepayers pay for this: <ul style="list-style-type: none"> ◦ rates ◦ taxes ◦ at the GP ◦ or funding • Education • Housing • Economic development • Coastal protection -fed issue – pushing cost shifting into LG planning scheme • Airport services – Fed fund for regional airports
<ul style="list-style-type: none"> • Primary Medical Care costs; costs of compliance of new regulations and so-called reform. • Increases workload and local government/community cost to be compliant and provide basic services. 	

<p>Firefighting / Funding/ WHS Obligations / BF Act outdated</p>		<p>VOTES</p>	<p>14</p>
<p>Comments: Kent / Kojonup / Woodanilling</p>	<p>Workshop comments</p>		
<p>LGs are increasingly exposed to inappropriate WHS obligations in the bushfire space. Treating volunteer firefighters as “workers” under the WHS Act 2020 places an unreasonable duty of care on LG CEOs, many of whom are not trained emergency management professionals. This responsibility represents a significant and unpriced risk, particularly for small LGs (Band 4 LGs). These LGs are constrained by salary caps determined by the Salaries and Allowances Tribunal and are therefore unable to remunerate CEOs at a level that reflects the scale of legal, personal, and operational risk being imposed. The result is a role where risk is materially disproportionate to remuneration and organisational capacity, creating a strong disincentive to CEO recruitment and retention in rural and regional local governments. This also diverts limited executive capacity away from core community service delivery.</p>	<ul style="list-style-type: none"> • Bushfire risk mitigation funding • ESL – Greater transparency • Increase ESL (LGGS) to better meet cost incurred by LGs • Private vehicle fire gear – obligations for own staff – WHS Vs Shire rules • Long term funding for fire prevention • ESL funding to be administered by independent body (take fox out of hen house) • BFB volunteers not deemed workers (remove industrial manslaughter risk held exclusively with LG CEOs) • Incentify licencing /stamp duty concession – purchase of heavy equipment used to fight fires (graders, rippers, speed tiller etc) • More concession farmer response vehicles. 		
<ul style="list-style-type: none"> • Bushfire Act is outdated and needs an update to be relevant in contemporary environment. • Emergency Services consolidated Act – priority 			
<ul style="list-style-type: none"> • Increased funding for fire and emergency management and resilience activities to reflect increasing cost • The risk to CEOs being the PCBU for volunteer bush fire brigades and its consequences under the current WHS Act. 			

<p>Transport & Road Network</p>		<p>VOTES</p>	<p>13</p>
<p>Comments: Albany / Cranbrook</p>	<p>Workshop comments</p>		

¹ Comments from the Shire of Broomehill-Tambellup were incorrectly recorded in the agenda. The comments above are corrected.

<p>Develop a long-term dedicated capital works program. Key Priorities for the program:</p> <ul style="list-style-type: none"> • Pavement Renewal: Replace aging surfaces to meet modern load and durability standards. • Capacity Upgrades: Widen and strengthen corridors to accommodate increased freight, larger vehicles, and passenger volumes. • Safety Enhancements: Improve intersections, shoulders, and roadside infrastructure to reduce crash risk. • Priority Sections/Projects Include: Improvements to Albany Highway including a commitment for an annual program of passing lanes South Coast Highway – Wellstead to Esperance • Albany Ring Road – Chester Pass/Menang intersection flyover. 	<ul style="list-style-type: none"> • Long term plan not cyclical • Need for Main Roads Great Southern to have a capital maintenance budget funding. • Albany Highway & South Coast Hwy are State Roads that provide key transport & freight link • Better links when diversion needed • Need more funding and strategy for upgrade • Fed/State funding • GS highway – tyre wrecking potholes • Issues to be addressed across the whole region • Grant funding complexity
<ul style="list-style-type: none"> • Important for economic development and support of current businesses. • Future development - improved accessibility will stabilise our rate base and grow industries like tourism. 	

Residential and Industrial Development		VOTES	11
Comments: <i>Albany / Gnowangerup / Jerramungup / Katanning / Plantagenet</i>		Workshop comments	
<ul style="list-style-type: none"> • Construct Range Road to provide road access to expanding areas • Mercer Road Realignment to reduce residential access congestion • Utility Trunk connections to increase affordability of development • Strategic planning - preparation of the North Albany District structure plan and north McKail structure plan • Delivery of affordable lots for development at McAlpine Rise • Sewer 		<p>To help regional towns grow and alleviate the shortage of houses, Council believes the State needs to release more residential and industrial land. This will allow developers and / or future homeowners to build their own home, and businesses to be established. This will also help take some pressure off Perth metropolitan area and reduce urban sprawl.</p>	
<ul style="list-style-type: none"> • The South Coast region is experiencing renewed interest as a desirable place to live, work and invest. • This presents both opportunities and challenges: servicing population growth requires careful planning for affordable, diverse and sustainable housing, while protecting community character and natural beauty. • Collaboration is central to attracting investment, unlocking land, and building liveable communities for all. • The Shire of Jerramungup views increasing housing availability as a significant priority requiring partnerships with private and public sectors. • Advocating with essential service providers to improve priority utility services in line with housing growth is also important. 	<ul style="list-style-type: none"> • Finalise native title settlement • Excessive headwork costs • Delivery of power/water services in a timelier manner 		
<ul style="list-style-type: none"> • Development of industrial and residential land • Delivery of working housing and short-stay accommodation 		<ul style="list-style-type: none"> • Funding availability to progress large scale projects • Headworks costs impeding private development • Time taken for Western Power to cost and design any upgrade works • Headworks costs barrier to economic and industry development. 	

Funding for Infrastructure Growth / Renewal		VOTES	8
Comments: <i>Denmark / Katanning / Kojonup / Plantagenet</i>		Workshop comments	
<p>Denmark anticipates rapid growth over the coming decade, which presents a significant challenge for infrastructure delivery in the current construction climate. While larger developing metro suburbs can effectively implement Developer</p>	<ul style="list-style-type: none"> • Cost of headworks, roads inhibitive 		

Contribution Plans to assist, these plans are impractical and ineffective for small regional local governments like ours. As a result, we require additional external funding to meet the community's needs and support sustainable growth.	<ul style="list-style-type: none"> • Not enough planning from the state level to keep pace with growth rates in regional shires • Grant funding inequitable - \$\$ going to metro • Untied grant funding • Asset Management capability to be shared resource
Expanding power and water supply capability - especially to service industrial opportunities.	
<ul style="list-style-type: none"> • Headworks • Major community assets such as pools etc), • Need more untied Grants for large foundational capital infrastructure projects (similar to the LCRIP program). 	
Community asset renewal – rapid increasing cost of construction has created large funding gap.	

Sustainable Waste Management		VOTES	4
Comments: <i>Albany</i>	Workshop comments		
<ul style="list-style-type: none"> • Invest in Innovative Solutions to deal with waste streams locally at a regional or local level • Diverting Waste from Landfill: Maximise resource recovery by increasing green waste, FOGO, and recycling diversion rates, reducing pressure on landfill sites. • Develop Regional Processing Solutions: Establish shared processing infrastructure for green waste, FOGO, and recyclables, ensuring local solutions for local waste streams. • Reduce Environmental Impacts: Cut greenhouse gas emissions and protect soil and water quality through better waste handling and resource recovery. • Build Community Capacity: Invest in education, innovation, and outreach to empower residents and businesses to participate actively in waste reduction. • Enhance Economic Opportunities: Support the creation of regional jobs and new markets for recycled materials, mulch, and compost products. • Future-Proof Waste Infrastructure: Plan and invest for long-term growth and technological change, ensuring that waste solutions remain resilient, adaptable, and compliant with regulatory requirements. 	<ul style="list-style-type: none"> • Landfills closing e.g. 2032 • Need direction – State controlled landfill • No regional landfill levy • Community education – less in landfill • Viability for small GLs • Regional colab • State level direction • BIOCHAR – state support for local ideas • Paradigm shift needs to be funded by State Government • Discussion around regional collaboration towards min landfill regional transfer station 		

Waste Management – Recycling /Rehabilitation		VOTES	3
Comments: <i>Gnowangerup</i>	Workshop comments		
<p>The Shire has three waste facilities that have finite lives. The liability to rehabilitate each will be well beyond the financial capacity of a small LG.</p> <p>In addition, Council recognises the importance of recycling especially in relation to lithium batteries and see this as an opportunity to collaborate with the State and neighbouring Shires.</p>	<ul style="list-style-type: none"> • Biochar • Innovation required • State Govt waste levy • Seasonal peaks of rubbish • Regional solution for recycling - Tyres / Mattresses / Fencing wire • FOGO • Location, Location, Location 		

Local Essential Services / Health		VOTES	3
Comments: <i>Cranbrook / Jerramungup</i>	Workshop comments		
<p>Relates to liveability and attraction and retention of population in our Shire. Example - lack of accountability:</p> <ul style="list-style-type: none"> • Western Power changing farms to the “modular grid” with little or no consultation • Medical / health care services <p>• National data shows that people in rural and remote areas have poorer health outcomes than those in major cities.</p>	<ul style="list-style-type: none"> • Opportunities – Rural education offers • Vocational opportunities • Volunteer support, recognition, retention and funding (SES, SJA) • Cost shifting • Worth/spend per capita city vs country 		

<ul style="list-style-type: none"> • Access to primary care, and particularly GPs, is central to this disadvantage. Across Australia, people now see a GP about 6.2 times per year on average, but the number of GPs per head of population falls as remoteness increases. • For some Shires, GP subsidy funding commitments equate to up to 16% of total rates revenue, making it one of the largest non-core expenditure items in their budget. 	<ul style="list-style-type: none"> • Necessary to have a well-funded regional health service / hospital • Push back to state govt level or clarify on who is responsible • No funding for implementation of public health plans • Cost to upgrade for infrastructure - Currently property has not power but have access when modular goes through – farmer will have to pay.
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Unsustainable funding model and growing grant dependency		VOTES	3
Comments: <i>Broomhill-Tambellup / Kent / Woodanilling</i>		Workshop comments	
<p>LG has the smallest and least flexible revenue base of any tier of government, yet community expectations and service demands continue to increase.</p> <p>Rate growth is constrained, Financial Assistance Grants have not kept pace with cost growth, and LGs are increasingly reliant on complex and resource-intensive grant programs to deliver essential infrastructure and services.</p> <p>For small shires, administrative burden associated with grants is significant and disproportionate to the funding received. This model increases financial risk, delays delivery, and in some cases, entrenches inequity between metropolitan and regional communities.</p>		<ul style="list-style-type: none"> • Lack of funding • More united funding • Grant application complexity/conditions • Lack of awareness of funding opportunities • 1% of Fed tax revenue allocated to LGs • Greater certainty about funding 	
<p>LGs are at the frontline of escalating pressures including housing shortages, workforce gaps, energy transition conflicts, disaster response and growing social issues. Despite having the smallest revenue base of any tier of government, local governments are increasingly expected to lead and absorb these challenges without additional funding or resources.</p> <p>The loss of flexible funding programs has left a major gap, and without appropriate funding pathways, rural communities are being left behind. Small towns are the backbone of regional Australia – once they decline, they do not return. Rural communities matter, and urgent action is needed.</p>			
<p>The increasing gap between State/Federal funding (e.g. FAGs) and the real cost of local government operations and business -seek reform of indexation method.</p> <p>FAGs are getting lower each year in real value whilst cost of maintenance, maintaining service levels are getting higher.</p>			

Mobile phone / communication blackspots		VOTES	1
Comments: <i>Woodanilling</i>		Workshop comments	
<p>Mobile phone / communication since removal of 3G with significant blackspots throughout region.</p>	<ul style="list-style-type: none"> • Safety and Emergency response compromised • Enforce universal service obligation • Low level satellite service options (Low Earth Orbit and SkyLink) 		

Compliance burden and leadership sustainability in small rural LGs		VOTES	1
Comments: <i>Broomehill- Tambellup</i>		Workshop comments	
<p>Small LGs required to meet almost identical legislative, governance, audit, planning, financial management and WHS obligations as large metropolitan authorities, despite having a substantially smaller workforce and revenue base. Rather than reducing red tape, the cumulative compliance burden continues to grow and consumes a disproportionate share of executive and staff capacity.</p> <p>In small organisations, this diverts limited resources away from project delivery, community outcomes, and strategic leadership. It is also increasingly undermining the sector's ability to attract and retain capable senior staff and CEOs. High personal and organisational risk, constrained remuneration settings,</p>	<ul style="list-style-type: none"> • Resource sharing – opportunity • Small LGs same burden as Band 1 • Same compliance level if Band 1 or Band 4 • Band levels constraints recruiting CEOs 		

<p>and limited internal support create a role that is increasingly unattractive and unsustainable. This is a structural issue that requires reform at a system level, not incremental adjustments.</p> <p>Small rural LGs also face ongoing difficulty in maintaining a full complement of capable staff across the organisation. Limited local labour markets, housing availability, remuneration constraints and workload intensity often result in prolonged vacancies and reduced organisational resilience.</p>	<ul style="list-style-type: none"> State to provide a case study into the benefits of LGs working together more closely i.e. where are the major wins
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Road Maintenance Safety / Transport		VOTE	1
Comments: Gnowangerup / Jerramungup	Workshop comments		
<p>Council is concerned about the poor condition of the Shire's roads and feel in part this is due to the State prioritising metropolitan road work to the detriment of the regions. This is another example of cost shifting, where LG is having to bear costs that should be met by the State and is resulting in regional roads that are unsafe and causing damage to vehicles.</p> <ul style="list-style-type: none"> Efficient, safe & sustainable transport systems are crucial for connecting communities, facilitating growth, and supporting economic activity. Focusing on safe state road networks, it is important to note that the Great Southern region has the oldest pavement in Western Australia, far exceeding its useful life. This aging infrastructure is unable to cope with the demands of freight tasks, which is a major concern. The mixing of freight with tourist traffic further exacerbates the issue, creating safety hazards and inefficiencies. South Coast Highway, from Wellstead to Esperance, is a priority section for the Shire of Jerramungup, requiring pavement renewal, capacity upgrades and safety enhancements. By addressing these challenges, the South Coast region can develop a transport system that not only connects communities but also supports economic growth and sustainability. 	<ul style="list-style-type: none"> More \$\$ "Bang for buck" - increase cost of civil works has caused challenges in keeping pace with maintenance requirements Need more external funding increases for road assets Grant funding complexity VLF % increase the allocation for road funding Cost and availability of housing is a roadblock 		

Renewables		VOTES	1
Comments: Cranbrook	Workshop comments		
<p>Can be so divisive to a community.</p> <p>Land use - relates to plantations and the impact on the Shire's rate base and delivery of services (FPC)</p>	<ul style="list-style-type: none"> Planning Framework to be mandatory not a guideline- statewide Commercial expediency over community concerns – change planning to consider community concerns Lack of control for LGs Advocate for social benefit funds (mandate) State based planning happenings Power infrastructure not there yet Lack of regulation regarding decommissioning. 		

Sustainable Tourism Management		VOTES	0
Comments: Denmark	Workshop comments		
<p>Tourism is a cornerstone of South Coast's economy. Managing tourism sustainably ensures the region's unique natural and cultural assets are preserved while local communities benefit equitably.</p> <p>Sustainable tourism management involves balancing visitor growth with environmental stewardship, infrastructure investment, and authentic local experiences. The Western Australian Government's tourism strategy, "Waves 2033," aims to increase visitor spending in WA by 60%. Target to be</p>	<ul style="list-style-type: none"> Funding does not recognise tourism / seasonal surge Albany Hwy – Nov-Mar higher risks South Coast Highway Visitor servicing predictable but numbers vary & LGs can't deal with surge Accommodation in other locations Air BNB controls 		

<p>achieved by increasing average spend per visitor & boosting domestic, intrastate, & international visitor numbers.</p> <p>The Great Sthn, a key tourism destination within WA, is already struggling with high visitor numbers, reaching the carrying capacity at several popular sites. Current mechanisms for generating revenue from tourism for LG are limited and ineffective. To support sustainable tourism growth, investment by State or development of new revenue models is essential.</p>	<ul style="list-style-type: none"> • Parking and popular locations – damage to roads by influx • Government to: Fund ASW to support Great Sthn & not cost shift to LGA <ul style="list-style-type: none"> ◦ Tourism is not LGA function • No bypass for Kojonup
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Red Tape, Governance Burden and the Future of LG Leadership		VOTES
		0
Comments: <i>Kent</i>	Workshop comments	
<p>Despite claims of reduced red tape, regulatory and compliance requirements on local governments continue to increase. At the same time, LGs have been required to reduce the number of elected members, resulting in fewer councillors carrying greater workloads and responsibilities.</p> <p>This growing burden risks making elected office unattractive, particularly in small rural communities. Without reform, the sector will struggle to attract and retain capable candidates. Consideration must be given to reducing compliance duplication and exploring appropriate incentives or remuneration flexibility beyond current Salaries Tribunal constraints.</p>	<ul style="list-style-type: none"> • Timeliness projects – navigating red tape • Western power ie – trying to build hold ups • CEO retention – loss due to compliance 	

COMMENT

It is proposed that the Zone's Strategic priorities are presented for the Zone's further consideration and action at the following Zone meetings:

Meeting:	Priority Topic:
April 2026 (<i>this meeting</i>)	Cost shifting and responsibility transfer without funding or policy frameworks (21 votes)
June 2026	Firefighting / Funding/ WHS Obligations / BF Act outdated (14 votes)
August 2026	Transport & Road Network (13 votes)
November 2026	Residential and Industrial Development (11 votes)

For consideration at this meeting is the top priority identified by Zone member voting (21 votes) in the February Workshop: **Cost shifting and responsibility transfer without funding or policy frameworks**

The following WALGA Advocacy Position has relevance to this topic:

2.1.14 Fees and Charges

Position Statement That a review be undertaken to remove fees and charges from legislation, and Councils be empowered to set fees and charges for Local Government services.

Background Local Governments are able to impose fees and charges on users of specific, often incidental, services. Examples include dog registration fees, fees for building approvals and swimming pool entrance fees.

In some cases, Local Governments will recoup the entire cost of providing a service. In other cases, user charges may be set below cost recovery to encourage a particular activity with identified

community benefit, such as sporting ground user fees or swimming pool entry fees.

Currently, fees and charges are determined according to three methods:

- *By legislation*
- *With an upper limit set by legislation*
- *By the Local Government.*

Fees determined by State Government legislation are of particular concern to Local Governments and represent significant revenue leakage because of:

- *Lack of indexation*
- *Lack of regular review (fees may remain at the same nominal levels for decades)*
- *Lack of transparent methodology in setting the fees (fees do not appear to be set with regard to appropriate costs recovery levels).*

Examples of fees and charges of this nature include dog registrations fees, town planning fees and building permits. Since Local Governments do not have direct control over the determination of fees set by legislation, this revenue leakage is recovered from rate revenue. This means all ratepayers end up subsidising the activities of some ratepayers.

When fees and charges are restricted by legislation, rather than being set at cost recovery levels, this sends inappropriate signals to users of Local Government services, particularly when the consumption of those services is discretionary. When legislative limits allow consumers to pay below 'true cost' levels for a discretionary service, this will lead to overprovision and a misallocation of resources.

Under the principle of 'general competence' there is no reason why Local Governments should not be empowered to make decisions regarding the setting of fees and charges for specific services.

The Zone may wish to discuss options for advancing advocacy on **Cost shifting and responsibility transfer without funding or policy frameworks.**

MEETING NOTES

Zone members discussed a range of matters intersecting with their consideration of "cost shifting and responsibility transfer without funding or policy frameworks" including:

- Concern that GSCZ is not getting the traction with WALGA State Council.
 - Consider advocacy to other Zones so that State Council has evidence of an issue affecting more than a single Zone.
- Zone members may review matters raised by other Zones in the WALGA State Council Minutes.
- Noted necessity to quantify cost shifting impacts, with specific examples by which advocacy can be facilitated (evidence based).
 - Central Country Zone has recently engaged a consultancy to collate a report on cost shifting to Local Government.

- Suggested GSCZ members could attend other Zone meetings and present on the strategic priorities identified in this Zone – opportunity to build sector wide support for WALGA advocacy action.
- Suggested Zone delegation to meet with relevant Ministers.
- Bush Fire Brigade volunteers as workers under WHS Act and increased personal liability for CEO's – GSCZ may wish to consider alternative strategies by which the personal liability risk for CEO's could be mitigated (other than removing these volunteers as workers).
 - Optional transfer of LG responsibility for Brigades to DFES. Currently not enabled under Bush Fires Act provisions. May be contemplated as part of the proposed Consolidated Emergency Services Act – differing views as to this option.

RESOLUTION/DECISION

It was **AGREED** for the Zone to:

1. **Write to all WALGA Zones advising of the GSCZ's position on cost shifting and responsibility for transfer without transfer of funding or policy frameworks and seeking their support for WALGA advocacy.**
2. **Request Department of Fire and Emergency Services provide a senior officer* to speak on the status of the proposed Consolidated Emergency Services Act, including proposals for optional or alternative arrangements for management responsibility of Bush Fire Brigades.**
3. **Liaise with the Central Country Zone to request:**
 - a. **A copy of the consultant brief they used to engage a consultant to prepare a report on cost shifting to Local Government.**
 - b. **Details of the costs incurred by Central Country Zone for this consultancy.**
4. **Request Zone CEOs to provide the Zone Secretariat with examples of cost shifting to Local Government, including \$value and resourcing impact details where possible.**
5. **Request the Zone Secretariat prepare an item for consideration at the June Zone meeting, detailing the options for the Zone to fund and facilitate a consultancy to prepare a report on cost shifting to Local Governments.**

*Nick Sloan, WALGA CEO indicated he would liaise with DFES Commissioner to seek support for a suitable senior DFES officer to present at the next Zone meeting.

7.3 MATTERS FOR ZONE NOTING AND DECISION

7.3.1 Request to Present - Telstra

Boyd Brown, Telstra Regional General Manager WA, is seeking members support to attend the June 2026 Great Southern Country Zone meeting to provide updates on the following topics:

- Mobile Network upgrades
- Co-investment programs
- Satellite to mobile
- Network resilience
- Any other topic of interest

RESOLUTION

Moved: Cr Scott Crosby
Seconded: President Cr Kate Johnston

That the Great Southern Country Zone does not support a presentation from Boyd Brown, Telstra at the June Zone meeting.

CARRIED

7.3.2 Consultation on Draft Climate Change Advocacy Position

By Rebecca Brown, Policy Manager, Environment and Waste

EXECUTIVE SUMMARY

- WALGA is undertaking sector consultation on a revised draft Climate Change Advocacy Position.
- This draft position was developed following initial consultation, consideration by State Council in March 2025 and feedback from the Environment Policy Team of State Council.
- WALGA is seeking **Council endorsed feedback by 1 May 2026**.

POLICY IMPLICATIONS

WALGA's 2018 Climate Change [Policy Statement](#) and Advocacy Position state:

Local Government acknowledges:

1. *The science is clear: Climate change is occurring and greenhouse gas emissions from human activities are the dominant cause.*
2. *Climate change threatens human societies and the Earth's ecosystems.*
3. *Urgent action is required to reduce emissions, and to adapt to the impacts from climate change that are now unavoidable.*
4. *A failure to adequately address this climate change emergency places an unacceptable burden on future generations.*

Local Government is committed to addressing climate change.

Local Government is calling for:

1. *Strong climate change action, leadership and coordination at all levels of government.*
2. *Effective and adequately funded Commonwealth and State Government climate change policies and programs.*

The draft Advocacy Position in the Consultation Paper is:

1. *Local Government acknowledges the risks associated with, and is committed to, addressing climate change.*
2. *WALGA calls on the Australian and Western Australian Governments to provide:*
 - a. *the necessary climate leadership, coordination and action to ensure an orderly transition to achieve emission reduction targets and address the impacts of climate change*
 - b. *dedicated funding, guidance and practical support to assist Local Governments to undertake emissions reduction and adaptation actions.*

ATTACHMENT

The WALGA Climate Change Advocacy Position Consultation Paper is available [online](#).

BACKGROUND

Climate change, and related legislation, policy and action, have implications for many aspects of Local Governments' operations and services. More frequent and severe droughts, heatwaves, bushfires, extreme rainfall events and warming, rising sea levels are increasing the costs and complexity of delivering critical services, infrastructure and ensuring community wellbeing.

In 2018, State Council endorsed a [Climate Change Policy Statement](#) and advocacy position, following extensive sector consultation. Since this Advocacy Position was adopted there have been significant legislative, policy, technological and scientific changes, including:

- The national *Climate Change Act 2022* and the Western Australian Climate Change Bill 2023.
- The *Local Government Amendment Act 2023*, which expanded Western Australian Local Governments' general function under Part 3 s3.1(1A) of the *Local Government Act 1995* to:
 - a. to promote the economic, social and environmental sustainability of the district; and
 - b. **to plan for, and to plan for mitigating, risks associated with climate change;** and
 - c. in making decisions, to consider potential long-term consequences and impacts on future generations.
- The release of the Australian Government's [National Climate Risk Assessment](#) and [National Adaptation Plan](#) in 2025.
- Escalation of the transition to renewable energy, uptake of electric vehicles and energy efficiency standards under the National Construction Code.
- Climate science and projections ([international](#), [national](#) and [WA specific](#)) have also become clearer regarding the risks posed by climate change and the need for action to address the consequential impacts.

COMMENT

Following initial consultation, consideration by State Council in March 2025 and feedback from the Environment Policy Team, WALGA has developed a revised, draft Climate Change Advocacy Position for Local Government feedback which is currently out for consultation with feedback due by 1 May 2026. WALGA has received feedback from some Councils and understands a number of Councils will be considering this matter in April. Zone delegates are encouraged to take this item to their Councils.

The Central Country Zone passed a motion at its February 2026 meeting which included writing to all other zones highlighting its alternative Advocacy Position (proposed in March 2025). WALGA worked to incorporate the Central Country Zone feedback prior to the release of the Consultation Paper.

WALGA is seeking **Council endorsed feedback** on the draft Climate Change Advocacy Position by **COB Friday, 1 May 2026** to environment@walga.asn.au.

Following consideration of this feedback a final draft Advocacy Position will be developed and provided to zones and State Council for consideration.

Noted.

7.3.3 Forest Products Commission (FPC) Rates Equivalent Payments – Treasury Remittance Uncertainty and Local Government Budget Impacts

By Shire of Cranbrook

BACKGROUND

In September 2025, Forest Products Commission (FPC) contacted each local government in which it owned land, to advise that it would no longer be paying rates. Previously under its legislation, it was required to pay rates on all leased land as it was not allowed to purchase land outright. This changed with the Forest Products Amendment Bill 2021 which allowed the FPC to purchase land.

The flow on effect from that decision was that under the *Forest Products Act 2000*, FPC owned land was no longer rateable and, to keep it competitive within the industry, FPC had to pay to the Treasurer in respect of each financial year an amount equivalent to the sum of all local government rates and charges that, but for subsection (2) and section 6.26 (2)(a)(i) of the *Local Government Act 1995*, the Commission would have been liable to pay in respect of that financial year.

The Shire of Cranbrook contacted the Shire of Boyup Brook in September 2025, seeking more information on the issue, and then became part of a broader group of local governments seeking compensation for the loss of revenue due to FPC's non-payment of rates.

The Warren Blackwood Alliance of Councils (WBAC), comprising of the Shires of Boyup Brook, Bridgetown-Greenbushes, Donnybrook-Balingup, Manjimup and Nannup together with the Shires of Cranbrook and West Arthur, then attended a meeting in Perth in January 2026, with the Minister for Forestry, the Hon Jackie Jarvis, MLC, to advise of the immediate impact of this decision on the 2025/26 Budget of each local government.

Indicative 2025/26 impacts identified in January 2026 were as follows:

- Boyup Brook: \$135,000
- Bridgetown-Greenbushes: \$21,540
- Donnybrook-Balingup: \$9,383
- Manjimup: \$55,000
- Nannup: \$40,000
- Cranbrook: \$28,000
- West Arthur: \$35,000

On Friday 20 March 2026, in response to the January meeting, a letter was received from the Minister, the Hon Jackie Jarvis, MLC, to advise that FPC would contribute to the communities in which it had purchased land through a sponsorship funding agreement for two years. The sum payable was approximately the rates due to the Shire of Cranbrook for 2025/26 FY and 2026/27 FY. (\$60,000). The Shire was advised that beyond this term the FPC would be "seeking feedback from the Shires on opportunities for FPC to contribute to specific services that will support the plantation industry." Whilst we are appreciative of the Minister's response in the short term, the long-term response creates an unstable and increasingly unpredictable revenue environment for small regional local governments and makes it more difficult for councils to make responsible decisions regarding service delivery, asset renewal, workforce planning, and capital investment.

Under the State Government's \$350 million funding commitment to planting pine, the impacts will increase with every additional property acquired by the FPC unless a clear and reliable mechanism is established to return equivalent payments to affected local governments.

Local governments also remain responsible for maintaining infrastructure and services relied upon by plantation operations, including local roads, emergency management capability, community facilities, and broader local services. The removal of this revenue, without a corresponding remittance mechanism, places increased pressure on remaining ratepayers and undermines the long-term financial sustainability of affected councils.

WBAC, together with the Shires of Cranbrook and West Arthur, has sought the establishment of a cross-portfolio process involving Local Government, Forestry and Treasury to determine a fair and sustainable mechanism for 2026/27 and future years, including forward modelling in respect of future FPC land acquisitions.

This matter now presents not only an immediate budget impact, but an ongoing structural funding risk for affected local governments. Urgent advocacy is therefore required to secure clarity, certainty, and a fair long-term solution prior to the finalisation of 2026/27 local government budgets.

SECRETARIAT COMMENT

WALGA recognises the impact that the Forest Products Commission's (FPC) change to the payment of rates equivalent amounts has on Local Governments within the Great Southern Country Zone (GSCZ), particularly given the timing of the application of the change prior to the 2025/26 financial year.

WALGA understands that the GSCZ and affected Local Governments, have already engaged directly with the Minister for Forestry on this matter and supports the GSCZ in seeking timely resolution of the immediate 2025/26 impacts and longer-term certainty for future financial years.

WALGA acknowledges the significant impact that rating exemptions have on Local Government revenue, and their ability to provide essential community services.

This matter aligns with longstanding [WALGA Advocacy Positions](#) regarding rating, including the following:

2.1.1 Rating Exemptions Review

A broad review be conducted into the justification and fairness of all rating exemption categories currently prescribed under Section 6.26 of the Local Government Act 1995.

2.1.4 Rating Exemptions – Rate Equivalency Payment

Legislation should be amended so rate equivalency payments made by LandCorp and other Government Trading Entities are made to the relevant Local Governments instead of the State Government.

WALGA's current Advocacy Position *2.1.4 Rating Exemptions - Rate Equivalency Payments* (above) directly relates to the Forest Products Commission rate exemption through the [Forest Products Act 2000](#) section 43 provisions.

Additionally, [WALGA's 2026-27 State Budget Submission](#) calls for an independent organisation to undertake a broad review of rating exemptions.

A number of concerns regarding rating and rating exemptions have emerged across the sector, particularly over the past 6–12 months. WALGA is undertaking scoping work to consider the most effective way to address these matters through a coordinated, overarching and sector wide advocacy approach.

The Shire of Cranbrook's recommendation seeks action to obtain financial compensation specific to the loss of revenue arising from the Forest Products Act rate exemption.

RESOLUTION

Moved: President Cr Perin Mulcahy

Seconded: Cr Janine Phillips

That the Great Southern Country Zone request WALGA to advocate, as a matter of urgency, to the Western Australian Treasurer, Minister for Forestry and Minister for Local Government to:

1. Establish, prior to the finalisation of 2026/27 local government budgets, a clear, transparent, and ongoing mechanism for the calculation, remittance, and payment of those rates-equivalent amounts to affected local governments for 2026/27 and future financial years.
2. Work with WALGA and affected local governments to develop and implement a fair and sustainable long-term solution, including policy and legislative reform if required, to ensure local governments are not financially disadvantaged by future Forest Products Commission land acquisitions.

CARRIED

7.3.4 Late Item - RAV Network Accredited Mass Management Scheme (Level 3) – Ministerial Decision Enabling Heavier Loads on Selected Local Roads

By Zone Chair, Cr Scott Crosby

BACKGROUND

The Zone Chair, with support of the Zone Deputy Chair requested this Late Item for consideration by the Great Southern Country Zone at its 21 April 2026 meeting.

This item was originally proposed by the Shires of Corrigin and Kulin and was considered at the Central Country Zone meeting on Friday, 17 April 2026. The Central Country Zone item is presented, inclusive of the Central Country Zone's decision.

In March 2026, the Minister for Transport announced a temporary upgrade of Restricted Access Vehicle (RAV) networks to Accredited Mass Management Scheme (AMMS) Level 3, enabling heavier vehicle loads for fuel, fertiliser and lime on selected State and local roads in regional Western Australia. Details are outlined in the [Media Release](#) and [6-2026 v3 | Main Roads Western Australia](#).

Local governments support the government initiatives to maintain a reliable fuel and fertiliser supply to the region as part of a range of measures in response to concerns raised about fuel security amid conflict in the Middle East.

Local governments and WALGA were not consulted prior to the announcement, despite local governments being the responsible road managers for affected local roads.

Any change to heavy vehicle access conditions on local roads has direct implications for road safety, pavement, culvert and bridge capacity, asset condition, maintenance

and renewal costs and local government liability. Existing access arrangements are based on assessed road condition and safety considerations.

The upgrade coincides with the wetter part of the year and is expected to accelerate pavement deterioration, particularly on rural roads, increasing maintenance costs and reducing asset life. There is already a significant gap between amount of funding required for road maintenance, renewal and upgrade and funding availability.

Local governments across the wheatbelt have experienced frustration with the limited compliance with the Main Roads Heavy Vehicle access permits and operating conditions despite the recent increase in heavy vehicle compliance activities.

The tables below show the RAV and AMMS categories and weight limits for the heaviest category across many shires in the Central Country Zone.

Table 1 Tandem Drive Prime Mover, Trailer Combinations Restricted Access Vehicle (RAV) Categories




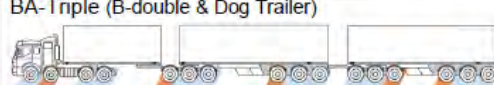
Category 7 RAVs				
Category	Vehicle Description	Length	Max. Mass	Approved Network
7A	AB-Triple (Prime Mover, Semi Trailer & B-Double) 	>27.5 m ≤36.5 m	108.5 t	RAV Network 7
7B	BA-Triple (B-Double & Dog Trailer) 	>27.5 m ≤36.5 m	108.5 t	RAV Network 7

Table 2 Prime Mover, Trailer Combinations AMMS Categories

Category 7 RAVs						
Cat.	Vehicle Description	Length	AMMS Level	Max. Gross Mass	Max. Modified Mass	Approved Network
7A	AB-Triple (Prime Mover, Semi Trailer & B-double) 	>27.5 m ≤36.5 m	Level 1	115 t	7 t	N7.1
			Level 2	119 t	11 t	N7.2
			Level 3	123.5 t	15 t	N7.3
7B	BA-Triple (B-double & Dog Trailer) 	>27.5 m ≤36.5 m	Level 1	115 t	7 t	N7.1
			Level 2	119 t	11 t	N7.2
			Level 3	123.5 t	15 t	N7.3

More information on the specific combinations is available on the Main Roads WA website below.

[prime-mover-trailer-combinations-operating-conditions](#)

[Orders/tandem-drive-prime-mover-trailer-combinations-restricted-access-vehicle-categories.pdf](#)

[AMMS accredited-mass-management-scheme-amms-tandem-drive-prime-mover-trailer-combinations-restricted-access-vehicle-categories.pdf](#)

[AMMS accredited-mass-management-scheme-amms-prime-mover-trailer-combinations-operating-conditions.pdf](#)

RECOMMENDATION

That the Central Country Zone:

1. Notes the Ministerial decision to temporarily upgrade RAV networks to AMMS Level 3 on local government roads.
2. Expresses concern that the decision was made without consultation with local governments or WALGA.
3. Requests WALGA advocate to the Minister for Transport and Main Roads Western Australia seeking clarification on:
 - a. risk assessments without route-specific road safety or asset capacity assessment for local government roads,
 - b. compliance and enforcement arrangements,
 - c. duration and process for revocation of the upgrade,
 - d. opt-out options for local government roads, and
 - e. additional funding support for impacted local government road assets.

The Central Country Zone decision endorsed the above recommendation inclusive of an amendment for that Zone to write to the Minister for Transport.

RESOLUTION

Moved: Cr Scott Crosby

Seconded: President Cr Len Handasyde

That the Great Southern Country Zone:

1. Notes the Ministerial decision to temporarily upgrade RAV networks to AMMS Level 3 on local government roads.
2. Expresses concern that the decision was made without consultation with Local Governments or WALGA.
3. Requests WALGA advocate to the Minister for Transport and Main Roads Western Australia seeking clarification on:
 - a. risk assessments without route-specific road safety or asset capacity assessment for local government roads,
 - b. compliance and enforcement arrangements,
 - c. duration and process for revocation of the upgrade,
 - d. opt-out options for local government roads,
 - e. when the intervention will cease to apply; and
 - f. additional funding support for impacted local government road assets.
4. Requests GSCZ Secretariat write to the Minister for Transport expressing the Zone's concerns and requesting clarification as detailed in parts 2 and 3 above.

CARRIED

8 WALGA STATE COUNCIL BUSINESS

8.1 ZONE STATE COUNCIL MEMBER REPORT

Cr Scott Crosby, Zone State Councillor

8.2 STATE COUNCIL MEETING AGENDA – MATTERS FOR DECISION

9 WALGA STATE COUNCIL AGENDA

Zone Delegates are invited to read and consider the WALGA State Council Agenda, which has been provided as an attachment with this Agenda and can be found via the link [here](#).

The Zone can provide comment or submit an alternative recommendation on any of the items, including the items for noting. The Zone comment will then be presented to the State Council for consideration at their meeting.

The State Council Agenda items requiring a decision of State Council are extracted for Zone consideration below.

9.1.1 Protecting Council Member and Employee Privacy Advocacy Position

By Meghan Dwyer, Governance Specialist

EXECUTIVE SUMMARY

- The South East Metropolitan Zone resolved to request WALGA advocate to amend s.5.95(1) of the *Local Government Act 1995* to specify that the right to inspect Primary and Annual Returns (Returns) contained in the Register of Financial Interests under s.5.94(b) does not extend to the residential address of the relevant person.
- Returns may include residential addresses, which are then made publicly accessible, creating privacy and safety risks.
- Council Members and employees are increasingly reluctant to disclose residential addresses due to safety and security risks, demonstrating that current legislation no longer aligns with contemporary expectations of privacy.
- Recent parliamentary scrutiny of similar requirements for Members of Parliament led to recommendations to remove full residential address disclosures, which the Government supported.
- In addition to Returns, Council Members must also provide a residential address when making their declaration of office.
- It would be appropriate for a review of all public disclosure requirements under the *Local Government Act 1995* to occur to ensure that they remain contemporary, effective, and aligned with modern standards of accountability and personal security.
- The Governance Policy Team endorsed the proposed advocacy position at its meeting on 23 March 2026.

ATTACHMENT

- Jurisdictional Comparison – Address Information in Council Member Returns and Declarations of Office (included below).

STRATEGIC PLAN IMPLICATIONS

The proposed advocacy position aligns to the WALGA 2025-2029 Strategic Plan, in particular:

- Influence – Lead advocacy on issues important to Local Government.
- Support – Anticipate, understand and respond to Member needs.

POLICY IMPLICATIONS

The recommendation is for State Council to endorse a new [Advocacy Position](#).

Protecting Council Member and Employee Privacy

That WALGA advocates to the State Government to:

1. *Undertake a review of disclosure requirements for Local Government Council Members and employees under the Local Government Act 1995.*
2. *Undertake the necessary legislative amendments to strike an appropriate balance between transparency, personal safety, and contemporary community expectations of privacy, including:*
 - a. *Amend section 5.95(1) to prescribe that the right to inspect primary and annual returns contained in the register of financial interests under s.5.94(b) does not extend to the full residential address of the relevant person, and is instead limited to the suburb or locality.*
 - b. *Amend Form 7 of the Local Government (Constitutional) Regulations 1998 to remove the requirement to disclose a full residential address when making the declaration of office.*

BACKGROUND

At the 3 December 2025 meeting, State Council adopted new Advocacy Position 2.5.20 Electoral Material - Authorisation Statement Address Requirements in response to significant privacy and safety concerns arising from the obligation to publish a candidate's physical address on electoral materials.

When considering this item at the preceding round of Zone meetings, the South East Metropolitan Zone (SEMZ) resolved to request WALGA advocate to amend s.5.95(1) of the *Local Government Act 1995* (the Act) to specify that the right to inspect Primary and Annual Returns (Returns) contained in the Register of Financial Interests under s.5.94(b) does not extend to the residential address of the relevant person.

State Council resolved to refer the SEMZ comments to the Governance Policy Team.

The Governance Policy Team endorsed the proposed advocacy position at its meeting on 23 March 2026.

COMMENT

Public disclosure regimes must strike an appropriate balance between public transparency and personal safety. The inclusion of personal identifying information in publicly accessible documents has become increasingly problematic. As digital publication and internet search capabilities have expanded, material that once had limited circulation can be copied and distributed with ease. This environment has reinforced the need to carefully consider how much personal information is necessary to make publicly available, and the risks that may arise when doing so.

Local Government Act

The Act establishes a range of public disclosure obligations designed to promote transparency and accountability. However, digital publication, increased data availability, and heightened personal safety concerns have created new risks that were not contemplated when these provisions were first drafted.

Returns require relevant persons to disclose personal financial information. Information disclosed includes the address of each parcel of real property, located in the district or in an adjoining district, in which the person had an interest and the nature of the interest in each parcel of real property (s.5.79). In practice, this often results in the disclosure of a Council Member or employee's residential address.

Returns are required to be included in the register of financial interests. Section 5.94(b) of the Act requires any register of financial interest to be made available to the public, and s.5.96 requires the Local Government to provide copies upon request.

Although s.5.93 of the Act establishes penalties for the improper use of information, information can now be copied and distributed almost instantly. In many cases, the harm may occur well before any investigation or action can be commenced.

In addition to the requirement for Council Members to disclose interests in real property as part of their returns, s.2.29 of the Act, together with Form 7 of the *Local Government (Constitution) Regulations 1998*, requires each Council Member to provide their full residential address when making their statutory declaration of office. Although this declaration is not required to be made publicly available under s. 5.94(b) of the Act, some Local Governments livestream or publish recordings of the proceedings. As a result, full residential address details become publicly accessible.

Emerging risks and issues

Local Governments have observed increasing reluctance from Council Members and employees to provide their residential address. Reasons include:

- being registered as a silent elector under the *Electoral Act 1907*,
- experiences or risks of family or domestic violence,
- concerns that leave of absence approvals may signal when a residence may be unoccupied,
- role-related risks, such as potential targeted harassment by dissatisfied community members.

Disclosure of personal residential addresses can also expose individuals to cybersecurity and identity-theft risks, as this information can be combined with other data to build detailed personal profiles. Publicly accessible addresses may make individuals more vulnerable to targeted scams, social engineering, and unwanted contact, increasing both digital and physical security risks.

Parliamentary disclosure obligations

The disclosure of the residential addresses of Members of Parliament in their Primary and Annual Returns has recently been considered by the [Legislative Assembly Procedures and Privileges Committee in Report No.1: Protecting privacy and other reasons to update the Members of Parliament \(Financial Interests\) Act 1992](#).

The Committee recommended that the Government review the relevant legislation, "with a view to addressing the requirement for the disclosure of full residential addresses and to consider broader legislative updates necessary to ensure the Act remains contemporary, effective, and aligned with modern standards of accountability and personal security."

The [Government response](#) supported this recommendation.

Privacy and Responsible Information Sharing

The objectives of the new *Privacy and Responsible Information Sharing Act 2024* (PRIS Act) include promoting responsible and transparent practices in the handling of personal information and balancing the public interests of protecting the privacy of personal information with the free flow of information by agencies.

Most privacy provisions in the PRIS Act come into effect on 1 July 2026.

The following sections of the PRIS Act intersect with the requirements of the *Local Government Act 1995*:

- The information privacy principles do not apply to information that is already publicly accessible. This includes information in documents that are either generally available to the public or made available for public inspection under another written law (s.22).
- An individual may request a public entity to remove their personal information from a public register if making the information publicly available would substantially affect any individual's safety or wellbeing. If the public entity is satisfied that the grounds exist, the public entity must comply with the request unless the public entity is satisfied that the public interest in maintaining public access to the information outweighs any individual interest in the information not being made publicly available (s.77).

While this appears to provide a mechanism for individuals to address specific safety and privacy concerns, it would be preferable to ensure that the legislative requirements avoid unnecessary risks to all Council Members and employees.

WALGA will seek to engage with the Information Commissioner and Deputy Privacy Commissioner to clarify the way in which these and other PRIS Act provisions will apply to Council Members.

Review and amendments to the Local Government Act

As Local Government Council Members and employees share the same safety concerns as Members of Parliament it would be appropriate to echo the Procedures and Privilege Committee and advocate for a broad review of all public disclosure requirements under the *Local Government Act 1995* to ensure that they remain contemporary, effective, and aligned with modern standards of accountability and personal security. A review would allow a clearer, risk-aware framework to be established that protects individuals while preserving appropriate transparency.

Within this broader reform, several targeted amendments are necessary. It is proposed that s. 5.95(1) be amended so that the right to inspect information in the register of financial interests under s. 5.94(b) is limited to the suburb or locality of each property, rather than the full residential address of the relevant person. Additionally, the requirement for Council Members to provide their full residential address in the statutory declaration of office should be removed. These amendments are consistent with practices adopted in other Australian jurisdictions and reflect the approach now being reconsidered for Members of Parliament.

Importantly, these changes would not weaken transparency or accountability. Council Members and employees would still be required to disclose their full residential address in Returns, and would continue to declare direct financial, indirect financial, proximity, and impartiality interests when they arise in decision-making processes. This ensures that relevant interests remain publicly recorded when they matter, without unnecessarily exposing personal residential details. By limiting public access to only what is necessary, the legislative framework can better protect individual safety while preserving the integrity of the disclosure regime.

ATTACHMENT: JURISDICTIONAL COMPARISON – ADDRESS INFORMATION IN COUNCIL MEMBER RETURNS AND DECLARATIONS OF OFFICE

DISCLOSURES IN RETURNS	
<p>Victoria Local Government Act 2020 Local Government (Governance and Integrity) Regulations 2020</p>	<p>CEO must prepare summary of personal interests information disclosed in the last personal interest return.</p> <ul style="list-style-type: none"> Includes the town or suburb, but not the street address or number of the land that is the place of residence <p>Other matters to be included or excluded are prescribed.</p> <p>Includes that a specified person may request in writing information not be included if the CEO consider including the information would:</p> <ul style="list-style-type: none"> be reasonably likely to place the personal safety of any person at risk, or unreasonably expose a business, commercial or financial undertaking to disadvantage <p>Summary of personal interest returns available to members of the public.</p> <p>Detailed personal interests returns are only available to certain persons.</p>
<p>New South Wales Governance Information (Public Access) Act 2009</p>	<p>From the <i>Information Access Guideline 1 - For Local Councils on the disclosure of information</i></p> <ul style="list-style-type: none"> Returns should be made publicly available on the council's website unless there is an overriding public interest against release or to do so would impose unreasonable additional costs on council. A consideration against disclosure is where release of the information may expose a person to a risk of harm or of serious harassment or serious intimidation. In the circumstances where council decides that there is an overriding public interest against disclosure, consideration should then be given to whether it is practicable to release an edited copy of the record (for example redacting the individual's signature or residential address) If it is practicable to do so, then the information should be deleted from a copy of the record and the remainder of the return made available on the council's website. Where information is deleted from a return, council should keep a record indicating, in general terms, the nature of the information redacted.
<p>Queensland Local Government Regulation 2021</p>	<p>Suburb or locality of the land is required (not full address).</p>
<p>South Australia Local Government Act 1999</p>	<p>Personal addresses are not to be published nor are any addresses where the CEO is satisfied that the inclusion in the Register of the address of a person would place at risk the personal safety of that person, a member of that person's family or any other person.</p>

Tasmania	Currently does not require councillors to lodge a personal interests return. The Tasmanian government is implementing a new framework to strengthen the management of local government councillor conflicts of interest, with reforms expected before the 2026 elections.
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INFORMATION IN COUNCIL MEMBER DECLARATIONS OF OFFICE	
Victoria Local Government Act 2020 Local Government (Governance and Integrity) Regulations 2020	Address not required.
New South Wales Local Government Act 1993	Address not required.
Queensland Local Government Regulation 2021	Address not required.
South Australia Local Government (General) Regulations 2013	Address not required.
Tasmania Local Government (General) Regulations 2025	Address not required.

WALGA RECOMMENDATION

That State Council endorse the following new Advocacy Position:

Protecting Council Member and Employee Privacy

That WALGA advocates to the State Government to:

1. *Undertake a review of disclosure requirements for Local Government Council Members and employees under the Local Government Act 1995,*
2. *Undertake the necessary legislative amendments to strike an appropriate balance between transparency, personal safety, and contemporary community expectations of privacy, including:*
 - a. *Amend section 5.95(1) to prescribe that the right to inspect primary and annual returns contained in the register of financial interests under s.5.94(b) does not extend to the full residential address of the relevant person, and is instead limited to the suburb or locality.*
 - b. *Amend Form 7 of the Local Government (Constitutional) Regulations 1998 to remove the requirement to disclose a full residential address when making the declaration of office.*

RESOLUTION

Moved: President Cr Russel Thomson
Seconded: President Cr Kate Johnston

That the Great Southern Country Zone supports the WALGA recommendation for State Council Agenda item 8.1 as contained in the State Council Agenda and as provided above.

CARRIED

9.1.2 Water Management Advocacy Position

By Rebecca Brown, Policy Manager, Environment and Waste

EXECUTIVE SUMMARY

- A new Water Management Advocacy Position and the retirement of position 6.14 Planning for Water is proposed.
- The new Position has been developed following consultation and feedback on WALGA's *Water Management in Western Australia Discussion Paper*.
- 28 Local Governments provided more than 200 comments on the paper, with the main issues being:
 - equitable access to consistent and reliable water;
 - water licensing and allocation;
 - integrated regional and catchment-scale water planning;
 - water for Public Open Space (POS);
 - funding
 - for critical infrastructure - drainage and irrigation, alternative water sources and sewerage infill and headworks.
 - for water efficiency and water sensitive urban design initiatives.
 - expanding and improving the Waterwise Council Program;
 - access to data and information to inform decision making; and
 - addressing the impacts of stormwater runoff.
- The outcomes sought in 6.14 Planning for Water have been realised in the recently released State Planning Policy 2.9.
- The Environment Policy Team endorsed retiring the position and the new position at its meeting on 19 March 2026.

ATTACHMENT

- [Water Management Discussion Paper](#)
- [Water Management Consultation Summary Report](#)

STRATEGIC PLAN IMPLICATIONS

This item relates to the following WALGA Strategic Pillars:

- Influence
 - Lead advocacy on issues important to Local Government.
 - Empower the Local Government sector to build communities equipped for the future.
- Support - Anticipate, understand and respond to Member needs.

POLICY IMPLICATIONS

It is proposed that the following new [Advocacy Position](#) be **endorsed**:

Water Management

1. *Access to consistent, reliable and adequate water supplies is critical for Local Government operations, community health, amenity, environmental sustainability and economic activity.*
2. *WALGA is calling on the State Government to:*
 - a. *Modernise water management legislation and regulation, including:*
 - i. *Undertaking a review of the water licensing and allocation system to ensure equitable access and prioritise high value community use including for public open space.*
 - ii. *Developing a State-wide framework for integrated regional and catchment-scale water planning.*

- b. *Adequately, sustainably and equitably fund critical water infrastructure programs for Local Government, including:*
 - i. *Drainage and irrigation upgrades.*
 - ii. *Alternative water sources (recycled water, stormwater harvesting, desalination and groundwater replenishment) and disused water asset transfer.*
 - iii. *Small-scale sewerage infrastructure headworks and infill sewerage.*
- c. *Expand the Waterwise Council Program statewide and provide:*
 - i. *Increased support and resources to assist Local Government in delivering water efficiency measures.*
 - ii. *Incentives for Local Governments to undertake water efficiency initiatives.*
- d. *Improve water data access and capability for Local Governments to ensure evidence-based decision making.*
- e. *Provide effective leadership, guidance, education and enforcement to address the impacts of stormwater runoff.*

It is proposed that the following Advocacy Position be **retired**:

6.14 Planning for Water

As part of the Water Management Report endorsement process, formal support from the relevant Local Government should be required where:

1. *It is intended that the Local Government will become the infrastructure asset manager; or*
2. *The proposed location of water infrastructure assets will impact Local Government assets or facilities.*

The outcomes sought in Position 6.14 have been realised in the recently released [State Planning Policy 2.9](#).

BACKGROUND

WALGA identified the need to consolidate and expand on current Water related [Advocacy Positions](#) and has undertaken initial consultation, through targeted engagement and consideration of issues raised by the sector previously. To inform the development of a new Advocacy Position, WALGA developed a Discussion Paper to gain feedback from the sector on their current challenges and needs in relation to water management across the state.

WALGA released the Discussion Paper for comment in late November 2025, with an initial deadline of 15 January 2026 for comment, however based on feedback from the sector this deadline was extended to Thursday, 12 March.

28 Local Governments have provided feedback, 14 of those Council/CEO level feedback. The feedback provided by Local Governments was comprehensive, with over 200 individual comments received across the submissions. WALGA acknowledges the significant time and consideration given by Members in providing that level of feedback.

The main themes of the feedback reflect those explored in the Discussion Paper and are consistent across Local Government:

- Legislation which is inequitable and outdated, particularly for licensing and allocation.
- State legislation should align with the National Water Agreement, particularly strategic, long term integrated planning and equitable access to drinking water.
- Aging and insufficient water infrastructure.

- Support and resourcing needed to explore and mainstream alternative water sources.
- Reactive approaches to headworks and sewerage servicing constraining development, particularly in regional and high-growth areas.
- Public Open Space (POS) in relation to planning decisions not accounting for the water needed to sustain these areas.
- Statewide expansion of the Waterwise Council program and improvement in program support and design.
- High interest in improving and supporting water efficiency and water sensitive urban design outcomes.
- Water data gaps and poor data sharing limits sound decision making.
- Water quality as an emerging and under-recognised issue.

WALGA has consolidated the feedback into a Consultation Report which summarises the main themes and issues raised by the sector and how it has been addressed in the draft Advocacy Position.

COMMENT

The new Position has been informed by the information, issues and priorities identified in feedback received from Local Governments on the WALGA Discussion Paper.

A new Advocacy Position is timely given the release of [Made Possible by Water](#) by the State Government on 21 March 2026, a document outlining WA's water future. A comprehensive Advocacy Position on this issue will be essential to assist WALGA's advocacy and influence how the Government delivers the priorities identified. Some of the matters identified in the draft Advocacy Position are reflected in Made Possible by Water, including expansion of the WaterWise Program and delivery of new water sources.

The Environment Policy Team endorsed the new Advocacy Position and the retirement of Position 6.14 at its meeting on 19 March 2026.

WALGA RECOMMENDATION

That State Council:

1. Endorse the following new Advocacy Position:

Water Management

1. *Access to consistent, reliable and adequate water supplies is critical for Local Government operations, community health, amenity, environmental sustainability and economic activity.*
2. *WALGA is calling on the State Government to:*
 - a. *Modernise water management legislation and regulation, including:*
 - i. *undertaking a review of the water licensing and allocation system to ensure equitable access and prioritise high value community use including for public open space*
 - ii. *developing a state-wide framework for integrated regional and catchment-scale water planning.*
 - b. *Adequately, sustainably and equitably fund critical water infrastructure programs for Local Government, including:*
 - i. *drainage and irrigation upgrades*

- ii. *alternative water sources (recycled water, stormwater harvesting, desalination and groundwater replenishment) and disused water asset transfer*
- iii. *small-scale sewerage infrastructure headworks and infill sewerage.*
- c. *Expand the Waterwise Council Program statewide and provide:*
 - i. *increased support and resources to assist Local Government in delivering water efficiency measures*
 - ii. *incentives for Local Governments to undertake water efficiency initiatives.*
- d. *Improve water data access and capability for Local Governments to ensure evidence-based decision making.*
- e. *Provide effective leadership, guidance, education and enforcement to address the impacts of stormwater runoff.*

2. Retires Advocacy Position *6.14 Planning for Water.*

RESOLUTION

Moved: Cr Paul Barrett
 Seconded: President Cr Len Handasyde

That the Great Southern Country Zone supports the WALGA recommendation for State Council Agenda item 8.2 as contained in the State Council Agenda and as provided above.

CARRIED

9.1.3 Off Roads Vehicles Advocacy Position

By Rebecca Hicks, Policy Advisor Community

EXECUTIVE SUMMARY

- It is proposed that Advocacy Position 3.12 Off Road Vehicles (ORV) be retired.
- The *Control of Vehicles (Off-road Vehicles) Act 1978* (the ORV Act) provides the legislative framework for the use of off-road vehicles within permitted areas in WA.
- Nine Local Governments own and maintain Off Road Vehicle (ORV) areas.
- Advocacy Position 3.12 Off Road Vehicles was adopted by State Council in 2018 in response to concerns from Members about the use of permitted ORV areas.
- Amendments to the ORV Act in 2025 address the core objectives of the ORV Advocacy Position, particularly as it relates to registration and enforcement.
- The retirement of the ORV Advocacy Position was endorsed by the People and Place Policy Team at its meeting on 19 March 2026.

ATTACHMENT

- [*Control of Vehicles \(Off-road Areas\) Amendment Act 2025*](#)

STRATEGIC PLAN IMPLICATIONS

Retiring this Advocacy Position aligns with the following WALGA Strategic Pillars:

- Influence
 - Lead advocacy on issues important to Local Government.
 - Empower the Local Government sector to build communities equipped for the future.
- Support

- Anticipate, understand and respond to Member needs.

POLICY IMPLICATIONS

It is proposed that Advocacy Position [3.12 Off Road Vehicles](#) be **retired**.

Legislation relating to off road vehicles should be reviewed to align registration and licensing of off-road vehicles with other vehicle types and users. In addition, educational resources should be developed in consultation with users, regulators, and vendors relating to safety, regulatory compliance and other associated matters.

BACKGROUND

The *Control of Vehicles (Off-road Vehicles) Act 1978* (the ORV Act) prohibits the use of Off Road Vehicles (ORVs) in areas outside of permitted areas and makes provisions for the use of ORVs in permitted areas. The Department of Local Government, Industry Regulation and Safety (LGIRS) is responsible for administering the legislation and providing [information and support](#) to users and Local Governments. The legislation defines ORVs as including, but not limited to, trail bikes, quad bikes, beach buggies and road licensed vehicles such as four-wheel drives when used in off-road locations.

The use of ORVs outside of permitted areas can have impacts on Local Governments and communities including community safety in public spaces, road safety and environmental impacts. These issues fall under the scope of other legislation.

Nine Local Governments currently maintain and operate permitted areas: the Cities of Greater Geraldton, Karratha, Kwinana and Swan and the Shires of Carnarvon, Dandaragan, Gingin, Port Hedland and York.

WALGA's Advocacy Position was adopted by State Council in 2018, in response to Member concerns regarding the use of permitted ORV areas.

The ORV Act was amended in 2025 to align penalties and enforcement expectations with other WA transport legislation. The *Amendment Act* includes provisions to introduce online and label registrations and increase penalties for existing offences. The majority of the ORV Amendment Act commenced with immediate effect in August 2025. Sections of the legislation relating to registration labels are dependent on system design changes to the online registration platform. The legislation regulations and commencement date are expected by the end of 2026.

In 2024, the [State Government announced \\$4.8 million](#) in grant funding for Local Governments to develop new and upgrade existing ORV areas. This funding recognises the key role Local Government plays in the upkeep and management of ORV areas.

COMMENT

The ORV Amendment Act addresses the core objectives of the WALGA ORV advocacy position, particularly as it relates to registration and enforcement. As the intended outcomes of the advocacy position have been achieved, it is proposed that Advocacy Position 3.12 Off Road Vehicles be retired. WALGA will work with LGIRS to provide advice and support on the commencement of the Act regulations for Members managing permitted areas.

WALGA has engaged with Members that currently manage ORV permitted areas. Six Local Governments have responded and provided their support for the retirement of the advocacy position.

WALGA will continue to monitor emerging issues associated with ORVs, with a particular focus on usage outside of permitted areas.

The proposed retirement of the ORV advocacy position was endorsed by the People and Place Policy Team at its meeting on 19 March 2026.

WALGA RECOMMENDATION

That State Council retire Advocacy Position 3.12 *Off Road Vehicles*.

RESOLUTION

Moved: President Cr Russel Thomson
Seconded: President Cr Kate Johnston

That the Great Southern Country Zone supports the WALGA recommendation for State Council Agenda item 8.3 as contained in the State Council Agenda and as provided above.

CARRIED

9.1.4 Homelessness Advocacy Position

By Hannah Godsave, Manager Community Policy

EXECUTIVE SUMMARY

- It is proposed that the 2019 Advocacy Position 3.11 Homelessness be updated.
- While responding to homelessness is a State and Australian Government responsibility, the impacts of homelessness intersect with multiple areas of Local Government service delivery and requires them to manage community expectations.
- Western Australian Local Governments are reporting increased numbers of people experiencing homelessness, including Local Governments that have historically experienced minimal impact.
- WALGA undertook a survey of Members in early 2026 to better understand the impact on the sector and inform a review of the current Advocacy Position.
- The updated Position reflects the sector's view that the Australian and Western Australian Government should provide leadership, support and funding to prevent and respond to homelessness, in particular specialist services, social and affordable housing and wraparound services.
- The People and Place Policy Team endorsed the revised position at its meeting on 19 March 2026.

STRATEGIC PLAN IMPLICATIONS

This item relates to the following WALGA Strategic Pillars:

- Influence
 - Lead advocacy on issues important to Local Government.
 - Empower the Local Government sector to build communities equipped for the future.
- Support
 - Anticipate, understand and respond to Member needs.

POLICY IMPLICATIONS

It is proposed that the **existing** Advocacy Position [3.11 Homelessness](#):

WALGA recognises that Local Government through its planning, health, community development and regulatory powers can facilitate positive local and regional responses to end homelessness, however does not see that it has a lead role. Rather, Local Government's role is one of a stakeholder that requires early engagement in the understanding of collaborative approaches that improve the quality of life for people experiencing homelessness in all of its manifestations.

be **replaced** with a new Advocacy Position as follows:

WALGA calls on the Western Australian and Australian Governments to provide leadership, support and funding to prevent and respond to homelessness, in particular:

- 1. Ensuring specialist homelessness services are responsive to need, place-based and people-centred.*
- 2. Investing in social and affordable housing and wraparound services.*

BACKGROUND

The Australian Bureau of Statistics (ABS) defines homelessness as when a person does not have suitable accommodation alternatives and their current living arrangement:

- is in a dwelling that is inadequate;
- has no tenure, or tenure is short and not extendable; or
- does not allow them to have control of, and access to space for social relations.

The ABS Census of Population and Housing provides the authoritative data source on people experiencing homelessness. The 2021 Census reported 9,729 people experiencing homelessness in WA. The Australian Institute of Health and Welfare provides more contemporary data based on interactions with specialist homelessness services. In 2024-25, almost 289,000 (1 in 115) people engaged with specialist homelessness services in WA, of which 47% were accessing homelessness support for the first time.

While responding to homelessness is a State and Australian Government responsibility, the impacts of homelessness intersect with multiple areas of Local Government service delivery, including the maintenance of public spaces, planning and zoning for appropriate services and revenue-related functions such as rates and grants administration. Local Governments must also manage community expectations about how they will respond to homelessness.

WALGA's current advocacy position was adopted by State Council in 2019 in the lead up to the release of [All Paths Lead to a Home: Western Australia's 10-Year Strategy on Homelessness 2020-2030](#) (the Strategy) released by the State Government. The Strategy sets out a vision for a whole of community response, led by the Department of Communities, working towards ending homelessness in Western Australia. The Strategy identifies a predominantly supportive role for the Local Government sector in addressing homelessness, while also acknowledging that some Local Governments directly provide homelessness and accommodation services. Suggested sector contributions in the Strategy include facilitating local partnerships, identifying rough sleepers, sharing local area knowledge to inform State Government resourcing decisions, and connecting people to specialist services. This supportive role for the Local Government sector is reflected in the current Advocacy Position.

At the National level, the [National Agreement on Social Housing and Homelessness](#) provides a five-year funding and accountability framework between the Australian and State/Territory Governments to support social housing and homelessness services until

June 2029. The bilateral schedule for Western Australia sets out a \$165.9 million homelessness funding contribution from both parties.

COMMENT

Local Governments have been reporting increased numbers of people experiencing homelessness, including Local Governments that have historically experienced minimal impact. Local Governments have shared that they are facing growing pressure to meet both their defined obligations and community expectations for comprehensive responses, including specialist homelessness services triage, investment in housing and support service provision.

To better understand the issues being raised by Members, WALGA conducted a sector survey on homelessness in early 2026. 68 responses (49%) were received, 26 metropolitan and 42 regional, with representation from all WALGA Zones. Key findings from the survey include:

- 74% of respondents report an increase in the significance of homelessness in their Local Government area in the last two years.
- 60% of respondents report an increase in enquires from community members regarding homelessness in the last two years.
 - Key issues raised in community enquiries are rough sleeping and persons living in vehicles.
- 23% of respondents consider there is no role beyond defined responsibilities for Local Government in response to homelessness.
- 61% of respondents consider preventative measures to reduce homelessness and facilitating connections to specialist service providers as an appropriate role for Local Government in response to homelessness.
- 83% of respondents rank State and Federal Government funding as the highest or second highest priority enabler to respond to homelessness.
- 51% of respondents report that current specialist homelessness services are not adequate within their Local Government area.
- Respondents rank affordable housing as the top priority for support/services to address homelessness, followed by wraparound services and specialist support services.

Informed by survey responses and acknowledging the support role of Local Government identified in the State Strategy, the updated position calls on the Australian and Western Australian Government to provide the necessary leadership, support and funding to prevent and respond to homelessness, in particular specialist services, social and affordable housing and wraparound services.

The People and Place Policy Team endorsed the revised position at its meeting on 19 March 2026 meeting.

WALGA RECOMMENDATION

That State Council replace Advocacy Position 3.11 Homelessness with the following:

WALGA calls on the Western Australian and Australian Governments to provide leadership, support and funding to prevent and respond to homelessness, in particular:

1. *Ensuring specialist homelessness services are responsive to need, place-based and people-centred.*
2. *Investing in social and affordable housing and wraparound services.*

RESOLUTION

Moved: Cr Rebecca O'Meehan
 Seconded: Cr Ian Hanna

That the Great Southern Country Zone supports the WALGA recommendation for State Council Agenda item 8.4 as contained in the State Council Agenda and as provided above.

CARRIED

9.2 OTHER STATE COUNCIL AGENDA ITEMS

Zone Delegates are invited to raise for discussion, questions or decision any of the items in the State Council Agenda, including the items for noting, Policy Team and Committee Reports or the Key Activity Reports.

10 EMERGING ISSUES/COLLABORATION**Shire of Broomehill-Tambellup**

- Advised Stage 1 of their Caravan Park has been opened with good levels of occupancy. Further staged development will include additional cabin accommodation.

Shire of Gnowangerup

- Advised they are seeking opportunities at the ALGA National Assembly to advocate for Local Governments nationally to join the Health Alliance.
- Rock climbing event (Stirling Ranges) with approx. 80 persons participating - event organiser had not liaised with the Shire until just before the event, requesting Shire support with event support (rangers, bins, use of Shire property). Shire encouraged better regional communications and coordination of events, where likely to have cross jurisdictional impacts.

Shire of Kojonup

- Recent Regional DAP (RDAP) considered a windfarm project (\$750M). Shire provided the Responsible Authority Report (RAR), which include advice on application of the Shire's Local Planning Policy. RDAP resolved to set aside the RAR and rejected the value / application of the Local Planning Policy to the application, approving the application with conditions. Proponent is appealing the conditions on approval to SAT.

Shire of Jerramungup

- Shire values involvement in the Health Alliance and appreciate the work of the Shires of Gnowangerup and Lake Grace.
- Council Plan recently adopted.
- New Shire branding in progress of being implemented.

Shire of Kent

- Dealing with impact of increased operational and capital expenditure costs, in preparing budget.

Shire of Katanning

- Accommodation and leisure centre project approved.
- Early childhood hub on track to completion – childcare centre lease in progress.

- Shire's Bush Fire Brigade radios no longer compatible with DFES – Significant cost to replace, with no funding available for this type of equipment.
- Working toward a service agreement with several community groups for their management of reserve land.

Shire of Denmark

- Community survived school holiday influx of tourists
 - Noted some tourists cancelled due to uncertainty around fuel supplies.
- Subdivision structure plan – creating 420 lots – development to be finalised within the next 2 years.
 - Some concern that lots are being obtained for short term accommodation purposes.
- Liaising with State Government regarding FOGO and proposed Biochar mobile plants.

Shire of Woodanilling

- CEO Anika Serer has left the Shire and CEO recruitment in progress.
- Regional Road Group funding expended and in progress to acquittal.

Shire of Plantagenet

- CEO Julian Murphy has advised his resignation – Shire preparing for CEO recruitment
- Swimming pool project business case to be finalised.
- Noticing increased loading on the Shire's road network.
- Housing availability continues to be an issue.
- President is proposing to write to Zone Local Governments to start a conversation about local collaboration.

Shire of Cranbrook

- CEO Linda Gray has advised her resignation – Shire preparing for CEO recruitment.
- Cost escalation pressures – including fuel as a major factor.
- Amity Health – early learning funding for after-school care and positive programs.

City of Albany

- Airport runway upgrade project progressing – costs substantially increased (fuel crisis).
- Road construction cost escalations (fuel crisis) impacting Capital Works Budget planning.
- EBA negotiations in progress.
- ATCO Gas – funding changes to bottles – City undertaking advocacy.
- WAPC decision – Westshore infrastructure plan – disappointing. City working to come up with an alternative.
- Middleton Beach Hotel – Development WA some issues being worked through.
- Middleton Beach unit development will be submitted soon.

11 OTHER BUSINESS

WALGA Zone Secretariat was asked to provide Zone Members with a link to WALGA's Cooperation and Shared Services report (July 2024). This information may be useful to the Shire of Plantagenet's preparation of an advocacy letter seeking to initiate opportunities for regional cooperation.

12 NEXT ZONE MEETING

The next meeting of the Great Southern Country Zone will be held Friday, 19 June 2026 at the Shire of Cranbrook commencing at 10am.

13 CLOSURE

There being no further business the Chair declared the meeting closed at 12:21pm.

LGIRS Local Government Division Report – April 2026

[Back to Item 5.4](#)

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Department of Local Government,
Industry Regulation and Safety

Department of Local Government, Industry Regulation and Safety

Local Government Division Report

March 2026

Local Government Reforms

Local Government Inspector

- The Office of the Local Government Inspector (the Inspector) formally commenced operations from 1 January 2026.
- The Department of Local Government, Industry Regulation and Safety (LGIRS) also commenced regulations to support the functions and role of the Inspector at this time.
- Parts 8A and 8B introduced by the *Local Government Amendment Act 2024* were proclaimed concurrently to enable these regulations to take effect from 1 January 2026.
- The Inspector regulations deal with:
 - new requirements for complaints handling;
 - the appointment of monitors;
 - powers of authorised officers of the Inspector; and
 - offences under the *Local Government Act 1995* that may be infringeable.
- A number of consequential amendments have also been made to other regulations as a result of these changes.
- Local governments are reminded that they need to readopt their Code of Conduct in accordance with section 5.104(2) of the *Local Government Act 1995* by 31 March 2026.
- Local government CEOs also need to update the employee Code of Conduct to require the disclosure of secondary employment.
- Local governments should also ensure familiarity with the new requirements for closed meetings which took effect on 1 January 2026.
- The Regulations Working Group (RWG) provided valuable feedback in the development of these regulations that support the operational requirements of the Inspector.
- For further information visit the Department's website – [Inspector Regulations](#).

Audit, Risk and Improvement Committees (ARIC)

- New requirements for Audit, Risk and Improvement Committees (ARICs) took effect on 1 January 2026.
- The ARIC must have an independent chair and a deputy to the chair, to ensure a level of independence and provide impartial oversight.
- The functions of an ARIC include the:
 - review of reports related to compliance audits and systems reviews;
 - making of recommendations to council on improvements, where applicable;
 - review of actions a local government has taken to improve the effectiveness of its operations in accordance with its compliance obligations.

For further information, visit the Department's website – [Audit, Risk and Improvement Committees](#).

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Other Reforms

- LGIRS continue to work on developing regulations to implement other reform projects including regulations dealing with:
 - Rates and Revenue Policy;
 - Communications Agreements;
 - Standardised Meeting Procedures;
 - Online Registers;
 - Council Plans (IPR);

Reform updates

- LGIRS conducted a webinar on 17 December 2025 to explain the abovementioned changes related to the commencement of the Inspector and the new requirements for ARICs.
- The webinar is available on the LGIRs website and contains an update on the status of other local government reforms – [Webinar 15:17 December 2025](#).
- The RWG will continue to assist with providing feedback on the various regulations reform projects.
- The IPR Working Group will continue to assist with developing regulations and supporting materials for council plans.
- Further updates on the status of local government reforms will be made ahead of implementation.
- Regarding local government local laws and the Standardised Meeting Procedures Regulations, local governments are encouraged to continue to make local law changes where required for practical or operational purposes. Once the Regulations are finalised, they will apply uniformly across the sector and will override any inconsistent provisions in existing local laws. LGIRS will provide implementation guidance to the sector on these matters when the Regulations take effect.
- The LG Act Reform team can be emailed directly at actreview@lgirs.wa.gov.au.

Model Financial Statements (MFS)

- The sector was invited to provide feedback on the 2024-25 model financial statements and guidance materials by Friday, 6 February 2026.
- The feedback received is now being considered for the 2025-26 revisions, due for release in April 2026.

Non-Financial Asset Valuation Guidelines

- The [Non-Financial Asset Valuation Guidelines](#) were published on 5 March 2026.
- An LG Alert will soon be published, with a webinar scheduled for Tuesday, 14 April 2026.

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Local Government Grants Commission

Financial Assistance Grants funding

- The total funding allocation to WA local governments for 2025-26 is \$423,375,700 (consisting of \$261,451,711 in general purpose funding and \$161,923,989 in local road funding and special projects) compared to \$400,140,692 in 2024-25. This total includes the advance payment provided in June 2025 to local governments.
- Local governments received their first three quarterly payments of remaining 2025-26 funds in August and November 2025 and February 2026. The final payment will be made in mid-May. The grant schedule is available on the Grants Commission website.
- No advice can be provided regarding the likelihood of an advance payment of 2026-27 funds.
- If local governments have any other questions regarding their grant allocation, the methodology or wish to make a submission regarding the process of allocation finds, they can be directed to grants.commission@lgirs.wa.gov.au.

Local Government Advisory Board

- While it is still some time away, local governments are reminded that ward and representation changes and district boundary adjustments, must be received by 31 January 2027 if they want to ensure changes are in place for 2027 local government elections.
- It is important for local governments to factor in whether there is a need for public consultation (which needs to occur prior to submission) when considering a proposal to the Board.
- The Board requests that local governments provide proposals as early as possible to allow sufficient time for implementation.
- Documents outlining the requirements and processes are available on the Advisory Board's website, or alternatively you can email advisoryboard@lgirs.wa.gov.au for guidance.

Child Safeguarding Project

- LGIRS commenced delivery of an initial series of in person workshops focused on capability uplift in child safeguarding practice within a local government context. Providing participants the opportunity to increase their awareness and understanding on contextual adoption of the National Principles for Child Safe Organisations.
- Two workshops were hosted on 9 March and 12 March 2026 targeted to metropolitan local governments. A further 8 workshops will be promoted for delivery prior to 30 June.
- The Local Government Child Safety Network Project Reference Group continue to assist with ensuring the engagement approach and identified engagement methods are suitable and relevant to the sector.
- LGIRS are working with the Ombudsman Western Australia as they develop their Scheme of independent oversight for organisations engaged in child related work who will be mandated to implement the National Principles for Child Safe Organisations.

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Stop Puppy Farming

- On 26 May 2025, only pet shops that hold pet shop approval can sell dogs and puppies that are sourced from holders of a dog supply approval.
- Further regulation changes are being developed in relation to implementing the Stop Puppy Farming reforms.

PetsWA

- The PetsWA project is in a reset phase, with Government considering the options for the future of the project.
- Local governments will need to continue existing pet registration programs and engagement with pet owners for annual registration and renewal processes.

Cat Containment

- The Cat Amendment (Local Laws) Bill 2026 was introduced into the Legislative Assembly in February 2026.
- The Bill provides for the power for local governments to make local laws in relation to cat containment. It is awaiting debate and passage through Parliament.
- The [Cat Act Review](#) has also now commenced, with submissions closing on 5 pm, Monday 31 August 2026.

Off-Road Vehicles

- The State Government is progressing key reforms arising from the *Control of Vehicles (Off-road Areas) Amendment Act 2025*, which was assented to on 22 August 2025.
- The reform program will deliver the following milestones:
 - proclamation of the remaining sections of the ORV Amendment Act;
 - commencement of the ORV Amendment Regulations to give effect to the relevant provisions of the ORV Amendment Act;
 - deployment of DoTDirect system upgrades to enable all ORV transactions, including registration, renewal, and transfers.
- Further information on these changes, including proposed commencement dates, is expected to occur in the coming months.
- Local governments with projects approved under the \$4.8 million Off-road Vehicle Areas Grants Program continue to receive scheduled payments in line with project milestones and funding agreements.
- This includes development of new ORVAs and upgrades to existing areas.

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LGIRS Contacts

LG Support and Engagement Includes MyCouncil queries	lghotline@lgirs.wa.gov.au
Statutory Approvals (Differential rates, budget and audit extensions)	legislation@lgirs.wa.gov.au
LG Policy and Legislation	LGpolicy@lgirs.wa.gov.au
Stop Puppy Farming	stopuppyfarming@lgirs.wa.gov.au
Local Government Child Safeguarding Project	csproject@lgirs.wa.gov.au
Grants Commission – Financial Assistance Grants	Grants.commission@lgirs.wa.gov.au
LG accounting or financial enquiries	LG.accounting@lgirs.wa.gov.au
LG Act Reform	actreview@lgirs.wa.gov.au
LG Advisory Board	advisoryboard@lgirs.wa.gov.au
Off-Road Vehicles	orv@lgirs.wa.gov.au
Local Government Child Safeguarding Project	csproject@lgirs.wa.gov.au

ATTACHMENT 2

Zone Status Report – April 2026

[Back to Item 6.3.1](#)

Agenda Item	Zone Resolution	WALGA Response	Update Last Provided	WALGA Contact
21 November 2025 Zone Agenda Item 8.3.3 Local Government (Miscellaneous Provisions) Act 1960 – Review	<p>That the WALGA State Council advocate for the State Government to comprehensively review the <i>Local Government (Miscellaneous Provisions) Act 1960</i> to achieve at least, the following:</p> <ol style="list-style-type: none"> 1. broaden the Act's scope and establish contemporary provisions addressing all modern interfaces between landowners, local governments and the public, 2. establish penalties to create a meaningful disincentive for landowner non-compliance with provisions of the Act, and 3. enable a local government to impose penalties against livestock owners who consistently allow their livestock to stray and create a nuisance, without the need to first create a local law or initiate a prosecution. 	<p>This item will be referred to the Governance Policy Team for consideration.</p> <p>The Zone will be informed of the outcome.</p>	April 2026	<p>Kirsty Martin, Executive Manager Member Services kmartin@walga.asn.au 9213 2051</p>
20 February 2026 Zone Agenda Item 7.3.1 Emergency Management Act Consolidation	<p>That the Great Southern Country Zone requests WALGA, as a matter of urgency request that:</p> <ol style="list-style-type: none"> 1. The State Government reprioritise and expedite the consolidation of the State's emergency management legislation to address the escalating operational and risk issues arising from the current outdated framework; 2. The consolidated acts establish a clear framework to enable the transfer of Bush Fire Brigades to the State Government if a Local Government decides to do so; and 3. Local Governments at the WALGA Zone level be consulted prior to release of the exposure draft bill. 	<p>DFES has advised that:</p> <ul style="list-style-type: none"> • work on the development of an Emergency Services Exposure Draft Bill is ongoing, that the drafting process is legally technical, time-intensive and the practical considerations are complex. • DFES is investing time and effort to produce new legislation that is fit-for-purpose for the many stakeholders involved in emergency management. • Once finalised, the Exposure Draft Bill will be released for public comment. Until then, targeted consultation may be undertaken by DFES on discrete matters. <p>WALGA has not received an update on expected timing for release of a consultation draft and will continue to advocate for involvement of the sector in scoping and co-design of the legislation, aligned with Advocacy position 8.4 Consolidated Emergency Services Legislation.</p> <p>WALGA participates in Cabinet in confidence consultations on the CES Act through the State Bushfire Advisory Committee and Bushfire Operations Committee. Through these forums WALGA continues to advocate for a mechanism to establish a voluntary</p>	April 2026	<p>Nicole Matthews Executive Manager Policy nmatthews@walga.asn.au 9213 2039</p>

ATTACHMENT 2

		<p>transfer framework for Bush Fire Brigades and to ensure adequate funding and a sustainable future operational model of management of Bush Fire Brigades including consideration of an independent Rural Fire Service model.</p> <p>WALGA will be commencing a review of its emergency management advocacy positions during 2026. This work will ensure that sector advocacy remains contemporary, evidence-based, and aligned to emerging risks and operational realities.</p> <p>COMPLETE</p>		
21 November 2025 Zone Agenda Item 8.3.4 Work Health and Safety Act 2020 – Statutory Review	That WALGA State Council advocate for the introduction of relevant amendments to the <i>Work Health and Safety Act 2020</i> so that Bush Fire Brigade volunteers are not deemed as a Local Government “Worker” (as defined in the WHS Act).	<p>The WALGA submission to the Statutory Review of the <i>Work Health and Safety Act 2020</i> was submitted to WorkSafe on 12 December 2025.</p> <p>The draft submission was endorsed by the Governance and People and Place Policy Teams at a joint meeting on 1 December 2025.</p> <p>The draft submission was endorsed by State Council by Flying Minute on 10 December 2025, RESOLUTION 256.FM/2025.</p> <p>The submission was submitted to WorkSafe on 12 December 2025.</p> <p>The comments provided by Great Southern VROC were considered in the final submission, however, as the majority of members endorsed the Submission, the recommendation proposed to remove bush fire brigade volunteers from the definition of “worker” under the Act was not adopted.</p> <p>WALGA does not have an advocacy position on amending the WHS Act 2020 to exclude Bush Fire Brigade volunteers from being considered Local Government “workers” under the Act. This would have implications for bushfire protections provided through LGIS and for the over 18,000 Local Government BFB volunteers across the State.</p> <p>COMPLETE</p>	April 2026	<p>Nicole Matthews Executive Manager Policy nmatthews@walga.asn.au 9213 2039</p>

Zone Action Items – April 2026

[Back to Item 6.2.2](#)

Great Southern Country Zone – ACTION ITEMS				
ZONE MEETING DATE / ITEM	ZONE RESOLUTION	ZONE RESPONSE	STATUS	RESPONSIBLE PERSON
2025, 11 April Item 7.2.1 Zone Strategic Priorities	<p>The Great Southern Country Zone:</p> <ol style="list-style-type: none"> Advocates for the Minister for Great Southern to attend meetings of the Zone and if the Minister agrees to attend, then at the first meeting attended the Zone Secretariat is to coordinate with Zone members a presentation at that meeting on the Zone's Strategic Priorities for discussion with the Minister. Writes to responsible Ministers advocating for the Zone's Strategic Priorities. <p>NOTE: Secretariate to send GSCZ's Regional Education submission to the Minister for Education.</p>	<p>Action deferred until after Minister attends June Zone meeting.</p> <p>August 2025: Minister's office has remained in contact with the WALGA Secretariat and has been advised of the Zone's 2025 meeting schedule. The Secretariat will advise the Minister's office of the 2026 meeting schedule, once determined by the Zone.</p> <p>November 2026: Minister Whitby's office has advised that he will attend the June, August and November Zone meetings for 2026.</p>	Ongoing	Lyn Fogg, Zone Executive Officer

President's Report

May 2026

Introduction

As the newly elected WALGA President, I am proud to represent our 139 Member Local Governments and advance the sector's priorities at both the State and National level.

I would like to acknowledge the significant contribution of outgoing President Karen Chappel AM JP and Deputy President Paul Kelly. As a sector, we have benefited from the selfless and determined leadership demonstrated by Karen and Paul across the last four years.

As your President, I am committed to maintaining strong, collaborative relationships across all levels of Government, ensuring the perspectives of Western Australia's Local Governments are reflected in policy development, and engagement occurs at the times it matters most.

I also acknowledge the election of WALGA Deputy President Chris Antonio from the Shire of Northam, and I look forward to working closely with him to progress WALGA's strategic objectives and reinforce the strong voice of Local Government in Western Australia.

Political Engagement

Since commencing in the role, I have been humbled by the messages of support I have received from all levels of Government. I have made it a priority to engage with key State Government Ministers, Members of the Opposition and Federal Members of Parliament to seek early meetings and explore opportunities for constructive collaboration.

Strengthening these relationships is a priority, and I am focused on ensuring WALGA is well positioned to engage proactively on matters of importance to the Local Government sector.

Media Engagement

In my first weeks as President, I have actively engaged with media on relevant matters. I have spoken to a range of outlets on topics including Renewable Energy, Local Government reform, State Government priorities and the long-term challenges facing the sector, as well as attending pertinent events.

Media has included interviews with the ABC Radio and TV, 6PR, and The West Australian, emphasising the importance of community benefit, protecting local voice, and ensuring Local Governments are not required to absorb costs arising from major policy and infrastructure decisions.

I have also had the opportunity to share my vision for WALGA and how I plan to build on the success to-date, working with the State Government to ensure the best outcomes for WA Local Governments and their communities.

On Tuesday, 10 March, I attended the Energy Exchange Australia event with Minister for Energy and Decarbonisation Hon Amber-Jade Sanderson MLA where Premier Hon Roger Cook MLA announced the State of Energy initiative.

On Thursday, 12 March, I attended UDIA WA's first industry breakfast for 2026 where Deputy Premier and Treasurer the Hon Rita Saffioti MLA delivered a keynote address emphasising housing supply without increasing demand and the importance of community engagement. This provided an opportunity for me to discuss with her the critical role Local Governments play in supporting new housing developments across WA.

It was also great to see Minister for Local Government the Hon Hannah Beazley MLA acknowledge WALGA's new leadership and the work of the Association in Parliament.

Fuel Security

Fuel supply constraints continue to impact Local Governments across Western Australia, particularly in regional areas, and WALGA has remained actively engaged in the State's coordinated response. WALGA has been meeting regularly with Mr Rob Cossart, the State Fuel Security State Controller, which has provided the opportunity for information sharing, and the provision of on-the-ground feedback regarding fuel availability and impacts.

Feedback from the sector highlights ongoing supply disruptions, particularly from independent suppliers, affecting Local Governments' ability to maintain adequate reserves and plan operations with certainty. Emerging delays to waste collection and landfill services have prompted contingency planning across several communities. Members have also reported supplier-driven cost increases and workforce challenges, including staff unable to travel or undertake fuel-dependent duties.

WALGA will continue to meet weekly with the State Controller and provide timely updates to the sector as the situation evolves.

Electoral Reforms

Following the electoral reform announcement made by the Hon Hannah Beazley MLA, Minister for Local Government at 2025 WALGA Convention, WALGA distributed a Discussion Paper to ensure the current Advocacy Position still reflects the sectors views.

WALGA received over 100 submissions from Members and the results will be utilised to update existing advocacy positions.

Sector wide engagement with Aboriginal Elected Members and communities

In my first week as President, I participated in WALGA's second Aboriginal Elected Member Roundtable, followed the next day by the annual Aboriginal Engagement Forum. Established and newly elected Aboriginal Elected Members from twelve Local Governments joined myself, WALGA's Senior Executive Team and the Director General of the Department of Local Government, Industry Regulation and Safety (LGIRS) to share their experience of leading and representing their communities on Council. It was a great opportunity to listen to Aboriginal Councillors from vastly diverse communities across WA and gain a stronger understanding of their experience as Elected Members and community and cultural leaders.

Representatives from LGIRS also joined the Roundtable to hear directly what support is required to enable Aboriginal Elected Members to thrive in their Council roles. These insights will enable WALGA to work collaboratively with LGIRS to fulfil the Department's commitment to support Aboriginal Elected Members made at the 2025 Aboriginal Engagement Forum.

2026 Aboriginal Engagement Forum

The 2026 Aboriginal Engagement Forum was held at the State Reception Centre, Kaarta Gar-up | Kings Park, on 18 March 2026. The program theme was Empowerment in Action | Kaarditjin kwop Koorliny and focused on opportunities for Local Government to build pathways to employment, business and leadership. The event sold out with approximately 250 attendees, and a record number of Aboriginal Elected Members, Aboriginal Local and State Government officers and community partners. I would like to thank my fellow State Councillors who attended the Forum and helped to promote the event.

Large Scale Renewable Energy Projects - Community Benefit Framework

The State Government's release of the Community Benefits Guideline for Large-scale Renewable Energy Projects in the South West Interconnected System marks a key step in ensuring regional communities share in opportunities created by the energy transition.

The Guideline follows strong advocacy from WALGA for meaningful local benefits and builds on the release of WALGA's Renewable Energy Community Benefits and Engagement Guide in July 2025.

These community benefits arrangements have the potential to deliver and accelerate priorities of local communities. The Guideline will establish the development of Community Benefits Plans and the formation of Community Benefits Advisory Groups.

Local Governments will have a central role in developing Community Benefits Plans and as part of the Community Benefits Advisory Groups to be established to ensure that the plans align with community priorities.

This is a significant advocacy outcome, however the focus on ensuring these benefits remain distinct from the way Local Governments apply rates to land that has undergone a change of use, which is essential for cost recovery, will continue.

Finally, I'd like to extend my best wishes on behalf of WALGA to the communities impacted by Tropical Cyclone Narelle. This event is a sobering reminder of the destructive power of these natural events across the State. I am in awe of the strength and resilience of our sector during these events, and I'd like to acknowledge State Councillors Matt Nikkula, the Shire of Exmouth President and Audra Smith the President from the Shire of Ashburton. Audra and Matt, along with every other Elected Member and officer in communities impacted by TC Narelle make us all proud and we will continue to do everything in our power to support them during the long recovery ahead.

Mark Irwin
WALGA President

President's Contacts

The President's contacts since 4 March 2026 and scheduled before 8 May 2026 are as follows:

State and Commonwealth Government Relations

- Hon Hannah Beazley MLA, Minister for Local Government; Disability Services; Volunteering; Youth; Gascoyne
- Hon John Carey MLA, Minister for Planning and Lands; Housing and Works; Health Infrastructure
- Housing Industry Roundtable with Deputy Premier, Hon Rita Saffioti MLA and Hon John Carey MLA
- Ride Safe Inquiry Briefing with Hon Hannah Beazley MLA and Hon Jessica Stojkovski MLA
- Ms Kirrilee Warr MLA, Shadow Minister for Local Government
- Labor Leaders Forum lunch with Premier, Hon Roger Cook MLA
- Labor Leaders Forum lunch with Hon Paul Papalia MLA
- 500 Club Event – Basil Zempilas – A Vision for 2026 Luncheon and Q&A
- Leader of the Opposition, Vasil Zempilas MLA and Shadow Minister for Housing, Sandra Brewer MLA
- Department of Energy and Economic Diversification & Department of Local Government, Industry Regulation and Safety
 - Director General, Rebecca Brown (DEED)
 - Coordinator of Energy, Jai Thomas
 - Director General, Lanie Chopping (DLGIRS)
- Ms Lanie Chopping, Director General, Department of Local Government, Industry Regulation and Safety
- Mr Leon McIvor, Director General, Department of Housing and Works

Zone Meetings

- Murchison Country Zone
- Northern Country Zone
- South East Metropolitan Zone
- Pilbara Country Zone
- Peel Country Zone
- East Metropolitan Zone
- Kimberley Country Zone
- Great Southern Country Zone

Local Government Relations

- **State Council Meetings**
 - State Council Meeting, 4 March
 - State Council Information Forum, 1 April
 - Finance & Services Committee
- **ALGA**
 - Board Meeting, 19 March

Conferences, Workshops, Public Relations

- Energy Exchange Australia 2026
- Regional Capital Alliance WA meeting (RCAWA)
- Safe Systems for Local Government Workshop
- WALGA Aboriginal Elected Member Roundtable
- 2026 WALGA Aboriginal Engagement Forum
- WALGA 2026 Mayors and Presidents Forum
- Property Council of Australia – Lunch with the Treasurer

Great Southern VROC

Broomehill-Tambellup | Cranbrook | Gnowangerup | Katanning
Kent | Kojonup | Plantagenet | Woodanilling

MINUTES

Great Southern VROC Ordinary Meeting

Monday 4th May 2026

Nyabing Community Hub

Located at 18 Richmond Street, Nyabing



GREAT SOUTHERN VOLUNTEER REGION OF COUNCILS

Attachment 9.2.1

Minutes of the Ordinary Meeting held at the
Nyabing Community Hub on
Monday 4th May 2026

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GREAT SOUTHERN VOLUNTEER REGION OF COUNCILS

Attachment 9.2.1

Minutes of the Ordinary Meeting held at the
Nyabing Community Hub on
Monday 4th May 2026

1. OPENING AND ANNOUNCEMENTS

The Chairperson, Kristy D'Aprile declared the meeting open and welcomed attendees at 10.35am.

2. RECORD OF ATTENDANCE AND APOLOGIES

Attendance

Cr Sara Robinson	Deputy Member	Shire of Broomehill-Tambellup
Cr Daisy Egerton-Warburton	Deputy Member	Shire of Cranbrook
Cr Jennifer Quick	Councillor	Shire of Cranbrook
Linda Gray	CEO	Shire of Cranbrook
Cr Kate O'Keeffe	Voting Member	Shire of Gnowangerup
Cr Rebecca O'Meehan	Deputy Member	Shire of Gnowangerup
David Nicholson	CEO	Shire of Gnowangerup
Cr Kristy D'Aprile	Voting Member	Shire of Katanning
Cr Kate Johnston	Voting Member	Shire of Kent
Cr Scott Crosby	Deputy Member	Shire of Kent
Christie Smith	CEO	Shire of Kent
Cr Roger Bilney	Voting Member	Shire of Kojonup
Grant Thompson	CEO	Shire of Kojonup
Cr Len Handasyde	Voting Member	Shire of Plantagenet
Julian Murphy	CEO	Shire of Plantagenet
Anika Serer	CEO	Shire of Woodanilling
Darren Mollenoyux	Executive Officer	Great Southern VROC

Apologies

Cr Michael Mathwin	Deputy Member	Shire of Kojonup
Peter Klein	CEO	Shire of Katanning
Karen Callaghan	CEO	Shire of Broomehill-Tambellup
Cr Doug Barritt	Voting Member	Shire of Broomehill-Tambellup
Cr Sally Vermeulen	Voting Member	Shire of Woodanilling
Cr Kahlia Stephens	Deputy Member	Shire of Woodanilling
Cr Perin Mulcahy	Voting Member	Shire of Cranbrook
Cr Josh Liebeck	Deputy Member	Shire of Plantagenet

Guests

Nil

3. PRESENTATIONS

10.00am – Great Southern Development Commission

Lee Souness, Acting Deputy CEO at Great Southern Development Commission will join the meeting via Microsoft Teams to provide an update on GSDC Inland Drought Projects.

- 4.1 Minutes of the Great Southern VROC Meeting held on the 9th February 2026 in Katanning, provided at **Attachment 4.1**.

DECISION**Moved: Cr Handasyde****Seconded: Cr O’Keeffe**

That the Minutes of the Great Southern VROC Meeting held on the 9th February 2026 are received as a true and correct record of proceedings, with the following corrections:

Page 11 – Lapsed motion, point 3 should have stated “Equal Share Model” not “Great Southern Treasures Model”.

**Carried
Result 7/0**

- 4.2 Minutes of the Great Southern VROC Executive Meetings held on the 30th March 2026 via Microsoft Teams, provided at **Attachment 4.2**.

RECOMMENDATION AND DECISION**Moved: Cr Johnston****Seconded: Cr O’Keeffe**

That the Minutes of the Great Southern VROC Executive Meetings held on the 30th March 2026 be received.

**Carried
Result 7/0**

Shire of Woodanilling – Voting Rights

Consideration is sought to approve voting rights for the Shire of Woodanilling’s CEO, Anika Serer, in the absence of the appointed voting delegate, Cr Vermeulen, and Deputy Voting Delegate, Cr Stephens.

The GSVROC Memorandum of Understanding states:

Appointment of Members

- a. A Participating Local Government is to appoint one of its councillors to be the voting Member of the Great Southern VROC.
- b. A Participating Local Government may appoint up to an additional two of its councillors as Deputy Members who may attend and contribute to each meeting but who will not have a voting right unless the appointed Member is absent.
- c. A Participating Local Government has one vote.

Observers

The CEO of a Participating Local Government is expected to attend and contribute to Great Southern VROC meetings but does not get a vote.

DECISION**Moved: Cr Bilney****Seconded: Cr O’Keeffe**

That, in the absence of the appointed Voting and Deputy Voting Delegates for the Shire of Woodanilling, the GSVROC Committee approves the CEO, Anika Serer, to act as the voting delegate for the Shire of Woodanilling for the Committee Meeting held on 4 May 2026.

Carried 7/0

GSVROC Previous Meeting Outcomes Action Report

A copy of the GSVROC Previous Meeting Outcomes Action Report is presented for information at **Attachment 5.1**.

RECOMMENDATION AND DECISION

Moved: Cr O’Keeffe

Seconded: Cr Johnston

That the GSVROC Previous Meeting Outcomes Action Report as at 28th April 2026 be noted.

**Carried
Result 8/0**

Great Southern VROC Strategic Action Plan 2025-2029 – Status Report

A copy of the Great Southern VROC Strategic Action Plan - Status Report is presented for information at **Attachment 5.2**.

RECOMMENDATION AND DECISION

Moved: Cr Johnston

Seconded: Cr O’Keeffe

That the Strategic Action Plan - Status Report as at 28th April 2026 be noted.

**Carried
Result 8/0**

6. MATTERS FOR DECISION

6.1 Notice of Withdrawal of GSVROC Membership – Shire of Plantagenet

REPORTING OFFICER:	Peter Klein, Lead GSVROC CEO
DISCLOSURE OF INTEREST:	Darren Mollenoyux, Current Executive Officer – 150Square
DATE:	28 th April 2026
ATTACHMENT NUMBER:	6.1a –Letter from Shire of Plantagenet 6.1b – GSVROC MOU
CONSULTATION	Peter Klein, GSVROC Host CEO GSVROC CEOs

SUMMARY

Delegates are advised that the Shire of Plantagenet has provided notice of its intention to withdraw from the Great Southern VROC, effective 1 July 2026, in accordance with the provisions of the current Memorandum of Understanding (MOU).

BACKGROUND

Correspondence received on 25 February 2026 from the Shire of Plantagenet advised that, following a Council resolution, it will:

1. Decline to make a financial contribution toward the employment of a GSVROC Executive Officer; and
2. Withdraw from GSVROC effective 1 July 2026.

The Shire of Plantagenet has been a founding member of GSVROC and has indicated that this decision has not been made lightly.

The withdrawal is proposed to take effect prior to the introduction of any Annual Operating Contribution. Under the current MOU (2025–2029), where no Annual Operating Contribution has been determined, a Participating Local Government may withdraw at any time by providing six (6) months' notice.

COMMENT

The notice of withdrawal from the Shire of Plantagenet, received on 25 February 2026, has been provided in accordance with the requirements of the MOU.

It is noted that the timing of the withdrawal aligns with the conclusion of the current grant-funded Executive Officer position on 30 June 2026 and occurs prior to any formal resolution by Members to introduce an Annual Operating Contribution.

The withdrawal will reduce GSVROC membership from eight (8) to seven (7) participating local governments. While this will have an impact on regional representation and collaboration, it does not prevent the continuation of GSVROC operations.

A separate agenda item later in this meeting will formalise the introduction of an Annual Operating Contribution to support the ongoing employment of an Executive Officer. The decision of the remaining member Councils in this regard will be critical to the future direction and sustainability of GSVROC.

STATUTORY ENVIRONMENT

Great Southern VROC MOU 2025 - 2029

Withdrawal of a Participating Local Government

Withdrawal

If, during the Term of this Agreement, Members resolve to apply an Annual Operating Contribution and the amount each Participating Local Government will pay, the minimum term of membership will be from the date this Annual Operating Contribution is payable to the expiry of this MOU on 31 October 2029. No withdrawal can take place during this period.

In this scenario, if a Participating Local Government intends to withdraw on 31 October 2029, they must give at least 6 months notice advising the Great Southern VROC of their intent to withdraw from the Great Southern VROC.

If during the Term, Members do not resolve to apply an Annual Operating Contribution, a Participating Local Government may withdraw at any time by giving 6 months notice to the Great Southern VROC.

FINANCIAL IMPLICATIONS

Indicative cost calculations for the Executive Officer services total \$53,414.56 per annum, based on current service arrangements.

With the withdrawal of the Shire of Plantagenet, annual financial contributions will be redistributed across the remaining 7 Member Councils. Under an equal share model, this would increase individual contributions from \$6,676.82 to \$7,630.65.

STRATEGIC OBJECTIVES

Great Southern VROC Strategic Plan 2025-2029

Supports regional collaboration, strategic project delivery, and advocacy as outlined in the Great Southern VROC Strategic Plan.

VOTING REQUIREMENTS

Simple Majority

RECOMMENDATION AND DECISION

MOVED: Cr Handasyde

SECONDED: Cr Bilney

That the Great Southern VROC

- 1. Notes and accepts the correspondence received from the Shire of Plantagenet on 25 February 2026 advising of its withdrawal from the Great Southern Voluntary Regional Organisation of Councils effective 1 July 2026; and**
- 2. Acknowledges the contributions of the Shire of Plantagenet as a founding member of GSVROC.**

**CARRIED
FOR: 8
AGAINST: 0**

6.2 Great Southern VROC Executive Officer Position

REPORTING OFFICER:	Peter Klein, Lead GSVROC CEO
DISCLOSURE OF INTEREST:	Darren Mollenoyux, Current Executive Officer – 150Square
DATE:	28 th April 2026
ATTACHMENT NUMBER:	6.2 – Executive Officer Services Contract
CONSULTATION	Peter Klein, GSVROC Host CEO Darren Mollenoyux, Associate at 150Square Ali Gardener, South West Development Commission GSVROC CEOs

Darren Mollenoyux declared an interest as an employee of 150Square and left the room at 10.55am

SUMMARY

The GSVROC Committee is requested to formalise the ongoing arrangements for the Great Southern VROC Executive Officer position beyond the current grant-funded period and approval of contract arrangements from 1 July 2026.

BACKGROUND

At the GSVROC Ordinary Meeting held on 9 February 2026, the Committee:

1. *Endorsed the continuation of the Executive Officer position beyond the current funding period;*
2. *Confirmed that the Host Council will continue to meet catering costs; and*
3. *Noted that any additional project work outside core Executive Officer functions would be considered on a project-by-project basis.*

Consideration of the funding model and duration of engagement was deferred to enable Member Councils to formally consider their position.

Since the February 2026 GSVROC meeting:

- Member Councils have considered the continuation of the Executive Officer position and associated funding through their respective Council processes; and
- The Shire of Plantagenet has formally withdrawn from GSVROC effective 1 July 2026.

The current Executive Officer role is funded through the Great Southern Development Commission (GSDC). While originally scheduled to conclude on 30 May 2026, this funding has now been extended to 30 June 2026.

The extension reflects delays in the progress of key GSDC drought-related projects, including the Water Audit, Infrastructure Audit and Housing Project. As the delivery of these projects has been slower than initially anticipated, the associated workload and hours required of the Executive Officer have been lower than forecast. As a result, there are sufficient remaining funds within the existing allocation to support the extension to 30 June 2026.

A confirmed funding and delivery model is now required to ensure continuity of operations beyond this date and avoid disruption to GSVROC activities.

COMMENT

The GSVROC Executive (CEOs), at their meeting held on 30 March 2026, considered the ongoing arrangements for the Executive Officer position.

The Executive Officer role continues to provide critical support to GSVROC operations, including:

- Secretariat and governance support;
- Regional project coordination and delivery;
- Stakeholder engagement and advocacy; and
- Financial administration and grant management.

Following consideration by Member Councils, the CEOs noted:

- All remaining seven (7) Member Councils indicated support for the continuation of the Executive Officer position and associated funding commitment;
- The majority of Councils supported an Equal Share funding model; and
- One Council expressed a preference for an alternative (GST-based) model, however indicated flexibility to support the majority position.

Based on current service arrangements, the total annual cost of the Executive Officer position is \$53,414.56. Following the withdrawal of the Shire of Plantagenet, an Equal Share model results in an annual contribution of approximately \$7,631 per Member Council.

The CEOs agreed to recommend to the GSVROC Committee that the Executive Officer position be continued under an Equal Share funding model, with contributions from the remaining Member Councils to ensure full cost recovery.

This item now seeks formal endorsement of the proposed funding model and continuation of the Executive Officer position.

STATUTORY ENVIRONMENT

Great Southern VROC MOU 2025 - 2029

The engagement and funding of the Executive Officer position is undertaken in accordance with the Great Southern VROC Memorandum of Understanding (2025–2029), which provides for the employment or contracting of an Executive Officer and the application of Annual Operating Contributions as determined by Members.

FINANCIAL IMPLICATIONS

The total annual cost of the Executive Officer position is \$53,414.56 (exclusive of additional major project work).

Current funding from the Great Southern Development Commission has been extended to 30 June 2026, with sufficient funds available due to lower-than-anticipated expenditure associated with delays in key project delivery.

Beyond this date, continuation of the role will require Member Council contributions. Under the proposed Equal Share model the **Annual contribution will be approximately \$7,631 per remaining Member Councils.**

Executive Officer Services		
EO Hourly Rate	\$	85.00
Annual Hours		572
Total	\$	48,620.00
Office Expenses Allowance		
Office Expenses Allowance per month	\$	70.00
Months		12
Total Office Expenses	\$	840.00
Attend GSVROC Meetings		
Travel @ .85c per km	<i>KMs Return</i>	\$ 0.88
Katanning (Feb 26)	590	\$ 519.20
Nyabing (May 26)	550	\$ 484.00
Kojonup (August 26)	672	\$ 591.36
Mt Barker (Nov 26)	900	\$ 792.00
	Subtotal	\$ 2,386.56
2 x CEO Meetings (TBD)		
	<i>KMs Return</i>	\$ 0.88
Nyabing (TBD)	550	\$ 484.00
Nyabing (TBD)	550	\$ 484.00
	Subtotal	\$ 968.00
Total Kms Costs	\$	3,354.56
Accommodation and Sustenance		
Kojonup (August 26)	\$	300.00 <i>approx</i>
Mt Barker (Nov 26)	\$	300.00 <i>approx</i>
Total Accom	\$	600.00
Total Annual Executive Officer Costs	\$	53,414.56
Monthly Costs	\$	4,451.21

Additional notes:

- Costs exclude any additional major project work, which is subject to prior approval and charged at an hourly rate;
- Hourly rates are subject to annual CPI review; and
- The adopted funding model must ensure full cost recovery for the ongoing delivery of Executive Officer services.

Funding Model Options

To continue the Executive Officer position beyond the current drought funding period, the following funding models were considered:

Option	Description	Benefits	Risks
A: Equal Share Model	Each member Council contributes an equal amount toward the annual operating cost.	- Simple and transparent. - Easy to administer and budget.	- May not reflect differences in Council size or capacity. - Smaller Councils may perceive contributions as disproportionate.
B: Banded Contribution Model	Contributions are based on Council classification e.g. Band 3 vs Band 4.	- Recognizes varying financial capacity. - Aligns with existing banding frameworks.	- Requires agreement on banding and contribution levels. - Potential for debate on fairness.
C: Population-Based Formula	Contributions calculated proportionally based on each Council's population.	- Reflects service demand and regional representation. - Scales contributions fairly.	- Requires accurate and updated population data. - May disadvantage larger Councils.
D: Hybrid Model (Base + Variable)	A fixed base contribution for all Councils plus a variable component based on population or banding.	- Balances equity and simplicity. - Provides predictable minimum funding.	- More complex to administer. - Requires consensus on formula.

Indicative Contribution Comparison for 8 Member Shires

Shire	Equal Share	LG Band	Population	%	Payment	Fixed Base	Pop Base	Total	
PL	\$6,676.82	3	\$12,463.40	5,669	35.12%	\$18,761.29	\$2,000	\$13,141.46	\$15,141.46
KA	\$6,676.82	3	\$12,463.40	4,057	25.14%	\$13,426.45	\$2,000	\$9,404.64	\$11,404.64
KO	\$6,676.82	3	\$12,463.40	1,985	12.30%	\$6,569.26	\$2,000	\$4,601.48	\$6,601.48
GN	\$6,676.82	4	\$3,204.87	1,215	7.53%	\$4,020.98	\$2,000	\$2,816.52	\$4,816.52
BHT	\$6,676.82	4	\$3,204.87	1,144	7.09%	\$3,786.01	\$2,000	\$2,651.94	\$4,651.94
CB	\$6,676.82	4	\$3,204.87	1,098	6.80%	\$3,633.78	\$2,000	\$2,545.30	\$4,545.30
KT	\$6,676.82	4	\$3,204.87	524	3.25%	\$1,734.15	\$2,000	\$1,214.70	\$3,214.70
WO	\$6,676.82	4	\$3,204.87	448	2.78%	\$1,482.63	\$2,000	\$1,038.52	\$3,038.52
	\$53,414.56	29	\$53,414.56	16,140	100.00%	\$53,414.56	\$16,000	\$37,414.56	\$53,414.56

Shire	Fixed Base	Band Base	Total	Fixed Base	Rate Revenue	Total	GS Treasures Tier	Total
PL	\$2,000	\$8,730.06	\$10,730.06	\$2,000	\$9,157.55	\$11,157.55	3	\$9,453.90
KA	\$2,000	\$8,730.06	\$10,730.06	\$2,000	\$5,819.87	\$7,819.87	3	\$9,453.90
KO	\$2,000	\$8,730.06	\$10,730.06	\$2,000	\$5,733.45	\$7,733.45	3	\$9,453.90
GN	\$2,000	\$2,244.87	\$4,244.87	\$2,000	\$5,668.59	\$7,668.59	2	\$6,145.04
BHT	\$2,000	\$2,244.87	\$4,244.87	\$2,000	\$3,376.78	\$5,376.78	2	\$6,145.04
CB	\$2,000	\$2,244.87	\$4,244.87	\$2,000	\$3,532.75	\$5,532.75	2	\$6,145.04
KT	\$2,000	\$2,244.87	\$4,244.87	\$2,000	\$2,843.40	\$4,843.40	1	\$3,308.87
WO	\$2,000	\$2,244.87	\$4,244.87	\$2,000	\$1,282.16	\$3,282.16	1	\$3,308.87
	\$16,000	\$37,414.56	\$53,414.56	\$16,000	\$37,414.56	\$53,414.56		\$53,414.56

STRATEGIC OBJECTIVES

Great Southern VROC Strategic Plan 2025-2029

Supports regional collaboration, strategic project delivery, and advocacy as outlined in the Great Southern VROC Strategic Plan.

VOTING REQUIREMENTS

Simple Majority

OFFICER RECOMMENDATION

That the Great Southern VROC Committee:

1. Confirms the continuation of the Great Southern VROC Executive Officer position beyond the current funding period 30 June 2026;
2. Endorses an Equal Share Annual Operating Contribution model, with each remaining Member Council contributing approximately \$7,631 per annum (subject to final confirmation);
3. Approves the continuation of the Executive Officer service arrangement from 1 July 2026, subject to finalisation of contractual terms for a period of _____ years; and
4. Authorises the Host Local Government to progress the necessary contractual and administrative arrangements to give effect to this decision.

The decision varied from the recommendation to clarify point 3 to include a period of 12 months for the Executive Officer contract.

DECISION

MOVED: Cr Okeefe

SECONDED: Cr Johnson

That the Great Southern VROC Committee:

- 1. Confirms the continuation of the Great Southern VROC Executive Officer position beyond the current funding period 30 June 2026;**
- 2. Endorses an Equal Share Annual Operating Contribution model, with each remaining Member Council contributing approximately \$7,631 per annum (subject to final confirmation);**
- 3. Approves the continuation of the Executive Officer service arrangement from 1 July 2026, subject to finalisation of contractual terms for a period of 12 months; and**
- 4. Authorises the Host Local Government to progress the necessary contractual and administrative arrangements to give effect to this decision.**

**CARRIED
FOR: 7
AGAINST: 0**

Cr Handasyde abstained due to the Shire of Plantagenet withdrawing from GSVROC

7 MATTERS FOR INFORMATION OR UPDATE
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7.1 GSDC and Inland Drought Projects Updates

REPORTING OFFICER:	Darren Mollenoyux, GSVROC Executive Officer
DATE:	29 th April 2026
DISCLOSURE OF INTEREST:	
ATTACHMENT NUMBER:	7.1 – Community Drought Projects Funding Update
CONSULTATION	GSVROC CEOs Ali Gardener, Senior Project Officer – GSDC

BACKGROUND

Several projects are currently being undertaken by the Great Southern Development Commission (GSDC) that are relevant to GSVROC member Shires and aligned with components of the GSVROC Strategic Action Plan 2025–2029.

These projects include:

- Water for Future Project
- Infrastructure Audit
- Housing Strategy Project

COMMENT

This item provides an opportunity for updates and provide feedback on the progress of GSDC projects relevant to GSVROC.

On the 21st April 2026 the Great Southern VROC Executive Officer had a meeting with Ali Gardiner from GSDC to discuss updates on projects and activities aligned with the Great Southern Drought Resilience Plan projects.

- **Water for Future Project**

The Water for Future Project is developing non-potable water strategies for each Inland Great Southern LGA, including audits of current and future water supply and demand, identification of gaps, and prioritisation of projects to enhance water security and drought resilience.

Update:

- Urbaqua have completed their comprehensive review and gap analysis, comprising of a water audit and water demand modelling for each Shire.
- Urbaqua has completed their local engagement and strategy development activities via workshops with all 8 Inland Shires in December 2025.
- Extended contract with Urbaqua for the Water for Future project, this was due to delays in Shelley receiving information from some Shires following their workshops in December.
- Three were delays in receiving all information and the timeframe for the non-potable water strategies is now 30 May 2026.

- **Infrastructure Audit Project**

The Infrastructure Audit project will evaluate existing infrastructure across the Inland Great Southern region to support emerging industries and economic diversification.

Update:

- RFQ to seek a suitable consultant to deliver the audit closed on the 31 January 2026.
- Evaluation process undertaken on 4 February 2026. GSVROC Executive Officer participated in the assessment with Lee Sounness, Ali Gardener and Renee Tan.
- Only one quotation was received, which significantly exceeded the budget.
- Following the evaluation panel meeting, approval was sought from the GSDC board to allocate additional funding of \$28,000 to the project. The board approved this, so we now have an increased total project budget of \$65,000.
- The scope of works is now being refined to align with the revised budget, however the scope may not provide a full audit of each townsite.
- Quotes are currently out for the refined scope of works.

- **Housing Strategy Project**

The GSDC Housing Strategy is developing an implementation and business plan to guide local government housing initiatives and support future grant submissions.

Update:

Grant Thompson provided an update on the GSDC Housing Strategy Project. Grant advised that the Expression of Interest had been reviewed and the project scope refined. The GSDC is now finalising the appointment of a preferred consultant, with contract being finalised.

- **Inland Great Southern RDRP Community Grants Program**

Ali Gardiner from GSDC has provided a status update on the three community funded projects, this is provided at **Attachment 7.1**.

STRATEGIC OBJECTIVESGreat Southern VROC Strategic Plan 2025 - 2029**1.2 Participate in the GSDC Housing Study**

Goal: Understanding the status of infrastructure with the Inland Great Southern region and the ability for that infrastructure to service emerging industries is critical to supporting future diversification, which helps build resilience to economic shocks such as drought.

1.2.1 Undertake an analysis and business case to develop Great Southern Housing Strategy.

3.2 Water Management

Goal: Enhance the supply and use of non-potable water to ensure sustainability and reduce reliance on potable water resources.

3.2.1 Identify gaps in the supply of non-potable water and recommendations for addressing these gaps (e.g., recycled wastewater, stormwater harvesting).

1.3 Participate in the GSDC Infrastructure Audit

Goal: Understanding the status of infrastructure with the Inland Great Southern region and the ability for that infrastructure to service emerging industries is critical to supporting future diversification, which helps build resilience to economic shocks such as drought.

1.3.1 Undertake Infrastructure Audit (the Audit) and opportunity/constraint assessment for the area covered by the Inland Great Southern RDR Plan.

- the audit which will underpin the drafting of future shire or regional economic development plan/s and guide future infrastructure investment strategies.

OFFICER RECOMMENDATION

That GSVROC receive the updates on the Water for Future, Infrastructure Audit and Housing Study projects and notes the presentation by Lee Souness from the GSDC.

The recommendation varied to include writing to the GSDC to consider holding the 2027 State Budget Briefing in the inland region of the Great Southern.

DECISION

MOVED: Cr Johnston

SECONDED: Cr Handasyde

That GSVROC receive the updates on the Water for Future, Infrastructure Audit and Housing Study projects and notes the presentation by Lee Souness from the GSDC.

That the GSVROC Executive Officer writes to GSDC to seek consideration to holding the 2027 State Budget Briefing within the inland region of the Great Southern.

**CARRIED
FOR: 8
AGAINST: 0**

7.2 Future Collaboration and Project Opportunities

REPORTING OFFICER:	Darren Mollenoyux, GSVROC Executive Officer
DATE:	29 th April 2026
DISCLOSURE OF INTEREST:	
ATTACHMENT NUMBER:	Nil
CONSULTATION	GSVROC CEOs

SUMMARY

This item provides an update on emerging and future regional collaboration opportunities identified through the March 2026 GSVROC CEOs meeting, including priority actions arising from the GSDC Regional Drought Resilience Plan and other Council initiatives.

BACKGROUND

The GSDC Regional Drought Resilience Plan provides a strategic, evidence-based framework to strengthen regional preparedness and resilience to drought impacts across five key themes: water, communities, agriculture, landscapes, and regional economy. The Plan was previously considered by CEOs at the GSVROC Strategic Workshop in October 2025 and forms a key reference point for identifying collaborative opportunities.

At the GSVROC CEOs meeting held on 30 March 2026, discussion was undertaken regarding the Plan and broader regional current and future collaboration opportunities. Several projects were identified as suitable for further development, including both drought resilience-aligned initiatives and broader operational efficiencies across member Councils.

The discussion also considered alignment with Future Drought Fund and GSDC programs, and considered opportunities for coordinated approaches to planning and service improvement.

COMMENT

CEOs addressed a range of current and emerging project areas that are currently at varying stages of development. These initiatives are intended to support shared learning, improve efficiency and strengthen regional resilience through coordinated action.

COLLABORATIONS & PROJECTS

Operational Efficiencies – Gap Analysis (Revised Approach)

The revised two-stage approach is now underway:

Stage 1 – Inter-Council Support Capacity & Priorities Survey

A high-level organisational survey has been distributed to identify where Councils have capacity to support others, areas of service demand or constraint, and priority functions for further investigation. This avoids individual staff-level data and focuses on organisational capability and collaboration opportunities.

Stage 2 – Targeted Information Requests

Subject to analysis of Stage 1 outcomes, targeted follow-up information will be sought for priority service areas to better understand resourcing, service demand and potential collaboration models, including staff sharing or joint service delivery arrangements.

The outcomes of Stage 1 will be consolidated into a regional supply–demand analysis to inform future CEO discussions and potential collaborative initiatives.

Energy Efficiency

Solar and battery implementation at Council buildings, including an initial coordinated approach to site inspections and identification of suitable facilities for future investment or funding opportunities.

Actions

- Executive Officer to develop a Scope of Works for RFQ to engage a suitably qualified consultant to undertake an audit of opportunities for solar and battery installation across member Councils' public buildings. The audit is to include assessment of site suitability, design considerations, fleet and charging infrastructure capability, and broader energy efficiency opportunities.
- Scope of Works to be presented to CEOs for review and endorsement.
- If RFQ proceeds identification of available funding programs to support the audit and any subsequent implementation - such as drought funding or other applicable grant opportunities.
- Executive Officer to obtain and provide an overview of the NEWROC Microgrids Project to inform CEOs.

Waste Management

The CEOs discussed regional waste management opportunities, including the potential to undertake a coordinated audit of existing waste sites and services across member Councils. The purpose of the audit is to identify operational efficiencies, financial implications, service gaps, and opportunities to improve regional waste management approaches.

Actions

- The Executive Officer has provided CEOs with a draft RFQ and scope of works for the engagement of a suitably qualified consultant to undertake a joint audit of existing waste sites and waste management services across member Councils.
- CEOs reviewed the draft RFQ and provided feedback to the Executive Officer.
- The Executive Officer is consolidating all feedback for consideration by CEOs as to the next steps.

Evacuation Centres Audit

The CEOs discussed the opportunity for a joint application to the Disaster Ready Fund but agreed not to proceed in the upcoming round due to varying levels of existing back up power supply across member Shires. However there was agreement to seek to have an audit undertaken by the Department of Communities, which has no financial implications.

Action

Executive Officer to liaise with the Department of Communities to seek opportunity for the Department to undertake inspections and provide an audit report on evacuation centres within GSVROC member Councils. The outcome is to be reported back to the CEOs.

Governance and Compliance

CEOs discussed opportunities for collaboration in governance and compliance, noting the potential to jointly review or audit policy manuals to ensure consistency, compliance and appropriateness across member Councils.

Actions

- CEOs to provide the GSVROC Executive Officer with a copy of their Policy Manual index for collation and comparison.
- The Executive Officer is to contact Lynn Fogg at WALGA to explore the opportunity to deliver a workshop for staff responsible for policy management, to be held within the GSVROC region. The review is to include human resource policies. A quote for the workshop is to be obtained and presented to CEOs.

Economic Development

CEOs discussed regional economic development strategies, noting that several member Shires are progressing or considering their own strategies. It was agreed that a coordinated GSVROC-wide Economic Development Strategy, supported by region-specific data, would be valuable. This work could be considered following completion of the GSDC's regional infrastructure audit.

Actions

The GSVROC Executive Officer write to GSDC regarding:

- seeking information on available data and studies that provide economic insights specific to the GSVROC region, including information that demonstrates the financial contribution of GSVROC member Shires to State and Federal Governments.
- to seek clarification from the GSDC regarding its structure, responsibilities, and mandate in relation to economic development, including its approach to supporting regional Local Governments.
- Invite GSDC to attend the next full GSVROC meeting (3rd August 2026) to provide an overview of the Commission's role, its alignment with Local Government priorities, and updates on current and upcoming projects and initiatives.

Work, health & Safety

Consideration was raised as to the potential for collaboration in Work Health and Safety, including opportunities to approach and management across member Shires. It was noted that this could be explored further following completion of the Operational Gaps Survey.

STRATEGIC OBJECTIVES

This item supports the objectives of the Great Southern VROC by:

- Strengthening regional collaboration and resource sharing opportunities;
- Supporting coordinated planning and delivery of shared initiatives;
- Enhancing regional resilience to environmental, economic and operational challenges; and
- Improving efficiency and effectiveness through joint project development and knowledge sharing.

RECOMMENDATION AND DECISION

MOVED: Cr Johnson

SECONDED: Cr O'Keefe

That GSVROC Committee receives the update on current and future collaboration / project opportunities identified through the GSVROC CEOs March 2026 meeting.

**CARRIED
FOR: 8
AGAINST: 0**

Discussion was held around future ERP transition and opportunities of collaboration and sharing of information between member Shires.

8 GENERAL BUSINESS

8.1 Future Regional Tourism Marketing

At the GSVROC CEOs meeting held on 30 March 2026, CEOs considered the ongoing viability of the Great Southern Treasures (GST) program under the current service delivery model delivered by Australia's South West (ASW), in light of confirmed and potential changes in member Council participation for the 2026–2029 MOU period.

The CEOs noted updated Council positions and confirmed withdrawals from some member Councils and discussed the implications of reduced membership on the sustainability, scope and value for money of the existing GST model. In response, CEOs agreed to continue engagement with GST and ASW to determine the financial and operational impacts of reduced participation, including revised service delivery and cost implications, and to maintain an open consideration of alternative regional tourism delivery models.

Since that meeting, further engagement has occurred with the GST Board and ASW. ASW prepared revised costings for the 2026 Bloom Festival and broader GST service delivery following changes in membership.

Following the updated service delivery proposal, further decisions have been made by member Councils regarding withdrawal.

While some GST member Shires have advised they will be withdrawing, there has been an indication of willingness to explore alternative collaborative regional tourism marketing models.

A further CEOs discussion is scheduled for 30 April 2026 to align positions ahead of the GSVROC meeting on 4 May 2026. A verbal update will be provided at the meeting.

Member Councils are asked to consider, going forward, how members of GSVROC wish to collectively promote and deliver tourism marketing.

Discussion was held around the future of the Great Southern Treasures Service Level Agreement with Australia Southwest, and the delivery of the Bloom Festival. CEOs are meeting with the Australia South West following this meeting and an update will be provided through the CEO's as to next steps regarding the future of the ASW Service Level Agreement and the GST MOU.

8.2 ALGA Conference June 2026

At the CEOs meeting in March 2026 discussion was held as to any members of Shires attending the 2026 ALGA Conference in June 2026 and sought feedback on any specific priorities that the GSVROC Member Shires should focus / advocate on at the conference.

I received feedback that ALGA conference advocacy should include ongoing pressure on the Federal Government to accept responsibility for the costs we are incurring for medical services.

Members of the Local Government Rural Health Funding Alliance will be sending a delegation to the ALGA Conference in June to advocate for increased funding to GP and Health Services.

Are there any other issues or topics that Shires attending will be raise?

General discussion was held regarding who was attending the ALGA 2026 Conference and agreed that important topics are GP and Regional Health Services, and Housing Shortage and accessibility/suitability to State and Federal Government grants.

8.3 State Budget Briefing

There is a State Budget Briefing in Albany on the 12th May 2026. Following a request from GSVROC CEOs it was agreed to take this opportunity to seek a meeting with the Minister for Great Southern Minister Reece Whitby MLA to discuss key priorities and relevant topics.

A formal request has been sent to Minister Whitby, and the Executive Officer is awaiting a response.

8.4 CESM

Opportunity to discuss and provide any updates on the joint CESM arrangements within member Shires.

All Shires have now committed to the new structure of sharing CESMs, awaiting new MOUs prior to advertising to fill the positions.

9 ITEMS FOR FUTURE CONSIDERATION

This section provides an opportunity for delegates to raise any additional matters, late business or emerging issues relevant to Great Southern VROC.

Delegates are encouraged to highlight topics that may warrant future consideration, collaboration or further exploration, as well as any matters they wish to bring to the meeting's attention for awareness.

10 NEXT MEETING SCHEDULE

The schedule of GSVROC Ordinary Meetings Schedule is as follows:

Monday 3rd August 2026 10.00am - Shire of Kojonup

Monday 2nd November 2026 10.00am - Shire of Woodanilling

The next Great Southern VROC meeting will be held on Monday 3rd August 2026 at the Shire of Kojonup, commencing at 10.00am

11 CLOSURE

The Chair, Cr Kirsty D'Aprile thanked delegates for their attendance and declared the meeting closed at 12.04 pm.

SHIRE OF WOODANILLING
STATEMENT OF PAYMENTS
FOR THE PERIOD 30 APRIL 2026

Attachment 13.1.1

Transaction ID	Date	Name	Description	Amount
Municipal Account				
EFT Payments				
EFT8240	02/04/2026	Cynthia Pearce	Reimbursement for Refreshments- BFAC Meeting	\$143.00
EFT8241	02/04/2026	Shire of Kojonup	Homes for Regional Workforce Growth Project- MOU	\$2,000.00
EFT8242	02/04/2026	Ray Ford Signs	Supply & vinyl cut signs- 4 x Darby (green), 4 x Sugg (black), 4 x Watson (green)	\$105.60
EFT8243	02/04/2026	PCS	1 x Acer Travelmate laptop with docking station including set up- Shire Office	\$2,575.00
EFT8244	02/04/2026	Local Government Professionals Australia WA	Advertisement- Executive Mananger Infrastructure Position- Feb 2026	\$180.00
EFT8245	02/04/2026	Department of Local Government, Industry Regulation & Safety	BSL- March 226	\$147.97
EFT8246	02/04/2026	St Lukes Medical Centre	Pre Employment Medical- New Employee	\$132.00
EFT8247	02/04/2026	Katanning Hardware	2 x Poly 19mm x1/2MI Thread x 19mm Tea Loose & 1 x 50mm Sprinkler Pop Up- Shire Office Gardens, 1 x 8x18 Gas Strut- WO 029	\$55.00
EFT8248	02/04/2026	Landgate Valuation & Property Analytics	Mining Tenement Chargeable- Schedule M2026/1-6/6/2025 to 3/3/2026	\$9.30
EFT8249	02/04/2026	Great Southern Waste Disposal	Removal of household rubbish - 30/1/2026 to 27/2/2026, Removal of recycling household rubbish- 13th & 27th February 2026	\$3,746.96
EFT8250	10/04/2026	WA Contract Ranger Services	Ranger Services- 17/3/2026 & 26/3/2026	\$418.00
EFT8251	10/04/2026	Harcher Distributors SouthWest	Hand Towels, Toilet Roll and Bin Liners- Shire Depot, Cenetary Park and Town Hall	\$352.75
EFT8252	10/04/2026	The Woody Shop	Refreshments- Feb 2026	\$273.25
EFT8253	10/04/2026	Greenfields Technical Services	Level 1 Bridge Inspection and Traffic Counter Relocation- Robinson Road East, Orchard Road & Onslow Road. Site Inspector- 2/3/2026 to 15/3/2026- Robinson Road West & Oxley Road	\$17,663.26
EFT8254	10/04/2026	River Hill WA Pty Ltd	RFQ 2025-04- Supply Plant and Labour - Robinson Road West Slk 25.46-25.96- 16/3/2026 to 29/3/2026	\$142,574.30
EFT8255	10/04/2026	Katanning Stock & Trading	1 x Single Deadlock Cylinder- Tip Shed	\$80.00
EFT8256	10/04/2026	Great Southern Fuel Supplies	Statement- March 2026	\$7,579.94
EFT8257	10/04/2026	Landgate Valuation & Property Analytics	Mining Tenement Chargeable- Schedule M2026/2-4/3/2026 to 9/3/2026	\$27.90
EFT8258	10/04/2026	Albany Best Office Systems	Photocopier Count- 1380 copies of Black/White, 1203 copies of Colour- 20/2/2026 to 20/3/2026	\$254.67
EFT8259	10/04/2026	Officeworks	Stationery Supplies- Shire Office & Depot	\$382.66
EFT8260	23/04/2026	QFH Multiparts	1 x 1L Barm Out of Bounds- Shire Depot	\$54.44
EFT8261	23/04/2026	Edge Planning & Property	Planning Services (11.5hrs @ \$147.00 per hour)- March 2026	\$1,859.55
EFT8262	23/04/2026	ABA Security & Electrical	Monitoring of the security alarm system- 25/3/2026 to 24/6/2026	\$132.00
EFT8263	23/04/2026	WA Contract Ranger Services	Ranger Services- 31/3/2026 & 9/4/2026	\$497.75
EFT8264	23/04/2026	BGL Solutions	Mow Oval and small lawns at Woody Rec Centre- April 2026	\$4,406.02
EFT8265	23/04/2026	CGS Tyres	Puncture Repair- 1TETS84	\$45.00
EFT8266	23/04/2026	City of Kalamunda	Building Services- 0.7 hrs @ \$100.00 per hour- February 2026	\$78.33
EFT8267	23/04/2026	Darren Long Consulting	Budget Review via teams meeting, Prepare Monthly Financial Report and Budget Review Report- March 2026	\$1,144.00

**SHIRE OF WOODANILLING
STATEMENT OF PAYMENTS
FOR THE PERIOD 30 APRIL 2026**

Attachment 13.1.1

EFT8268	23/04/2026 Greenfields Technical Services	SWD Rural Roads Construction- Site Inspector- 16/3/2026 to 29/3/2026- Robinson Road West SLK 25.46-25.96 - Principal Civil Engineer, Project Admin Lead & Project Administrator- Robinson Road West SLK 25.46-25.96	\$25,594.50
EFT8269	23/04/2026 River Hill WA Pty Ltd	RFQ2025-04 Supply Plant & Labour- 30/2/2026 to 12/4/2026- Robinson Road West SLK 25.46-25.96 & Robinson Road West SLK 30.87-31.25	\$185,348.35
EFT8270	23/04/2026 Katanning Stock & Trading	1 x 15ltr L/Sheen All weather (Classic Cream) - Rec Centre	\$436.65
EFT8271	23/04/2026 ACMA	Radiocommunication apparatus license renewal- Bush Fire Ch11 (Kenine Hall)- Renewal to 27/4/2027	\$118.00
EFT8272	23/04/2026 FitzGerald Strategies	HR and Industrial Relations consulting advice - March 2026 & April 2026, Job Advertisement- The West Australian- Chief Executive Officer Position	\$3,085.55
EFT8273	23/04/2026 PCS	Reset CSO2 password, Export EA emails to a folder in the CSO2 user, Changed EA password and sent to EMCS, Created a CSO2 user locally and got CSO to set password	\$255.00
EFT8274	30/04/2026 Team Global Express Pty Ltd	Freight- PCS	\$50.53
EFT8275	30/04/2026 Ausgold Exploration Pty Ltd	Rates refund for assessment A687 E70/05770 MINING TENEMENT WOODANILLING WA 6316	\$212.84
EFT8276	30/04/2026 Lets Talk Flowers	Medium Anzac Day Wreath, Hampers, Box Arrangement of Flowers	\$416.08
EFT8277	30/04/2026 Klopper Contracting	RFQ2026-01, Rural Roads 2025/2026- Gravel Cartage- Robinson Road West, Oxley Road & Onslow Road	\$34,111.88
EFT8278	30/04/2026 Gold Geological Consulting Pty Ltd	Rates refund for assessment A709 E70/06545 MINING TENEMENT WOODANILLING WA 6316	\$202.21
EFT8279	30/04/2026 ATO	BAS March 2026	\$17,775.00
EFT8280	30/04/2026 Kojonup Agricultural Supplies	Stihl Chain Files, Spark Plugs and Air Filter- Shire Depot	\$73.83
EFT8281	30/04/2026 Great Southern Waste Disposal	Removal of household rubbish- 27/2/2026 to 27/3/2026, Removal of recycling rubbish- 13th & 27th March 2026	\$3,746.96
EFT8282	30/04/2026 WWLZ	2025/2026 Annual Shire Contribution to WWLZ	\$15,000.00

EFT Total Payments **\$473,346.03**

Cheque Payments

Total Cheque Payments **\$0.00**

Direct Debit Payments

DD6512.1	07/04/2026 Synergy	Power Usage and Supply Charge- 22/12/2025 to 19/2/2026- Radio Base	\$406.10
DD6527.1	01/04/2026 Aware Super	Payroll deductions	\$879.43
DD6527.2	01/04/2026 REI Super	Payroll deductions	\$606.73
DD6527.3	01/04/2026 Australian Super	Superannuation contributions	\$473.00
DD6527.4	01/04/2026 Colonial Select Personnel Super	Superannuation contributions	\$245.98
DD6527.5	01/04/2026 REST	Superannuation contributions	\$458.73
DD6527.6	01/04/2026 The Trustee for the Millsy Superannuation Fund	Superannuation contributions	\$25.82
DD6527.7	01/04/2026 Spirit Super	Superannuation contributions	\$167.13
DD6527.8	01/04/2026 AMP Limited	Superannuation contributions	\$1.80
DD6527.9	01/04/2026 Prime Super	Superannuation contributions	\$180.54
DD6528.2	13/04/2026 Telstra Limited	Mobile Distribution- Call Usage up to 24/3/2026, Service Charges- 25/3/2026 to 24/4/2026- CEO, EMI, LH, EMCS	\$469.87
DD6529.1	15/04/2026 Connect Technology Australia	Landline Distribution- Mobile Access Fee 28/3/2026 to 27/4/2026, Call Charges- 28/2/2026 to 27/3/2026	\$433.95
DD6533.1	14/04/2026 Message4U Pty Ltd	SMS Messaging Outbound- 1/3/2026 to 31/3/2026, Monthly Access Fee- 1/4/2026 to 30/4/2026	\$180.30

**SHIRE OF WOODANILLING
STATEMENT OF PAYMENTS
FOR THE PERIOD 30 APRIL 2026**

Attachment 13.1.1

DD6534.1	02/04/2026 NAB - Credit Card	Statement- March 2026	\$2,494.27
DD6536.1	08/04/2026 Aware Super	Payroll deductions	\$993.90
DD6536.2	08/04/2026 REI Super	Superannuation contributions	\$606.73
DD6536.3	08/04/2026 Colonial Select Personnel Super	Superannuation contributions	\$245.98
DD6536.4	08/04/2026 REST	Superannuation contributions	\$365.40
DD6536.5	08/04/2026 Australian Super	Payroll deductions	\$481.84
DD6536.6	08/04/2026 Spirit Super	Superannuation contributions	\$167.13
DD6536.7	08/04/2026 Prime Super	Superannuation contributions	\$211.48
DD6536.8	08/04/2026 MLC Master Key Super Fundamentals	Superannuation contributions	\$188.05
DD6539.1	22/04/2026 ClickSuper	Transaction & Facility Fee- March 2026	\$16.72
DD6539.2	28/04/2026 Synergy	Power Usage- 25/4/2026 to 24/3/2026- Streetlights	\$629.20
DD6542.1	15/04/2026 Aware Super	Payroll deductions	\$1,229.85
DD6542.2	15/04/2026 REI Super	Superannuation contributions	\$606.73
DD6542.3	15/04/2026 Colonial Select Personnel Super	Superannuation contributions	\$255.89
DD6542.4	15/04/2026 REST	Superannuation contributions	\$474.95
DD6542.5	15/04/2026 Australian Super	Payroll deductions	\$490.02
DD6542.6	15/04/2026 Spirit Super	Superannuation contributions	\$167.13
DD6542.7	15/04/2026 Prime Super	Superannuation contributions	\$180.53
DD6542.8	15/04/2026 MLC Master Key Super Fundamentals	Superannuation contributions	\$188.05
DD6551.1	15/04/2026 3E Advantage Pty Limited	1 x Ricoh IMP3500 MFP Photocopier Rental- April 2026	\$165.00
DD6553.1	22/04/2026 Aware Super	Payroll deductions	\$1,166.82
DD6553.2	22/04/2026 REI Super	Superannuation contributions	\$606.73
DD6553.3	22/04/2026 Colonial Select Personnel Super	Superannuation contributions	\$265.81
DD6553.4	22/04/2026 REST	Superannuation contributions	\$463.10
DD6553.5	22/04/2026 Australian Super	Payroll deductions	\$488.20
DD6553.6	22/04/2026 Spirit Super	Superannuation contributions	\$167.13
DD6553.7	22/04/2026 Prime Super	Superannuation contributions	\$180.54
DD6553.8	22/04/2026 MLC Master Key Super Fundamentals	Superannuation contributions	\$188.05
DD6558.1	30/04/2026 Telstra Limited	2026 WA South Western Directory- 2nd Instalment	\$20.35
DD6563.1	29/04/2026 Aware Super	Payroll deductions	\$1,230.16
DD6563.2	29/04/2026 REI Super	Superannuation contributions	\$606.73
DD6563.3	29/04/2026 Colonial Select Personnel Super	Superannuation contributions	\$268.66
DD6563.4	29/04/2026 REST	Superannuation contributions	\$412.06
DD6563.5	29/04/2026 Australian Super	Payroll deductions	\$503.39
DD6563.6	29/04/2026 Spirit Super	Superannuation contributions	\$167.13
DD6563.7	29/04/2026 Prime Super	Superannuation contributions	\$180.54
DD6563.8	29/04/2026 MLC Master Key Super Fundamentals	Superannuation contributions	\$188.05
DD6527.10	01/04/2026 MLC Master Key Super Fundamentals	Superannuation contributions	\$188.05

Total Direct Debit Payments **\$21,979.73**

Municipal Account List of Payments Total **\$495,325.76**

Credit Card Details - DD6534.1

Date	Name	Description	
02/03/2026	Seek	Job Advertisement- EMI position	\$335.50
03/03/2026	Clark Rubber	Black Matting- Rec Centre	\$404.40
03/03/2026	Adobe	Subscription- 28/2/2026 to 30/3/2026	\$265.96
04/03/2026	Survey Monkey	Subscription- March 2026 to March 2027	\$272.73
06/03/2026	Australia Post	PO Box 1 Renewal	\$65.00
06/03/2026	Department of Transport	Special Series Plates- 58WO & 659WO	\$450.00
06/03/2026	Australia Post	PO Box 99 Renewal	\$138.00
10/03/2026	Bunnings	Plastic Signs- Depot	\$51.80
17/03/2026	Woolworths	Refreshments- Council Meeting	\$11.90
18/03/2026	Starlink	Subscription- 16/3/2026 to 16/4/2026, Shire Office, Council Chambers & Depot	\$139.00
26/03/2026	Woolworths/BWS	Refreshments- Council Meeting	\$62.00
27/03/2026	Kowalds New	Stationery- Shire Office	\$10.98
27/03/2026	Starlink	Subscription- 25/3/2026 to 25/4/2026- 3327 Robinson Road	\$139.00
27/03/2026	Starlink	Subscription- 25/3/2026 to 25/4/2026- 3340 Robinson Road	\$139.00
27/03/2026	NAB	Credit Card Fee- March 2026	\$9.00

Credit Card TOTAL on DD6534.1 **\$2,494.27**

SHIRE OF WOODANILLING
STATEMENT OF PAYMENTS
FOR THE PERIOD 30 APRIL 2026

Attachment 13.1.1

Great Southern Fuel Supplies- EFT8256

Date	Name	Description	
19/03/2026	Great Southen Fuel- Inv 17011754 (Raised on Purchase Order)	20L Chainsaw Oil & 20L Garden 2T	\$281.42
19/03/2026	Great Southern Fuel- Inv D2248327 (Raised on Purchase Order)	Bulk Fuel Diesel-3100 litres @ \$2.14033 ex GST	\$7,298.52

Great Southern Fuel Supplies TOTAL on EFT8256 \$7,579.94

CERTIFICATE OF Chief Executive Officer

This schedule of accounts to be passed for payment, covering vouchers as above which was submitted to each member of Council has been checked and is fully supported by vouchers and invoices which are submitted herewith and which have been duly certified as to the receipt of goods and the rendition of services and as to the prices, computations, and costings and the amounts shown are due for payment.

Signed by

Anika Serer
Chief Executive Officer



SHIRE OF WOODANILLING

MONTHLY FINANCIAL REPORT

30 APRIL 2026

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**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026**

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 30 APRIL 2026
Prepared by: Darren Long (Finance Consultant)
Reviewed by: Anika Serer (CEO)

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34. Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement. The Shire currently holds no monies in its Trust Fund.

SIGNIFICANT ACCOUNTING POLICES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable

from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

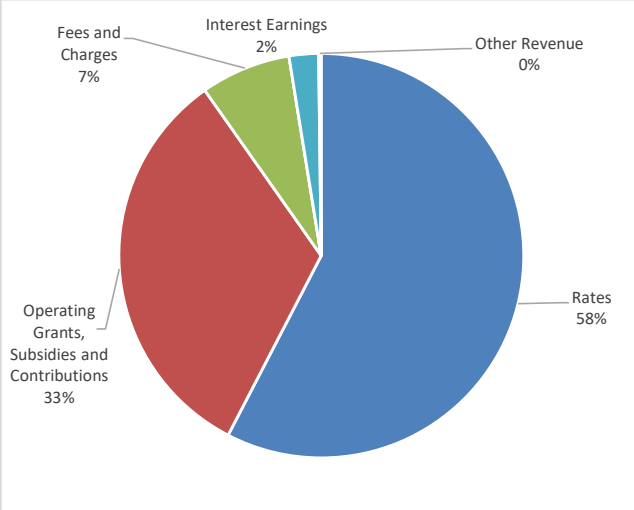
ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

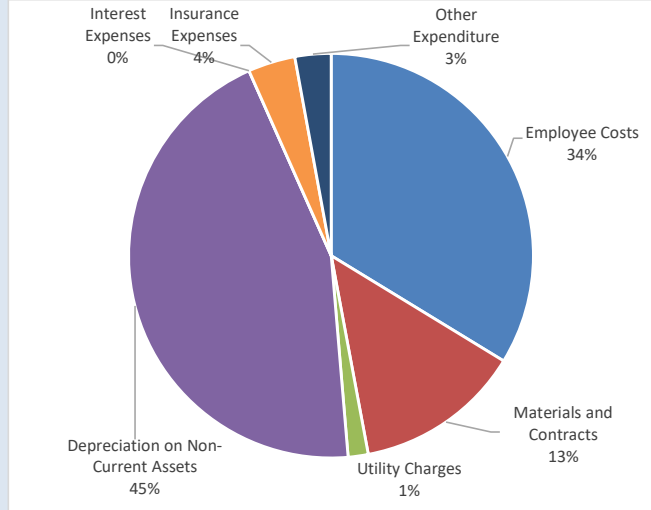
**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026**

SUMMARY GRAPHS

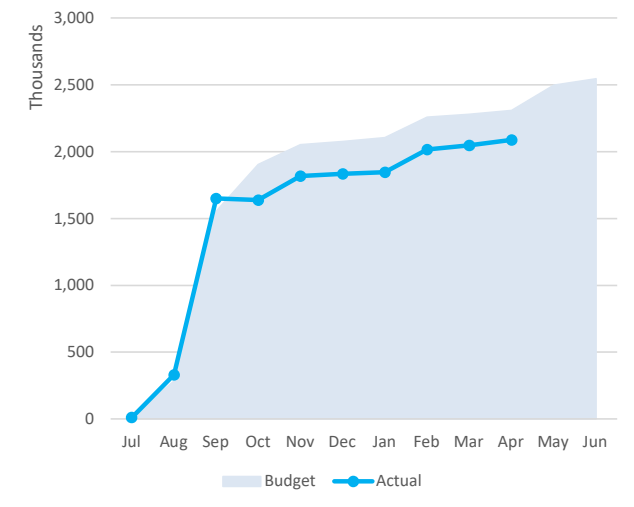
OPERATING REVENUE



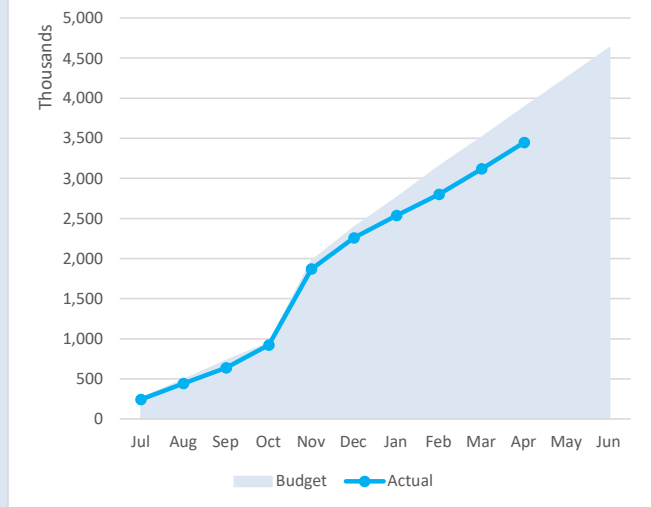
OPERATING EXPENSES



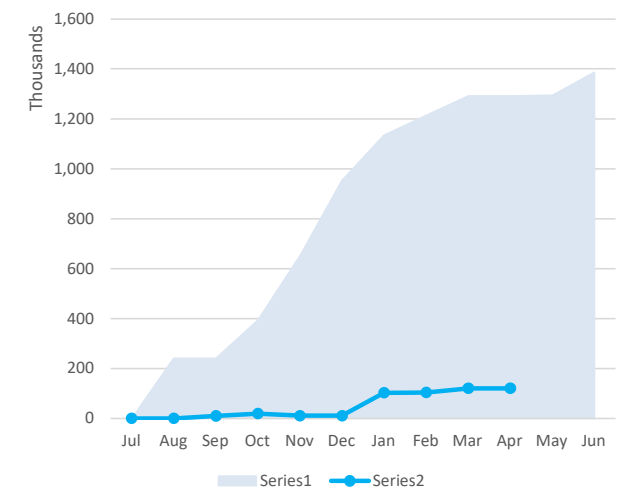
OPERATING REVENUE - Budget-v-YTD Actual



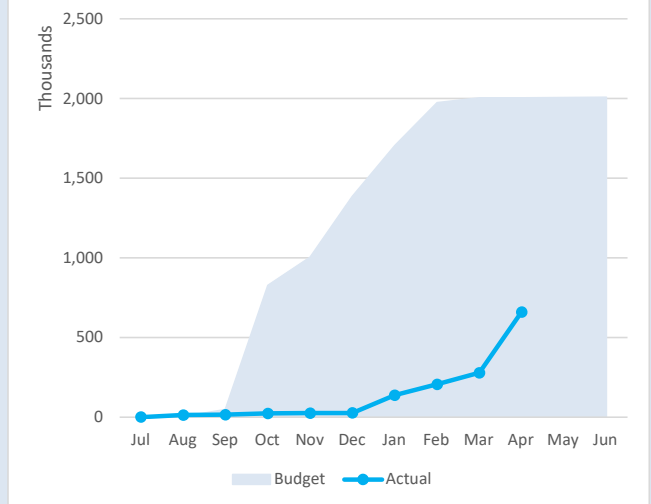
OPERATING EXPENSES - Budget-v-YTD Actual



CAPITAL REVENUE - Budget-v-YTD Actual



CAPITAL EXPENSES - Budget-v-YTD Actual



**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026**

STATUTORY REPORTING PROGRAMS

The local governments operations as disclosed in these financial statements encompass the following service orientated activities/programs.

	ACTIVITIES
<p>GOVERNANCE</p> <p>To provide a decision making process for the efficient allocation of scarce resources.</p>	Administration and operation of facilities and services to members of the Council. Other costs that relate to the tasks of assisting elected members and ratepayers on matters which are which are not directly related to specific shire services.
<p>GENERAL PURPOSE FUNDING</p> <p>To collect revenue to allow for the provision of services.</p>	Rates, general purpose government grants and interest revenue.
<p>LAW, ORDER, PUBLIC SAFETY</p> <p>To provide services to help ensure a safer community.</p>	Supervision of various by-laws, fire prevention, emergency services and animal control.
<p>HEALTH</p> <p>To provide an operational framework for good community health.</p>	Food and water quality, pest control, immunisation services, child health services and health education.
<p>EDUCATION AND WELFARE</p> <p>To meet the needs of the community in these areas.</p>	Management and support for families, children, youth and the aged within the community by providing Youth, Aged and Family Centres, Home and Community Aged Care Programs and assistance to schools.
<p>HOUSING</p> <p>To help ensure adequate housing.</p>	Provision of residential housing for council staff. Provision of housing for aged persons, low income families, government and semi government employees.
<p>COMMUNITY AMENITIES</p> <p>Provide services required by the community.</p>	Rubbish collection services and disposal of waste, stormwater drainage, protection of the environment, town planning and regional development and other community amenities (cemeteries and public toilets).
<p>RECREATION AND CULTURE</p> <p>To establish and manage efficiently infrastructure and resources which will help the social wellbeing of the community.</p>	Public halls, recreation and aquatic centres, parks and reserves, libraries, heritage and culture.
<p>TRANSPORT</p> <p>To provide effective and efficient transport services to the community.</p>	Construction and maintenance of roads, footpaths, bridges, street cleaning and lighting, road verges, streetscaping and depot maintenance.
<p>ECONOMIC SERVICES</p> <p>To help promote the Shire and its economic wellbeing.</p>	The regulation and provision of tourism, area promotion, building control, noxious weeds, vermin control and standpipes.
<p>OTHER PROPERTY AND SERVICES</p> <p>To monitor and control Shire's overhead operating accounts.</p>	Private works, public works overheads, plant and equipment operations, town planning schemes and activities not reported in the above programs.

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM
FOR THE PERIOD ENDING 30 APRIL 2026

Attachment 13.2.1

	2025-2026 ANNUAL BUDGET	2025-2026 YTD BUDGET	2025-2026 YTD ACTUAL
EXPENDITURE (Excluding Finance Costs)	\$		\$
General Purpose Funding	(41,005)	(30,082)	(24,276)
Governance	(283,101)	(237,252)	(263,645)
Law, Order, Public Safety	(165,223)	(141,526)	(112,166)
Health	(57,403)	(48,795)	(34,719)
Education and Welfare	(98,259)	(84,598)	(68,745)
Housing	(100,235)	(86,530)	(49,109)
Community Amenities	(292,563)	(245,464)	(201,450)
Recreation and Culture	(333,517)	(282,447)	(306,214)
Transport	(3,138,544)	(2,620,969)	(2,444,540)
Economic Services	(118,301)	(100,381)	(41,092)
Other Property and Services	(2,031)	(9,727)	95,462
Operating Expenses	(4,630,182)	(3,887,771)	(3,450,493)
REVENUE			
General Purpose Funding	2,017,739	1,889,274	1,683,956
Governance	9,605	9,600	8,581
Law, Order, Public Safety	38,645	30,425	32,093
Health	318	318	436
Education and Welfare	61,980	51,630	54,795
Housing	17,640	14,690	15,213
Community Amenities	67,660	66,264	64,959
Recreation and Culture	4,190	4,001	20,745
Transport	237,575	217,680	120,214
Economic Services	71,560	9,130	13,149
Other Property & Services	18,344	15,453	81,517
Operating Revenue	2,545,256	2,308,465	2,095,659
Sub-Total	(2,084,926)	(1,579,306)	(1,354,834)
NON-OPERATING REVENUE			
Community Amenities	160,426	0	120,435
Transport	920,000	1,036,820	202,019
Total Non-Operating Revenue	1,080,426	1,036,820	322,454
PROFIT/(LOSS) ON SALE OF ASSETS			
Governance Profit	0	0	0
Governance Loss	0	0	0
Total Profit/(Loss)	0		0
NET RESULT	(1,004,500)	(542,486)	(1,032,380)
Other Comprehensive Income			
Changes on revaluation of non-current assets	0		0
Total Other Comprehensive Income	0	0	0
TOTAL COMPREHENSIVE INCOME	(1,004,500)	(542,486)	(1,032,380)

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2026**

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES

All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

FEES AND CHARGEES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

EXPENSES

EMPLOYEE COSTS

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets.

DEPRECIATION

Depreciation expense raised on all classes of assets.

FINANCE COSTS

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF COMPREHENSIVE INCOME BY NATURE & TYPE
FOR THE PERIOD ENDING 30 APRIL 2026

	2025-2026 ORIGINAL BUDGET	2025-2026 YTD BUDGET	2025-2026 YTD ACTUAL
Expenses			
Employee Costs	(1,413,538)	(1,180,734)	(1,163,340)
Materials and Contracts	(891,460)	(756,460)	(460,095)
Utility Charges	(143,745)	(120,109)	(55,653)
Depreciation on Non-Current Assets	(1,826,361)	(1,521,635)	(1,541,909)
Interest Expenses	0	0	0
Insurance Expenses	(130,324)	(130,335)	(130,271)
Other Expenditure	(224,754)	(178,498)	(99,224)
Operating Expenses	(4,630,182)	(3,887,771)	(3,450,493)
Revenue			
Rates	1,208,737	1,208,737	1,207,795
Operating Grants, Subsidies and Contributions	982,772	849,412	683,378
Fees and Charges	316,082	220,307	150,925
Service Charges	0	0	0
Interest Earnings	28,660	21,839	49,156
Other Revenue	9,005	8,170	4,405
Operating Revenue	2,545,256	2,308,465	2,095,659
Sub-total	(2,084,926)	(1,579,306)	(1,354,834)
Non-Operating Grants, Subsidies & Contributions	1,080,426	1,036,820	322,454
Profit on Asset Disposals	0	0	0
Loss on Asset Disposals	0	0	0
Non-Operating Revenue	1,080,426	1,036,820	322,454
Net Result	(1,004,500)	(542,486)	(1,032,380)
Other Comprehensive Income			
Changes on revaluation of non-current assets	0	0	0
Total Other Comprehensive Income	0	0	0
TOTAL COMPREHENSIVE INCOME	(1,004,500)	(542,486)	(1,032,380)

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF FINANCIAL ACTIVITY BY NATURE/TYPE
FOR THE PERIOD ENDING 30 APRIL 2026

	2025-2026 ORIGINAL BUDGET	2025-2026 AMENDED BUDGET	2025-2026 YTD BUDGET (a)	2025-2026 YTD ACTUAL (b)	VARIANCE \$ (b)-(a)	VARIANCE % (b)-(a)/(a)	Var ▲▼
OPERATING REVENUE	\$		\$	\$			
Rates other than General Rates	(31,381)	(32,190)	(31,381)	(32,324)	Within Threshold	Within Threshold	
Operating Grants, Subsidies and Contributions	982,772	1,151,157	849,412	683,379	(166,033)	(19.55%)	▼
Fees and Charges	316,082	204,987	220,307	150,925	(69,382)	(31.49%)	▼
Interest Earnings	28,660	18,749	21,839	49,157	27,318	125.09%	▲
Other Revenue	9,005	9,000	8,170	4,405	Within Threshold	(46.08%)	
Profit on the disposal of assets	0		0	0	Within Threshold	0%	
	1,305,138	1,351,703	1,068,347	855,542			
LESS OPERATING EXPENDITURE							
Employee Costs	(1,413,538)	(1,402,801)	(1,180,734)	(1,163,341)	17,393	Within Threshold	
Materials and Contracts	(891,460)	(955,374)	(756,460)	(460,096)	296,364	39.18%	
Utility Charges	(143,745)	(152,155)	(120,109)	(55,653)	64,456	53.66%	
Depreciation on Non-Current Assets	(1,826,361)	(1,830,871)	(1,521,635)	(1,541,909)	(20,274)	Within Threshold	
Interest Expenses	0	0	0	0	Within Threshold	0%	
Insurance Expenses	(130,324)	(130,304)	(130,335)	(130,271)	Within Threshold	Within Threshold	
Other Expenditure	(224,754)	(102,691)	(178,498)	(99,224)	79,274	44.41%	
Loss on the disposal of assets	0		0	0	Within Threshold	0.00%	
	(4,630,182)	(4,574,196)	(3,887,771)	(3,450,494)			
Amount Attributable to Operating Activities	(3,325,044)	(3,222,493)	(2,819,424)	(2,594,952)			
ITEMS EXCLUDED FROM OPERATING ACTIVITIES							
Profit/ on the disposal of assets	0	0	0	0	0	0%	
(Loss) on the disposal of assets	0	0	0	0	0	0%	
Depreciation Written Back	1,826,361	1,830,871	1,521,635	1,541,909	20,274	Within Threshold	
	1,826,361	1,830,871	1,521,635	1,541,909			
<i>Sub Total</i>	(1,498,683)	(1,391,622)	(1,297,789)	(1,053,043)			
INVESTING ACTIVITIES							
Outflows from investing activities							
Purchase Buildings	(15,000)	(15,000)	(15,000)	0	15,000	100.00%	
Purchase Plant and Equipment	(255,000)	(255,000)	(255,000)	0	255,000	100.00%	
Purchase Furniture and Equipment	0	0	0	0	Within Threshold	0%	
Infrastructure Assets - Roads	(1,544,404)	(1,569,404)	(1,544,404)	(476,380)	1,068,024	69.15%	
Infrastructure Assets - Drainage	(39,000)	(39,000)	(39,000)	(3,503)	35,497	91.02%	
Infrastructure Assets - Other	(142,374)	(142,374)	(142,374)	(141,198)	Within Threshold	Within Threshold	
Inflows from investing activities							
Proceeds from Sale of Assets	75,000	74,000	75,000	0	(75,000)	(100.00%)	▼
Non-Operating Grants, Subsidies & Contributions	1,080,426	1,080,426	1,036,820	322,454	(714,366)	(68.90%)	▼
Amount Attributable to Investing Activities	(840,352)	(866,352)	(883,958)	(298,627)			
FINANCING ACTIVITIES							
Outflows from financing activities							
Transfer to Reserves	(11,850)	(11,100)	(9,880)	(38,586)	(28,706)	290.55%	
Inflows from financing activities							
Transfer from Reserves	230,767	230,767	180,000	0	(180,000)	(100.00%)	▼
Amount Attributable to Financing Activities	218,917	219,667	170,120	(38,586)			
Plus Rounding							
Sub Total	(2,120,118)	(2,038,307)	(2,011,627)	(1,390,256)			
FUNDING FROM							
Estimated Opening Surplus at 1 July	880,000	847,189	880,000	847,189	(32,811)	Within Threshold	
Closing Surplus/(Deficit) at Reporting Date	0	49,000	108,491	697,052			
Total Deficiency to be funded from Rates	(1,240,118)	(1,240,118)	(1,240,118)	(1,240,119)			
AMOUNT RAISED FROM RATES	1,240,118	1,240,118	1,240,118	1,240,119			

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF FINANCIAL ACTIVITY BY FUNCTION/PROGRAM
FOR THE PERIOD ENDING 30 APRIL 2026

	2025-2026 ORIGINAL BUDGET	2025-2026 AMENDED BUDGET	2025-2026 YTD BUDGET (a)	2025-2026 YTD ACTUAL (b)	VARIANCE \$ (b)-(a)	VARIANCE % (b)-(a)/(a)	VAR ▲▼
OPERATING REVENUE	\$		\$	\$			
General Purpose Funding	777,621	875,335	649,156	443,837	(205,319)	(32%)	▼
Governance	9,605	10,582	9,600	8,581	Within Threshold	(11%)	
Law, Order Public Safety	38,645	40,239	30,425	32,093	Within Threshold	Within Threshold	
Health	318	318	318	436	Within Threshold	(37%)	
Education and Welfare	61,980	61,980	51,630	54,796	Within Threshold	Within % Threshold	
Housing	17,640	16,980	14,690	15,213	Within Threshold	Within % Threshold	
Community Amenities	67,660	66,320	66,264	64,959	Within Threshold	Within % Threshold	
Recreation and Culture	4,190	19,888	4,001	20,745	16,744	418%	▲
Transport	237,575	121,057	217,680	120,215	(97,465)	(45%)	▼
Economic Services	71,560	63,743	9,130	13,149	Within Threshold	(44%)	
Other Property and Services	18,344	75,261	15,453	81,517	66,064	428%	▲
	1,305,138	1,351,703	1,068,347	855,541			
LESS OPERATING EXPENDITURE							
General Purpose Funding	(41,005)	(41,005)	(30,082)	(24,276)	5,806	19%	
Governance	(283,101)	(288,546)	(237,252)	(263,645)	(26,393)	(11%)	
Law, Order, Public Safety	(165,223)	(169,173)	(141,526)	(112,166)	29,360	21%	
Health	(57,403)	(57,335)	(48,795)	(34,718)	14,077	29%	
Education and Welfare	(98,259)	(104,477)	(84,598)	(68,745)	15,853	19%	
Housing	(100,235)	(112,368)	(86,530)	(49,108)	37,422	43%	
Community Amenities	(292,563)	(305,726)	(245,464)	(201,449)	44,015	18%	
Recreation and Culture	(333,517)	(413,305)	(282,447)	(306,215)	(23,768)	Within Threshold	
Transport	(3,138,544)	(2,961,812)	(2,620,969)	(2,444,540)	176,429	Within % Threshold	
Economic Services	(118,301)	(119,711)	(100,381)	(41,093)	59,288	59%	
Other Property & Services	(2,031)	(738)	(9,727)	95,462	105,189	1081%	
	(4,630,182)	(4,574,196)	(3,887,771)	(3,450,493)			
Amount Attributable to Operating Activities	(3,325,044)	(3,222,493)	(2,819,424)	(2,594,952)			
ITEMS EXCLUDED FROM OPERATING ACTIVITIES							
Loss on the disposal of assets	0		0	0	0		
Profit/(Loss) on the disposal of assets	0	0	0	0	0	0%	
Depreciation Written Back	1,826,361	1,830,871	1,521,635	1,541,909	20,274	Within % Threshold	
Total Items Excluded from Operating Activities	1,826,361	1,830,871	1,521,635	1,541,909			
Net Amount Attributable to Operating Activities	(1,498,683)	(1,391,622)	(1,297,789)	(1,053,043)			
INVESTING ACTIVITIES							
Outflows from investing activities							
Purchase Buildings	(15,000)	(15,000)	(15,000)	0	15,000	100%	
Purchase Plant and Equipment	(255,000)	(255,000)	(255,000)	0	255,000	100%	
Purchase Furniture and Equipment	0	0	0	0	Within Threshold	0%	
Infrastructure Assets - Roads	(1,544,404)	(1,569,404)	(1,544,404)	(476,380)	1,068,024	69%	
Infrastructure Assets - Drainage	(39,000)	(39,000)	(39,000)	(3,503)	35,497	91%	
Infrastructure Assets - Other	(142,374)	(142,374)	(142,374)	(141,198)	Within Threshold	Within Threshold	
Inflows from investing activities							
Proceeds from Sale of Assets	75,000	74,000	75,000	0	(75,000)	(100%)	▼
Non-Operating Grants, Subsidies & Contributions	1,080,426	1,080,426	1,036,820	322,454	(714,366)	(69%)	▼
Amount Attributable to Investing Activities	(840,352)	(866,352)	(883,958)	(298,627)			
FINANCING ACTIVITIES							
Outflows from financing activities							
Transfer to Reserves	(11,850)	(11,100)	(9,880)	(38,586)	(28,706)	291%	
Inflows from financing activities							
Transfer from Reserves	230,767	230,767	180,000	0	-180,000	100%	
Amount Attributable to Financing Activities	218,917	219,667	170,120	(38,586)			
Sub Total	(2,120,118)	(2,038,307)	(2,011,627)	(1,390,256)			
FUNDING FROM							
Estimated Opening Surplus at 1 July	880,000	847,189	880,000	847,189	-32,811	Within % Threshold	
Closing Surplus/(Deficit) at Reporting Date	0	49,000	108,491	697,052			
Total Deficiency to be funded from Rates	(1,240,118)	(1,240,118)	(1,240,118)	(1,240,119)			
AMOUNT RAISED FROM RATES	1,240,118	1,240,118	1,240,118	1,240,119			

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
SUMMARY OF CURRENT ASSETS AND LIABILITIES
FOR THE PERIOD ENDING 30 APRIL 2026

	ACTUAL YTD	30/06/2025
<u>Current Assets</u>		
Cash at bank and on Hand	1,129,676	1,226,407
Restricted Cash - Bonds & Deposits	0	0
Restricted Cash Reserves	1,164,932	1,126,346
Trade Receivables	160,817	134,466
Contract Assets	0	147,277
Self Supporting Loan	0	0
Prepayments	0	30,950
Stock on Hand	6,301	8,197
Total Current Assets	2,461,726	2,673,643
<u>Current Liabilities</u>		
Trade Creditors	(64,474)	(149,980)
Rates paid in advance	0	0
Bonds and Deposits	(25,649)	(10,582)
Accrued Interest on Loans	0	0
Accrued Expense	(43,964)	0
ATO Liabilities	(26,688)	(18,124)
Contract Liability	(351,981)	(434,435)
Loan Liability	0	0
Provisions	(124,136)	(124,136)
Total Current Liabilities	(636,892)	(737,257)
Sub-Total	1,824,835	1,936,386
Adjustments		
LESS Cash Backed Reserves	(1,164,932)	(1,126,346)
LESS Self Supporting Loan	0	0
ADD: Current Loan Liability	0	0
ADD: LS Leave provision	37,149	37,149
Rounding	0	0
Net Current Position	697,052	847,189

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 30 APRIL 2026**

EXPLANATION OF MATERIAL VARIANCES

The Local Government (Financial Management) Regulation 34 (2) (b) requires 'an explanation of each of the material variances' identified within the Statement of Financial Activity for each months financial statements. Any material variances on the Statement of Financial Activity are reported below.

The Local Government (Financial Management) Regulation 34 (5) states that "Each financial year, a local government is to adopt a percentage or value, calculated in accordance with AAS5, to be used in statements of financial activity for reporting material variances.

For the Shire of Woodanilling, material variances are to be reported when exceeding 10%, and a minimum of \$5,000.

REPORTING AREA	YTD BUDGET	YTD ACTUAL	VARIANCE \$	VARIANCE %	TIMING / PERMANENT	EXPLANATION
<u>Operating Revenue</u>						
Operating Grants & Contributions	849,412	683,379	(166,033)	-20%	TIMING	Increase in General Commission Grants \$ 57k, Increase in Commission Road Grant \$ 23k, Decrease in Commission Special Grant \$ 314k, Decrease in Bush Fire Grant \$ 8k, Increase in Works Compensation Reimbursements \$ 68k.
Fees & Charges	220,307	150,925	(69,382)	-31%	TIMING	Increase in Other Recreation & Sport \$ 14k, Decrease in Transport licensing Clearing Acc \$ 95k.
Interest Earnings	21,839	49,157	27,318	125%	PERMANENT	Decrease in Interest on Municipal Investments \$6k, Increase in Interest on Reserve investments \$30k.
<u>Operating Expenses</u>						
Employee Costs	(1,180,734)	(1,163,341)	17,393	Within Threshold	TIMING	Decrease in Expenses Relating to Administration \$14k, Decrease in Admin Fringe Benefit Tax \$20k, Increase in Expenses Relating to Queerearrup Lake \$7k, Increase in Maint Parks & Reserves \$11k, Decrease in Street, Roads ,Bridges Expenses \$5k, Increase in Maint Muni Fund Roads \$37k, Decrease in Expenses Relating to Depots \$9k, Decrease in Public works Supervisor salaries \$37k, Increase in Public Works Superannuation \$9k, Increase in Outside Public Holidays, Annual & Long Service Leave \$14k, Decrease in Works Crew Staff training \$8k.

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 30 APRIL 2026**

EXPLANATION OF MATERIAL VARIANCES

The Local Government (Financial Management) Regulation 34 (2) (b) requires 'an explanation of each of the material variances' identified within the Statement of Financial Activity for each months financial statements. Any material variances on the Statement of Financial Activity are reported below.

The Local Government (Financial Management) Regulation 34 (5) states that "Each financial year, a local government is to adopt a percentage or value, calculated in accordance with AAS5, to be used in statements of financial activity for reporting material variances.

For the Shire of Woodanilling, material variances are to be reported when exceeding 10%, and a minimum of \$5,000.

REPORTING AREA	YTD BUDGET	YTD ACTUAL	VARIANCE \$	VARIANCE %	TIMING / PERMANENT	EXPLANATION
Materials & Contracts	(756,460)	(460,096)	296,364	39%	TIMING	Decrease in Councillor Training \$ 10k, Decrease in Consulting & Relief Staff \$42k, Increase in Computer Equipment Maintenance \$7k, Increase in Administration cost recovered \$143k, Decrease in Other Law, Order & Public Safety \$10k, Decrease in Well Aged Housing \$18k, Decrease in Maint 3340 Robinson Road \$9k, Decrease in Maint 3347 Robinson Road \$8k, Decrease in Tip Maint Costs \$12k, Decrease in Town Planning Expenses \$15k, Decrease in Town Hall & Other Civic Centres \$ 6k, Decrease in Muni Fund Road Maintenance \$13k, Decrease in Expenses Relating to Depots \$9k, Decrease in Expenses Relating to Tourism \$ 7k, Decrease in Works Crew Staff Training \$ 11k, Decrease in Fuels and Oils \$23k, Decrease in Tyres Expenses \$12k, Decrease in Parts & Repairs \$45k, Decrease in Blades and Tynes \$5k, Decrease in Minor Equipment Purchases \$5k, Increase in Plant Operation Cost Allocated to Works \$124k.
Utility Charges	(120,109)	(55,653)	64,456	54%	TIMING	Decrease in Oval & Building Water \$16k, Decrease in Standpipes Water \$49k.
Depreciation on Assets	(1,521,635)	(1,541,909)	(20,274)	Within Threshold	TIMING	Decrease in Plant & Equipment Depreciation \$23k.

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 30 APRIL 2026**

EXPLANATION OF MATERIAL VARIANCES

The Local Government (Financial Management) Regulation 34 (2) (b) requires 'an explanation of each of the material variances' identified within the Statement of Financial Activity for each months financial statements. Any material variances on the Statement of Financial Activity are reported below.

The Local Government (Financial Management) Regulation 34 (5) states that "Each financial year, a local government is to adopt a percentage or value, calculated in accordance with AAS5, to be used in statements of financial activity for reporting material variances.

For the Shire of Woodanilling, material variances are to be reported when exceeding 10%, and a minimum of \$5,000.

REPORTING AREA	YTD BUDGET	YTD ACTUAL	VARIANCE \$	VARIANCE %	TIMING / PERMANENT	EXPLANATION
Other Expenses	(178,498)	(99,224)	79,274	44%	TIMING	Decrease in Donation \$6k, Increase in Fringe Benefits Tax \$15k, Increase in Council Contribution to WWLZ \$15k, Decrease in Transport licensing Payments \$94k, Increase in Expenses Relating to Tourism \$7k.

Investing Activities

Purchase Buildings	(15,000)	0	15,000	100%	TIMING	Building works to 3327 Robinson Rd not yet commenced.
Purchase Plant and Equipment	(255,000)	0	255,000	100%	TIMING	Plant purchases not yet occurred.
Infrastructure Assets - Roads	(1,544,404)	(476,380)	1,068,024	69%	TIMING	Decrease in Robinson West Reconstruct 500m \$184k, Decrease in Robinson West Reconstruct 380m \$125k, Decrease in RRG - Oxley Road \$185k, Decrease in R2R - Darby Road \$76k, Decrease in R2R - Onslow Road \$69k, Decrease in R2R - Church Road \$60k, Decrease in RTR - Douglas Road \$16K, Decrease in R2R - Robinson West Rd Edge Repairs \$40k, Decrease in Bridges Construction \$314k.
Infrastructure Assets - Drainage	(39,000)	(3,503)	35,497	91%	TIMING	Decrease in DWER Dam Project \$ 35k.
Proceeds from Sale of Assets	75,000	0	(75,000)	-100%	TIMING	Trade-in of existing plant has not yet occurred.
Non-Operating Grants, Subsidies for the Development of Assets	1,036,820	322,454	(714,366)	-69%	TIMING	Decrease in Regional Road Group Grant Income \$398k, Decrease in Roads to Recovery Grant Income \$ 316K.

SHIRE OF WOODANILLING
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDING 30 APRIL 2026

	2024-2025	2025-2026	Variance
	ACTUAL	ACTUAL	
	\$	\$	\$
Current assets			
Unrestricted Cash & Cash Equivalents	1,226,407	1,129,676	-96,731
Restricted Cash & Cash Equivalents - Reserves	1,126,346	1,164,932	38,586
Restricted Cash & Cash Equivalents - Other	0	0	0
Trade and other receivables	164,576	159,977	-4,598
Contract Assets	147,277	0	-147,277
Inventories	8,197	6,301	-1,896
Other Assets	840	840	0
Total current assets	2,673,643	2,461,726	-211,916
Non-current assets			
WALGA LG House Unit Trust	39,810	39,810	0
Deferred Rates	20,817	20,817	0
Land	522,000	522,000	0
Buildings	6,545,848	6,432,462	-113,387
Furniture & Equipment	93,878	84,290	-9,588
Plant & Equipment	463,038	402,246	-60,792
Road Infrastructure	52,289,148	51,566,991	-722,157
Footpath Infrastructure	156,141	136,961	-19,180
Drainage Infrastructure	6,222,818	6,109,244	-113,574
Parks & Ovals Infrastructure	870,904	992,586	121,683
Other infrastructure	185,281	181,448	-3,833
Total non-current assets	67,409,683	66,488,854	-920,828
Total assets	70,083,325	68,950,581	-1,132,745
Current liabilities			
Trade and other payables	149,980	123,925	26,055
ATO Liabilities	18,124	26,688	-8,564
Bonds & Deposits	10,582	10,162	420
Grant Liability	434,435	351,981	82,454
Provisions	124,136	124,136	0
Total current liabilities	737,257	636,892	100,365
Non-current liabilities			
Interest-bearing loans and borrowings	0	0	0
Provisions	17,304	17,304	0
Total non-current liabilities	17,304	17,304	0
Total liabilities	754,560	654,195	100,365
Net assets	69,328,765	68,296,385	-1,032,380
Equity			
Retained surplus	11,732,035	11,693,449	-38,586
Net Result	0	-1,032,380	-1,032,380
Reserve - asset revaluation	56,470,384	56,470,384	0
Reserve - Cash backed	1,126,346	1,164,932	38,586
Total equity	69,328,765	68,296,385	-1,032,380

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF CASH FLOWS
FOR THE PERIOD ENDING 30 APRIL 2026**

	2024-2025 ACTUAL \$	2025-2026 BUDGET \$	2025-2026 ACTUAL \$
<i>Cash Flows from operating activities</i>			
Payments			
Employee Costs	(1,219,267)	(1,430,540)	(1,147,324)
Materials & Contracts	(935,681)	(860,510)	(488,091)
Utilities (gas, electricity, water, etc)	(169,061)	(143,745)	(55,653)
Insurance	(115,985)	(130,324)	(130,271)
Interest Expense	0	0	0
Goods and Services Tax Paid	6,693	(163,800)	(11,138)
Other Expenses	(244,092)	(224,754)	(71,754)
	(2,677,393)	(2,953,673)	(1,904,231)
Receipts			
Rates	1,091,066	1,208,737	1,181,888
Operating Grants & Subsidies	785,130	982,772	758,826
Fees and Charges	363,302	316,082	150,866
Interest Earnings	48,557	28,660	49,156
Goods and Services Tax	0	187,211	0
Other	3,255	9,005	3,976
	2,291,310	2,732,467	2,144,712
<i>Net Cash flows from Operating Activities</i>	(386,083)	(221,206)	240,481
<i>Cash flows from investing activities</i>			
Payments			
Purchase of Buildings	(5,733)	(15,000)	0
Purchase of Plant and Equipment	(55,766)	(255,000)	0
Purchase of Furniture and Equipment	(30,335)	0	0
Purchase of Road Infrastructure Assets	(1,806,588)	(1,544,404)	(476,380)
Purchase Drainage Assets	(27,377)	(39,000)	(3,503)
Purchase of Other Infrastructure Assets	(106,168)	(142,374)	(141,198)
Purchase Solid Waste Assets	0	0	0
Receipts			
Proceeds from Sale of Assets	73,566	75,000	0
Non-Operating grants used for Development of Assets	1,513,417	793,268	322,454
<i>Net Cash Flows from Investing Activities</i>	(444,984)	(1,127,510)	(298,627)
Net increase/(decrease) in cash held	(831,067)	(1,348,716)	(58,146)
Cash at the Beginning of Reporting Period	3,183,820	2,002,752	2,352,753
Rounding	0	0	0
Cash at the End of Reporting Period	2,352,753	654,036	2,294,607

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF CASH FLOWS
FOR THE PERIOD ENDING 30 APRIL 2026**

Notes

	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 ACTUAL
	\$	\$	\$
RECONCILIATION OF CASH			
Cash at Bank - unrestricted	1,225,957	120,746	1,129,226
Cash at Bank - restricted	1,126,346	1,015,808	1,164,931
Cash on Hand	450	0	450
TOTAL CASH	2,352,753	1,136,554	2,294,607
RECONCILIATION OF NET CASH USED IN OPERATING ACTIVITIES TO OPERATING RESULT			
Net Result (As per Comprehensive Income Statement)	(229,429)	(1,004,500)	(1,032,380)
Add back Depreciation	1,828,609	1,826,361	1,541,909
(Gain)/Loss on Disposal of Assets	(55,336)	-	0
Adjustments to fair value of financial assets at fair value through profit and loss	0	-	0
Contributions for the Development of Assets	(1,513,417)	(793,268)	(322,454)
Changes in Assets and Liabilities			
(Increase)/Decrease in Inventory	(367)	-	1,896
(Increase)/Decrease in Receivables	35,760	23,411	151,875
(Increase)/Decrease in Other financial assets	0	178,227	0
Increase/(Decrease) in Accounts Payable	(463,325)	(17,002)	(100,365)
Increase/(Decrease) in Prepayments	0	-	0
Increase/(Decrease) in Employee Provisions	11,422	-	0
Increase/(Decrease) in other liabilities	-	(434,435)	-
NET CASH FROM/(USED) IN OPERATING ACTIVITIES	(386,083)	(221,206)	240,481

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 30 APRIL 2026

CAPITAL EXPENDITURE PROGRAM

COA	Description	Resp. Officer	Asset Class	Asset Invest. Type	2025/2026 Total Budget	2025/2026 Amended Budget	2025/2026 YTD Budget	2025/2026 YTD Actuals	% of Annual Budget
Housing									
BC006	3327 Robinson Road Building Renewal	CEO	L&B	Renewal	15,000	15,000	15,000	0	0%
					15,000	15,000	15,000	0	
Community Amenities									
DWER1	Dwer Dam Project	CEO	DRAIN	Upgrade	39,000	39,000	39,000	3,503	9%
LRC450	LRCI 4A - Woodanilling Townsite Enhancement	CEO	OTHER	Upgrade	142,374	142,374	142,374	141,198	99%
					181,374	181,374	181,374	144,701	
Transport									
RRG67	RRG - Oxley Road	EMI	ROAD	Renewal	200,000	200,000	200,000	15,353	8%
RRG66	Robinson Rd West - Reconstruct 500m	EMI	ROAD	Upgrade	500,000	525,000	500,000	315,733	63%
RRB66	Robinson Rd West - Reconstruct 380m	EMI	ROAD	Renewal	200,000	200,000	200,000	75,329	38%
R2R012	Darby Road	EMI	ROAD	Renewal	90,404	90,404	90,404	14,883	16%
R2R019	Onslow Road	EMI	ROAD	Renewal	70,000	70,000	70,000	745	1%
R2R021	Church road	EMI	ROAD	Renewal	60,000	60,000	60,000	0	0%
R2R68	Douglas Road	EMI	ROAD	Renewal	70,000	70,000	70,000	54,335	78%
R2R129	Robinson West Road Edge Repairs	EMI	ROAD	Renewal	40,000	40,000	40,000	0	0%
121350	Bridge Construction	CEO	BRIDGE	Renewal	314,000	314,000	314,000	0	0%
123300	Backhoe and Utility	CEO	P&E	Renewal	255,000	255,000	255,000	0	0%
					1,799,404	1,824,404	1,799,404	476,380	
Total Capital Expenditure					1,995,778	2,020,778	1,995,778	621,081	31%

SUMMARIES:					
Land & Buildings	15,000	15,000	15,000	0	0.0%
Plant & Equipment	255,000	255,000	255,000	0	0.0%
Furn & Equipment	0	0	0	0	0.0%
Infrastructure - Roads	1,230,404	1,255,404	1,230,404	476,380	38.7%
Infrastructure - Footpaths	0	0	0	0	0.0%
Infrastructure - Bridges	314,000	314,000	314,000	0	0.0%
Infrastructure - Drainage	39,000	39,000	39,000	3,503	9.0%
Infrastructure - Parks & Ovals	0	0	0	0	0.0%
Infrastructure - Other	142,374	142,374	142,374	141,198	99.2%
	1,995,778	2,020,778	1,995,778	621,081	31.1%
At No Cost	0	0	0	0	0.0%
Asset Renewal	1,314,404	1,314,404	1,314,404	160,647	12.2%
New Asset	0	0	0	0	0.0%
Upgrading Asset	681,374	706,374	681,374	460,434	67.6%
	1,995,778	2,020,778	1,995,778	621,081	31.1%
Chief Executive Officer	765,374	765,374	765,374	144,701	18.9%
Executive Manager Infrastructure	1,230,404	1,255,404	1,230,404	476,380	38.7%
	1,995,778	2,020,778	1,995,778	621,081	31.1%

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
STATEMENT OF CAPITAL GRANTS & CONTRACT LIABILITIES
FOR THE PERIOD ENDING 30 APRIL 2026**

UNSPENT CAPITAL GRANTS								
Grant Provider	Liability 1 July 2024	Increase in Liability	Liability Recorded as Revenue	Closing Liability	Adopted Budget Revenue	Amended Budget Revenue	YTD Budget	YTD Actual Revenue
Community Amenities								
Dept of Water - Country Water Supply Grant	-	-	-	-	39,991	-	-	-
Transport								
WA Local Government Grants Commission - Special Bridge Funding BR4849	314,000	-	-	314,000	-	-	-	-
DITRDC - Roads to Recovery Funding	-	-	-	-	320,000	-	316,390	-
Main Roads WA - RRG Funding	-	240,000	(202,019)	37,981	600,000	-	599,995	202,019
Lotterywest - Playground Funding	120,435	-	(120,435)	-	120,435	-	120,436	120,435
Total Unspent Capital Grants	434,435	240,000	(322,454)	351,981	1,080,426	-	1,036,820	322,454
CONTRACT LIABILITIES								
Grant Provider	Liability 1 July 2024	Increase in Liability	Liability Recorded as Revenue	Closing Liability	Adopted Budget Revenue	Amended Budget Revenue	YTD Budget	YTD Actual Revenue
Law, Order and Public Safety								
DFES - ESL Operating Grant	-	24,428	(24,428)	-	32,570	-	24,429	24,428
Total Contract Liabilities	-	24,428	(24,428)	-	32,595	-	24,454	24,428
TOTAL LIABILITIES & REVENUE	434,435	264,428	(346,882)	351,981	1,113,021	0	1,061,274	346,882

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 30 APRIL 2026**

RESERVES - CASH BACKED	2025-2026 Actual Opening Balance	2025-2026 Actual Transfer to	2025-2026 Actual Transfer (from)	2025-2026 Actual Closing Balance	2025-2026 Budget Opening Balance	2025-2026 Budget Transfer to	2025-2026 Budget Transfer (from)	2025-2026 Budget Closing Balance
Staff Leave Reserve	71,826	2,461	0	74,287	71,758	825	0	72,583
Plant Reserve	765,164	26,212	0	791,376	765,460	8,300	(180,000)	593,760
Building Reserve	225,237	7,716	0	232,953	225,744	2,300	(50,767)	177,277
Office Equipment Reserve	40,974	1,404	0	42,378	40,960	170	0	41,130
Road Construction Reserve	22,446	769	0	23,215	22,424	255	0	22,679
Affordable Housing Reserve	699	24	0	723	0	0	0	0
	1,126,346	38,586	0	1,164,932	1,126,346	11,850	(230,767)	907,429

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
Proceeds Sale of Assets									
005265	Proceeds On Asset Disposal P&E	(\$75,000)	\$0	\$0	\$0	(\$75,000)	\$0	(\$74,000)	\$0
PROCEEDS FROM SALE OF ASSETS		(\$75,000)	\$0	\$0	\$0	(\$75,000)	\$0	(\$74,000)	\$0
Written Down Value						\$0	\$0	\$0	\$0
005270	Written Down Value - Works Plant	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000
Sub Total - WDV ON DISPOSAL OF ASSET		\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000
Total - GAIN/LOSS ON DISPOSAL OF ASSET		\$0	\$0	\$0	\$0	(\$75,000)	\$75,000	(\$74,000)	\$75,000
ABNORMAL ITEMS		\$0	\$0			\$0	\$0	\$0	\$0
Sub Total - ABNORMAL ITEMS		\$0	\$0			\$0	\$0	\$0	\$0
Total - ABNORMAL ITEMS		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - OPERATING STATEMENT		\$0	\$0	\$0	\$0	(\$75,000)	\$75,000	(\$74,000)	\$75,000

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
RATES									
OPERATING EXPENDITURE									
031010	Expenses Relating to Valuations & Title Searches	\$282	\$183	\$0	\$183	\$0	\$5,570	\$0	\$5,570
031020	Rates Write Offs	\$240	\$236	\$0	\$236	\$0	\$250	\$0	\$250
031000	Expenses Relating to Rates	\$15,710	\$12,514	\$0	\$12,514	\$0	\$18,560	\$0	\$18,560
Sub Total - GENERAL RATES OP EXP		\$16,232	\$12,933	\$0	\$12,933	\$0	\$24,380	\$0	\$24,380
OPERATING INCOME									
031200	General Rates Levied	(\$1,240,118)	(\$1,240,119)	(\$1,240,119)	\$0	(\$1,240,118)	\$0	(\$1,240,118)	\$0
031210	Ex-Gratia Rates Received	(\$2,364)	(\$2,524)	(\$2,524)	\$0	(\$2,364)	\$0	(\$2,524)	\$0
031220	Non Payment Penalty	(\$5,340)	(\$8,925)	(\$8,925)	\$0	(\$6,000)	\$0	(\$6,000)	\$0
031230	Rates Discount Allowed	\$55,140	\$54,642	\$54,642	\$0	\$55,140	\$0	\$54,642	\$0
031240	Interim Rates Levied	\$0	\$1,578	\$1,578	\$0	\$0	\$0	\$1,412	\$0
031250	Instalment Interest Received	(\$330)	(\$746)	(\$746)	\$0	(\$330)	\$0	(\$750)	\$0
031260	Rates Administration Fee Received	(\$380)	(\$405)	(\$405)	\$0	(\$380)	\$0	(\$420)	\$0
031270	Pens Deferred Rates Interest Grant	\$0	(\$899)	(\$899)	\$0	(\$480)	\$0	(\$899)	\$0
031280	Other Income Relating to Rates	(\$1,320)	(\$2,324)	(\$2,324)	\$0	(\$1,500)	\$0	(\$1,500)	\$0
Sub Total - GENERAL RATES OP INC		(\$1,194,712)	(\$1,199,723)	(\$1,199,723)	\$0	(\$1,196,032)	\$0	(\$1,196,157)	\$0
Total - GENERAL RATES		(\$1,178,480)	(\$1,186,789)	(\$1,199,723)	\$12,933	(\$1,196,032)	\$24,380	(\$1,196,157)	\$24,380

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
OTHER GENERAL PURPOSE FUNDING									
OPERATING EXPENDITURE									
032000	General Purpose Funding - Admin Allocations	\$13,850	\$11,342	\$0	\$11,342	\$0	\$16,625	\$0	\$16,625
Sub Total - OTHER GENERAL PURPOSE FUNDING OP/EXP		\$13,850	\$11,342	\$0	\$11,342	\$0	\$16,625	\$0	\$16,625
OPERATING INCOME									
032010	Grants Commission General	(\$230,069)	(\$287,978)	(\$287,978)	\$0	(\$306,758)	\$0	(\$383,970)	\$0
032020	Grants Commission Grant - Roads	(\$134,324)	(\$157,670)	(\$157,670)	\$0	(\$179,099)	\$0	(\$210,226)	\$0
032030	Grants Commission Grant - Special Bridge Funding	(\$314,000)	\$0	\$0	\$0	(\$314,000)	\$0	(\$314,000)	\$0
032040	Interest on Reserve Investments	(\$8,769)	(\$38,586)	(\$38,586)	\$0	(\$11,850)	\$0	(\$11,100)	\$0
032080	Interest on Municipal Funds	(\$7,400)	\$0	\$0	\$0	(\$10,000)	\$0	\$0	\$0
Sub Total - OTHER GENERAL PURPOSE FUNDING OP/INC		(\$694,562)	(\$484,233)	(\$484,233)	\$0	(\$821,707)	\$0	(\$919,296)	\$0
Total - OTHER GENERAL PURPOSE FUNDING		(\$680,712)	(\$472,891)	(\$484,233)	\$11,342	(\$821,707)	\$16,625	(\$919,296)	\$16,625
Total - GENERAL PURPOSE FUNDING		(\$1,859,192)	(\$1,659,680)	(\$1,683,956)	\$24,276	(\$2,017,739)	\$41,005	(\$2,115,453)	\$41,005

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
MEMBERS OF COUNCIL									
OPERATING EXPENDITURE									
041010	Members of Council - Conference Expenses	\$10,200	\$6,176	\$0	\$6,176	\$0	\$10,200	\$0	\$6,176
041020	Members of Council - Elections	\$11,300	\$11,623	\$0	\$11,623	\$0	\$11,300	\$0	\$12,125
041030	Members of Council - President & Deputy Allowances	\$4,150	\$4,202	\$0	\$4,202	\$0	\$8,300	\$0	\$8,404
041040	Members of Council - Insurance	\$2,100	\$2,098	\$0	\$2,098	\$0	\$2,098	\$0	\$2,098
041050	Members of Council - Subscriptions & Publications	\$11,740	\$8,630	\$0	\$8,630	\$0	\$11,740	\$0	\$9,620
041070	Members of Council - Councillor Allowances	\$15,400	\$15,219	\$0	\$15,219	\$0	\$30,800	\$0	\$30,855
041080	Members of Council - Refreshments & Receptions	\$5,850	\$3,277	\$0	\$3,277	\$0	\$6,500	\$0	\$6,500
041090	Members of Council - Councillor Training	\$10,000	\$0	\$0	\$0	\$0	\$10,000	\$0	\$10,000
041100	Members of Council - Chamber Maintenance	\$1,960	\$378	\$0	\$378	\$0	\$2,000	\$0	\$2,000
041110	Members of Council - Expenses Related to members	\$125,930	\$102,976	\$0	\$102,976	\$0	\$151,541	\$0	\$152,222
041130	Members of Council - Integrated Planning & Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
041140	Members of Council - Expenses Relating to 4WDL VROC	\$6,000	\$895	\$0	\$895	\$0	\$6,000	\$0	\$6,000
041141	Members of Council - Expenses Relating to Great Southern VROC	\$2,000	\$3,667	\$0	\$3,667	\$0	\$2,000	\$0	\$10,000
041150	Members of Council - Donations Expenses	\$6,622	\$850	\$0	\$850	\$0	\$6,622	\$0	\$6,622
041160	Members of Council - Australia Day Expenses	\$17,000	\$13,275	\$0	\$13,275	\$0	\$17,000	\$0	\$17,000
041170	Members - Community Events	\$5,000	\$2,956	\$0	\$2,956	\$0	\$5,000	\$0	\$6,924
041180	Members - Loss on Fair Value of Assets though P&L	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
041400	Members of Council - Travelling	\$2,000	\$0	\$0	\$0	\$0	\$2,000	\$0	\$2,000
Sub Total - MEMBERS OF COUNCIL OP/EXP		\$237,252	\$176,222	\$0	\$176,222	\$0	\$283,101	\$0	\$288,546
OPERATING INCOME									
041200	Members - Contributions & Donations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
041210	Members - Reimbursements	\$0	(\$573)	(\$573)	\$0	\$0	\$0	(\$573)	\$0
041250	Members - Operating Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
041220	Members - Australia Day Grant Income	(\$9,600)	(\$8,000)	(\$8,000)	\$0	(\$9,600)	\$0	(\$10,000)	\$0
041230	Members - Income Relating to 4WDL VROC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total - MEMBERS OF COUNCIL OP/INC		(\$9,600)	(\$8,573)	(\$8,573)	\$0	(\$9,600)	\$0	(\$10,573)	\$0
Total - MEMBERS OF COUNCIL		\$227,652	\$167,649	(\$8,573)	\$176,222	(\$9,600)	\$283,101	(\$10,573)	\$288,546

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
GOVERNANCE									
OPERATING EXPENDITURE									
042000	Expenses Relating to Administration	\$431,240	\$417,460	\$0	\$417,460	\$0	\$518,032	\$0	\$522,679
042010	Governance - Admin Office Maintenance	\$4,710	\$3,988	\$0	\$3,988	\$0	\$5,900	\$0	\$7,137
042016	Governance - Insurance	\$41,706	\$41,666	\$0	\$41,666	\$0	\$41,704	\$0	\$41,666
042020	Governance - Admin Office Garden Maintenance	\$4,300	\$8,390	\$0	\$8,390	\$0	\$5,148	\$0	\$5,148
042030	Governance - Office Equipment Maintenance	\$4,980	\$1,588	\$0	\$1,588	\$0	\$6,000	\$0	\$6,000
042040	Governance - Consulting & Relief Staff	\$100,720	\$58,351	\$0	\$58,351	\$0	\$113,000	\$0	\$113,000
042050	Governance - Advertising	\$930	\$1,914	\$0	\$1,914	\$0	\$1,000	\$0	\$3,000
042060	Governance - Postage & Freight	\$309	\$339	\$0	\$339	\$0	\$550	\$0	\$550
042070	Governance - Computer Equipment Maintenance	\$50,325	\$58,413	\$0	\$58,413	\$0	\$68,845	\$0	\$71,526
042080	Governance - Bank Charges	\$2,886	\$3,777	\$0	\$3,777	\$0	\$3,700	\$0	\$4,952
042090	Governance - Telephone Expenses	\$4,412	\$4,767	\$0	\$4,767	\$0	\$5,250	\$0	\$5,970
042110	Governance - Legal Expenses	\$1,670	\$0	\$0	\$0	\$0	\$2,000	\$0	\$2,000
042115	Governance - Valuation Expenses Other than Rates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
042120	Governance - Administration Staff Training	\$2,950	\$1,244	\$0	\$1,244	\$0	\$5,000	\$0	\$10,000
042121	Governance - Audit Fees	\$42,700	\$41,594	\$0	\$41,594	\$0	\$42,700	\$0	\$41,594
042130	Governance - Printing & Stationery	\$1,080	\$2,604	\$0	\$2,604	\$0	\$1,500	\$0	\$1,500
042140	Governance - FBT	\$19,875	\$14,932	\$0	\$14,932	\$0	\$25,000	\$0	\$25,000
042160	Governance - Staff Uniforms	\$990	\$150	\$0	\$150	\$0	\$1,500	\$0	\$1,500
042165	Governance - Admin Subscriptions	\$17,717	\$16,998	\$0	\$16,998	\$0	\$17,717	\$0	\$16,877
042170	Governance - Grants & Workshop Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
042180	Governance - Admin Costs Recovered	(\$733,500)	(\$590,753)	\$0	(\$590,753)	\$0	(\$864,546)	\$0	(\$880,099)
Sub Total - GOVERNANCE - GENERAL OP/EXP		\$0	\$87,423	\$0	\$87,423	\$0	\$0	\$0	\$0
OPERATING INCOME									
042200	Governance - Reimbursements Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
042220	Governance - Photocopies & Misc Cash Sales	\$0	(\$9)	(\$9)	\$0	\$0	\$0	(\$9)	\$0
042703	Governance - Unders & Overs	\$0	\$0	\$0	\$0	(\$5)	\$0	\$0	\$0
Sub Total - GOVERNANCE - GENERAL OP/INC		\$0	(\$9)	(\$9)	\$0	(\$5)	\$0	(\$9)	\$0
Total - GOVERNANCE - GENERAL		\$0	\$87,415	(\$9)	\$87,423	(\$5)	\$0	(\$9)	\$0
Total - GOVERNANCE		\$227,652	\$255,064	(\$8,581)	\$263,645	(\$9,605)	\$283,101	(\$10,582)	\$288,546

SHIRE OF WOODANILLING
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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
LAW, ORDER AND PUBLIC SAFETY									
FIRE PREVENTION									
OPERATING EXPENDITURE									
051000	Fire Prevention - Expenses Relating to Fire Prevention	\$36,776	\$35,002	\$0	\$35,002	\$0	\$48,838	\$0	\$54,838
051030	Fire Prevention - Expenses in relation to MAF	\$21,870	\$18,563	\$0	\$18,563	\$0	\$21,900	\$0	\$21,900
051040	Fire Prevention - Other Fire Fighting Expenses	\$375	\$0	\$0	\$0	\$0	\$500	\$0	\$500
051050	Fire Prevention - Expenses Related to ESL	\$32,675	\$26,006	\$0	\$26,006	\$0	\$36,184	\$0	\$34,134
Sub Total - FIRE PREVENTION OP/EXP		\$91,696	\$79,571	\$0	\$79,571	\$0	\$107,422	\$0	\$111,372
OPERATING INCOME									
051200	Fire Prevention - Income Relating to MAF Projects	(\$25)	\$0	\$0	\$0	(\$25)	\$0	(\$25)	\$0
051210	Fire Prevention - LGGS - Bushfire Grant Income	(\$24,429)	(\$24,428)	(\$24,428)	\$0	(\$32,570)	\$0	(\$32,504)	\$0
051211	Fire Prevention - DFES ESL Administration Fee Income	(\$4,000)	(\$4,000)	(\$4,000)	\$0	(\$4,000)	\$0	(\$4,000)	\$0
051240	Fire Prevention - Reimbursements	\$0	(\$2,673)	(\$2,673)	\$0	\$0	\$0	(\$2,160)	\$0
Sub Total - FIRE PREVENTION OP/INC		(\$28,454)	(\$31,100)	(\$31,100)	\$0	(\$36,595)	\$0	(\$38,689)	\$0
Total - FIRE PREVENTION		\$63,242	\$48,471	(\$31,100)	\$79,571	(\$36,595)	\$107,422	(\$38,689)	\$111,372

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MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
ANIMAL CONTROL									
OPERATING EXPENDITURE									
052000	Animal Control - Expenses Relating to Animal Control	\$11,290	\$11,668	\$0	\$11,668	\$0	\$13,547	\$0	\$13,547
Sub Total - ANIMAL CONTROL OP/EXP		\$11,290	\$11,668	\$0	\$11,668	\$0	\$13,547	\$0	\$13,547
OPERATING INCOME									
052200	Animal Control - Fines & Penalties	(\$420)	\$0	\$0	\$0	(\$500)	\$0	\$0	\$0
052210	Animal Control - Dog Registrations	(\$1,500)	(\$693)	(\$693)	\$0	(\$1,500)	\$0	(\$1,250)	\$0
052220	Animal Control - Cat Registrations & Infringement Income	(\$51)	(\$300)	(\$300)	\$0	(\$50)	\$0	(\$300)	\$0
Sub Total - ANIMAL CONTROL OP/INC		(\$1,971)	(\$993)	(\$993)	\$0	(\$2,050)	\$0	(\$1,550)	\$0
Total - ANIMAL CONTROL		\$9,319	\$10,676	(\$993)	\$11,668	(\$2,050)	\$13,547	(\$1,550)	\$13,547

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
OTHER LAW ORDER & PUBLIC SAFETY									
OPERATING EXPENDITURE									
053000	Other Law - Expenses Relating to Other Law, Order & Public Safety	\$38,540	\$20,927	\$0	\$20,927	\$0	\$44,254	\$0	\$44,254
Sub Total - OTHER LAW ORDER & PUBLIC SAFETY OP/EXP		\$38,540	\$20,927	\$0	\$20,927	\$0	\$44,254	\$0	\$44,254
OPERATING INCOME									
Sub Total - OTHER LAW ORDER & PUBLIC SAFETY OP /INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - OTHER LAW ORDER PUBLIC SAFETY		\$38,540	\$20,927	\$0	\$20,927	\$0	\$44,254	\$0	\$44,254
Total - LAW ORDER & PUBLIC SAFETY		\$111,101	\$80,073	(\$32,093)	\$112,166	(\$38,645)	\$165,223	(\$40,239)	\$169,173

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
HEALTH ADMINISTRATION & INSPECTION									
OPERATING EXPENDITURE									
074000	PREV SRVCS - Expenses Relating to Preventative Services	\$13,830	\$10,534	\$0	\$10,534	\$0	\$16,608	\$0	\$16,608
074020	PREV SRVCS - Analytical Expenses	\$445	\$377	\$0	\$377	\$0	\$445	\$0	\$377
Sub Total - HEALTH ADMIN & INSPECTION OP/EXP		\$14,275	\$10,911	\$0	\$10,911	\$0	\$17,053	\$0	\$16,985
OPERATING INCOME									
074210	Health - Septic Tank Fees	(\$118)	(\$236)	(\$236)	\$0	(\$118)	\$0	(\$118)	\$0
Sub Total - HEALTH ADMIN & INSPECTION OP/INC		(\$118)	(\$236)	(\$236)	\$0	(\$118)	\$0	(\$118)	\$0
Total - HEALTH ADMIN & INSPECTION		\$14,157	\$10,675	(\$236)	\$10,911	(\$118)	\$17,053	(\$118)	\$16,985
PREVENTIVE SERVICES- PEST CONTROL									
OPERATING EXPENDITURE									
077000	Pest - Expenses Relating to Other Health	\$27,300	\$22,390	\$0	\$22,390	\$0	\$32,777	\$0	\$32,777
077010	Pest - Mosquito Control	\$5,480	\$0	\$0	\$0	\$0	\$5,480	\$0	\$5,480
Sub Total - PEST CONTROL OP/EXP		\$32,780	\$22,390	\$0	\$22,390	\$0	\$38,257	\$0	\$38,257
OPERATING INCOME									
077200	Pest - Income Relating to Other Health	(\$200)	(\$200)	(\$200)	\$0	(\$200)	\$0	(\$200)	\$0
Sub Total - PEST CONTROL OP/INC		(\$200)	(\$200)	(\$200)	\$0	(\$200)	\$0	(\$200)	\$0
Total - PEST CONTROL		\$32,580	\$22,190	(\$200)	\$22,390	(\$200)	\$38,257	(\$200)	\$38,257

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
		OTHER HEALTH							
		OPERATING EXPENDITURE							
076000	Other Health - Expenses Relating to Other Health	\$1,740	\$1,418	\$0	\$1,418	\$0	\$2,093	\$0	\$2,093
	Sub Total - OTHER HEALTH OP/EXP	\$1,740	\$1,418	\$0	\$1,418	\$0	\$2,093	\$0	\$2,093
		OPERATING INCOME							
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sub Total - OTHER HEALTH OP/INC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total - OTHER HEALTH	\$1,740	\$1,418	\$0	\$1,418	\$0	\$2,093	\$0	\$2,093
	Total - HEALTH	\$48,477	\$34,283	(\$436)	\$34,719	(\$318)	\$57,403	(\$318)	\$57,335

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
AGED & DISABLED - OTHER									
OPERATING EXPENDITURE									
082000	Aged & Disabled - Allocation of Admin Overheads	\$610	\$532	\$0	\$532	\$0	\$736	\$0	\$736
084000	Aged & Disabled - Expenses Relating to the Aged	\$37,915	\$37,919	\$0	\$37,919	\$0	\$45,505	\$0	\$45,900
084010	Aged & Disabled - Expenses relating to Well Aged Housing	\$46,073	\$30,294	\$0	\$30,294				
084010	SGC Salmon Gums - Common Areas					\$0	\$11,742	\$0	\$11,742
084010	SG1 UNIT 1 Salmon Gums					\$0	\$5,661	\$0	\$5,478
084010	SG2 UNIT 2 Salmon Gums					\$0	\$5,138	\$0	\$5,165
084010	SG3 UNIT 3 Salmon Gums					\$0	\$4,934	\$0	\$5,949
084010	SG4 UNIT 4 Salmon Gums					\$0	\$5,846	\$0	\$8,400
084010	WVC WATTLEVILLE COMMON LAND					\$0	\$6,213	\$0	\$7,253
084010	WV1 UNIT 1 WATTLEVILLE					\$0	\$4,804	\$0	\$4,733
084010	WV2 UNIT 2 WATTLEVIEW					\$0	\$3,582	\$0	\$4,636
084010	WV3 UNIT 3 WATTLEVILLE					\$0	\$4,098	\$0	\$4,485
Sub Total - OTHER WELFARE OP/EXP		\$84,598	\$68,745	\$0	\$68,745	\$0	\$98,259	\$0	\$104,477
OPERATING INCOME									
084200	Aged & Disabled - Income Relating to Well Aged Housing	(\$51,630)	(\$54,795)	(\$54,795)	\$0	(\$61,980)	\$0	(\$61,980)	\$0
Sub Total - OTHER WELFARE OP/INC		(\$51,630)	(\$54,795)	(\$54,795)	\$0	(\$61,980)	\$0	(\$61,980)	\$0
Total - OTHER WELFARE		\$32,968	\$13,950	(\$54,795)	\$68,745	(\$61,980)	\$98,259	(\$61,980)	\$104,477
Total - EDUCATION & WELFARE		\$32,968	\$13,950	(\$54,795)	\$68,745	(\$61,980)	\$98,259	(\$61,980)	\$104,477

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MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
STAFF HOUSING									
OPERATING EXPENDITURE									
091000	Staff Housing - Maintenance 3340 Robinson Road (EMI)	\$19,683	\$9,749	\$0	\$9,749	\$0	\$22,063	\$0	\$22,063
091005	Staff Housing - Administration Allocations	\$13,850	\$11,342	\$0	\$11,342	\$0	\$16,625	\$0	\$16,625
091110	Staff Housing - Maintenance 3347 Robinson Road (SFO)	\$12,668	\$5,459	\$0	\$5,459	\$0	\$13,778	\$0	\$13,999
091220	Staff Housing - Maintenance 3327 Robinson Road (CEO)	\$17,562	\$15,592	\$0	\$15,592	\$0	\$19,940	\$0	\$27,886
091330	Staff Housing - Maintenance 13 Cardigan Street (Other not Staff)	\$7,605	\$6,966	\$0	\$6,966	\$0	\$8,329	\$0	\$12,295
091225	Private Housing Rental Expense	\$15,162	\$0	\$0	\$0	\$0	\$19,500		\$19,500
Sub Total - STAFF HOUSING OP/EXP		\$86,530	\$49,109	\$0	\$49,109	\$0	\$100,235	\$0	\$112,368
OPERATING INCOME									
091200	Staff Housing - Income 3340 Robinson Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
091210	Staff Housing - Income 3347 Robinson Road	(\$6,500)	(\$6,600)	(\$6,600)	\$0	(\$7,800)	\$0	(\$7,800)	\$0
091230	Staff Housing - Income 13 Cardigan Street	(\$7,360)	(\$8,160)	(\$8,160)	\$0	(\$8,840)	\$0	(\$8,840)	\$0
091500	Staff Housing - Staff Housing Reimbursements - Utilities	(\$830)	(\$453)	(\$453)	\$0	(\$1,000)	\$0	(\$340)	\$0
Sub Total - STAFF HOUSING OP/INC		(\$14,690)	(\$15,213)	(\$15,213)	\$0	(\$17,640)	\$0	(\$16,980)	\$0
Total - STAFF HOUSING		\$71,840	\$33,895	(\$15,213)	\$49,109	(\$17,640)	\$100,235	(\$16,980)	\$112,368
Total - HOUSING		\$71,840	\$33,895	(\$15,213)	\$49,109	(\$17,640)	\$100,235	(\$16,980)	\$112,368

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
SANITATION - HOUSEHOLD REFUSE									
OPERATING EXPENDITURE									
100000	Sanitation Household - Expenses Relating to Refuse Collection	\$43,575	\$37,867	\$0	\$37,867	\$0	\$52,276	\$0	\$50,576
100010	Sanitation Household - Expenses Relating to Recycling	\$18,490	\$15,030	\$0	\$15,030	\$0	\$22,200	\$0	\$19,800
100020	Sanitation Household - Tip Maintenance Costs	\$86,280	\$65,025	\$0	\$65,025	\$0	\$100,972	\$0	\$100,972
Sub Total - SANITATION HOUSEHOLD REFUSE OP/EXP		\$148,345	\$117,921	\$0	\$117,921	\$0	\$175,448	\$0	\$171,348
OPERATING INCOME									
100200	Sanitation Household - Income Relating to Tip - Refuse & Recycling	(\$60,725)	(\$61,051)	(\$61,051)	\$0	(\$60,725)	\$0	(\$60,997)	\$0
Sub Total - SANITATION H/HOLD REFUSE OP/INC		(\$60,725)	(\$61,051)	(\$61,051)	\$0	(\$60,725)	\$0	(\$60,997)	\$0
Total - SANITATION HOUSEHOLD REFUSE		\$87,620	\$56,870	(\$61,051)	\$117,921	(\$60,725)	\$175,448	(\$60,997)	\$171,348
SANITATION OTHER									
OPERATING EXPENDITURE									
101000	Sanitation Other - Expenses Relating to Commercial Refuse Collection	\$3,460	\$3,341	\$0	\$3,341	\$0	\$4,159	\$0	\$4,159
Sub Total - SANITATION OTHER OP/EXP		\$3,460	\$3,341	\$0	\$3,341	\$0	\$4,159	\$0	\$4,159
OPERATING INCOME									
Sub Total - SANITATION OTHER OP/INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - SANITATION OTHER		\$3,460	\$3,341	\$0	\$3,341	\$0	\$4,159	\$0	\$4,159

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
PROTECTION OF THE ENVIRONMENT									
OPERATING EXPENDITURE									
106000	Protect Env - Expenses Relating to Protection of the Environment	\$1,780	\$1,477	\$0	\$1,477	\$0	\$2,137	\$0	\$2,137
106010	Protect Env - Expenses Relating to WWLZ	\$2,996	\$866	\$0	\$866	\$0	\$4,085	\$0	\$4,135
106011	Protection of Environment - Depreciation	\$2,720	\$2,991	\$0	\$2,991	\$0	\$3,263		\$3,263
106020	Protect Env - Council Contribution to WWLZ	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$0	\$15,000
Sub Total - PROTECTION OF THE ENVIRONMENT OP/EXP		\$7,496	\$20,334	\$0	\$20,334	\$0	\$9,485	\$0	\$24,535
OPERATING INCOME									
106220	Protect Env - Reimbursements WWLZ	(\$3,400)	(\$1,553)	(\$1,553)	\$0	(\$4,085)	\$0	(\$4,000)	\$0
Sub Total - PROTECTION OF THE ENVIRONMENT OP/INC		(\$3,400)	(\$1,553)	(\$1,553)	\$0	(\$4,085)	\$0	(\$4,000)	\$0
Total - PROTECTION OF THE ENVIRONMENT		\$4,096	\$18,781	(\$1,553)	\$20,334	(\$4,085)	\$9,485	(\$4,000)	\$24,535
TOWN PLANNING & REGIONAL DEVELOPMENT									
OPERATING EXPENDITURE									
104000	Town Planning - Allocation of Admin Overheads	\$30,490	\$13,923	\$0	\$13,923	\$0	\$36,490	\$0	\$36,490
Sub Total - TOWN PLAN & REG DEV OP/EXP		\$30,490	\$13,923	\$0	\$13,923	\$0	\$36,490	\$0	\$36,490
OPERATING INCOME									
104200	Town Planning - Town Planning Application Fee	(\$1,014)	(\$1,872)	(\$1,872)	\$0	(\$1,350)	\$0	(\$960)	\$0
Sub Total - TOWN PLAN & REG DEV OP/INC		(\$1,014)	(\$1,872)	(\$1,872)	\$0	(\$1,350)	\$0	(\$960)	\$0
Total - TOWN PLANNING & REGIONAL DEVELOPMENT		\$29,476	\$12,051	(\$1,872)	\$13,923	(\$1,350)	\$36,490	(\$960)	\$36,490

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
OTHER COMMUNITY AMENITIES									
OPERATING EXPENDITURE									
105000	Other Community Amenities - Expenses Relating to Other Community A	\$43,071	\$37,738	\$0	\$37,738	\$0	\$51,712	\$0	\$53,032
105020	Other Community Amenities - Maintenance - Cemetery	\$7,660	\$6,760	\$0	\$6,760	\$0	\$9,306	\$0	\$10,149
105030	Other Community Amenities - Maintenance - Grave Digging	\$3,380	\$0	\$0	\$0	\$0	\$4,060	\$0	\$4,060
105060	Other Community Amenities - Depreciation Other infrastructure	\$872	\$960	\$0	\$960	\$0	\$1,050	\$0	\$1,100
Sub Total - OTHER COMMUNITY AMENITIES OP/EXP		\$54,983	\$45,458	\$0	\$45,458	\$0	\$66,128	\$0	\$68,341
OPERATING INCOME									
105200	Other Community Amenities - Income Relating to Cemetery	(\$1,125)	(\$483)	(\$483)	\$0	(\$1,500)	\$0	(\$363)	\$0
105201	Non-Operating Grants & subsidies	(\$120,436)	(\$120,435)	(\$120,435)	\$0	(\$120,435)	\$0	(\$120,435)	\$0
Sub Total - OTHER COMMUNITY AMENITIES OP/INC		(\$121,561)	(\$120,918)	(\$120,918)	\$0	(\$121,935)	\$0	(\$120,798)	\$0
Total - OTHER COMMUNITY AMENITIES		(\$66,578)	(\$75,460)	(\$120,918)	\$45,458	(\$121,935)	\$66,128	(\$120,798)	\$68,341
STORMWATER DRAINAGE									
OPERATING EXPENDITURE									
102000	Stormwater Drainage - Expenses Relating to Urban Stormwater Drainage	\$690	\$473	\$0	\$473	\$0	\$853	\$0	\$853
Sub Total - URBAN STORMWATER DRAINAGE OP/EXP		\$690	\$473	\$0	\$473	\$0	\$853	\$0	\$853
OPERATING INCOME									
102200	Stormwater Drainage - Income Relating to Urban Stormwater Drainage	\$0	\$0	\$0	\$0	(\$39,991)	\$0	(\$39,991)	\$0
Sub Total - URBAN STORMWATER DRAINAGE OP/INC		\$0	\$0	\$0	\$0	(\$39,991)	\$0	(\$39,991)	\$0
Total - URBAN STORMWATER DRAINAGE		\$690	\$473	\$0	\$473	(\$39,991)	\$853	(\$39,991)	\$853
Total - COMMUNITY AMENITIES		\$58,764	\$16,056	(\$185,394)	\$201,450	(\$228,086)	\$292,563	(\$226,746)	\$305,726

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		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
	PUBLIC HALL & CIVIC CENTRES								
	OPERATING EXPENDITURE								
110000	Expenses Relating to Town Halls & Civic Centres	\$49,827	\$47,995	\$0	\$47,995	\$0	\$57,620	\$0	\$62,279
	Sub Total - PUBLIC HALLS & CIVIC CENTRES OP/EXP	\$49,827	\$47,995	\$0	\$47,995	\$0	\$57,620	\$0	\$62,279
	OPERATING INCOME								
110200	Public Halls - Income Relating to Town Hall & Other Civic Centres	(\$341)	(\$444)	(\$444)	\$0	(\$340)	\$0	(\$340)	\$0
	Sub Total - PUBLIC HALLS & CIVIC CENTRES OP/INC	(\$341)	(\$444)	(\$444)	\$0	(\$340)	\$0	(\$340)	\$0
	Total - PUBLIC HALL & CIVIC CENTRES	\$49,486	\$47,552	(\$444)	\$47,995	(\$340)	\$57,620	(\$340)	\$62,279

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
OTHER RECREATION & SPORT									
OPERATING EXPENDITURE									
113000	Other Recreation - Expenses Relating to Other Recreation & Sport	\$80,603	\$74,725	\$0	\$74,725	\$0	\$95,795	\$0	\$97,711
113010	Other Recreation - Maintenance - Parks & Reserves	\$21,748	\$41,286	\$0	\$41,286	\$0	\$25,563	\$0	\$45,313
113020	Other Recreation-Maintenance-Oval & Building	\$91,063	\$91,536	\$0	\$91,536	\$0	\$107,308	\$0	\$136,296
113030	Other Recreation - Maintenance - Golf Club	\$7,983	\$9,502		\$9,502	\$0	\$8,782	\$0	\$19,780
113040	Other Recreation - Depreciation - Buildings	\$2,330	\$2,329	\$0	\$2,329	\$0	\$2,795	\$0	\$2,820
113050	Other Recreation - Depreciation - Parks	\$13,133	\$13,135	\$0	\$13,135	\$0	\$15,765	\$0	\$15,900
Sub Total - OTHER RECREATION & SPORT OP/EXP		\$216,860	\$232,512	\$0	\$232,512	\$0	\$256,008	\$0	\$317,820
OPERATING INCOME									
113200	Other Recreation - Income Relating to Other Recreation & Sport	(\$1,235)	(\$16,147)	(\$16,147)	\$0	(\$1,300)	\$0	(\$15,398)	\$0
113201	Income - Golf Club Rental	(\$2,395)	(\$950)	(\$950)	\$0	(\$2,520)	\$0	(\$950)	\$0
113202	Income - Other Recreation & Sport Reimbursements	\$0	(\$3,204)	(\$3,204)	\$0	\$0	\$0	(\$3,200)	\$0
113210	Other Sport & Recreation Fees & Charges Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total - OTHER RECREATION & SPORT OP/INC		(\$3,630)	(\$20,301)	(\$20,301)	\$0	(\$3,820)	\$0	(\$19,548)	\$0
Total - OTHER RECREATION & SPORT		\$213,230	\$212,211	(\$20,301)	\$232,512	(\$3,820)	\$256,008	(\$19,548)	\$317,820

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
SWIMMING AREAS & BEACHES									
OPERATING EXPENDITURE									
111000	Swim Areas - Expenses Relating to Queerearrup Lake	\$4,240	\$14,319	\$0	\$14,319	\$0	\$4,910	\$0	\$18,296
111010	Swim Areas - Depreciation	\$2,400	\$2,399		\$2,399	\$0	\$2,880	\$0	\$2,880
Sub Total - SWIMMING AREAS OP/EXP		\$6,640	\$16,718	\$0	\$16,718	\$0	\$7,790	\$0	\$21,176
OPERATING INCOME									
Sub Total - SWIMMING AREAS OP/INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - SWIMMING AREAS & BEACHES		\$6,640	\$16,718	\$0	\$16,718	\$0	\$7,790	\$0	\$21,176
LIBRARIES									
OPERATING EXPENDITURE									
114000	Library - Administration Allocations	\$3,220	\$2,177	\$0	\$2,177	\$0	\$3,666	\$0	\$3,666
Sub Total - LIBRARIES OP/EXP		\$3,220	\$2,177	\$0	\$2,177	\$0	\$3,666	\$0	\$3,666
OPERATING INCOME									
Sub Total - LIBRARIES OP/INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - LIBRARIES		\$3,220	\$2,177	\$0	\$2,177	\$0	\$3,666	\$0	\$3,666

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
OTHER CULTURE									
OPERATING EXPENDITURE									
115000	Other Culture - Expenses Relating to Other Culture	\$3,288	\$2,570	\$0	\$2,570	\$0	\$5,293	\$0	\$5,224
115100	Other Culture - Expenses Relating to War Memorial	\$1,180	\$2,808	\$0	\$2,808	\$0	\$1,420	\$0	\$1,420
115101	Other Culture - Depreciation	\$1,330	\$1,328	\$0	\$1,328	\$0	\$1,595	\$0	\$1,595
115102	Other Culture - Depreciation - Buildings	\$102	\$105	\$0	\$105	\$0	\$125	\$0	\$125
Sub Total - OTHER CULTURE OP/EXP		\$5,900	\$6,811	\$0	\$6,811	\$0	\$8,433	\$0	\$8,364
OPERATING INCOME									
115220	Other Culture - Sale of History Books & DVD's	(\$30)	\$0	\$0	\$0	(\$30)	\$0	\$0	\$0
Sub Total - OTHER CULTURE OP/INC		(\$30)	\$0	\$0	\$0	(\$30)	\$0	\$0	\$0
Total - OTHER CULTURE		\$5,870	\$6,811	\$0	\$6,811	(\$30)	\$8,433	\$0	\$8,364
Total - RECREATION AND CULTURE		\$278,446	\$285,469	(\$20,745)	\$306,214	(\$4,190)	\$333,517	(\$19,888)	\$413,305

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT**

G/L		JOB		CURRENT YEAR COMPARATIVES		CURRENT YEAR		ADOPTED BUDGET		AMENDED BUDGET	
				30 APRIL 2026		30 APRIL 2026		2025-2026		30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme				Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
STREETS, RD, BRIDGES, DEPOT - CONSTRUCTION											
OPERATING INCOME											
122240	Transport - Regional Road Group Grants	(\$599,995)	(\$202,019)	(\$202,019)	\$0	(\$600,000)	\$0	(\$600,000)	\$0	(\$600,000)	\$0
122229	Transport - Commodity Route Grants	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
122270	Transport - Roads to Recovery Grant	(\$316,390)	\$0	\$0	\$0	(\$320,000)	\$0	(\$320,000)	\$0	(\$320,000)	\$0
Sub Total - ST,RDS,BRIDGES,DEPOT - CONST OP/INC		(\$916,384)	(\$202,019)	(\$202,019)	\$0	(\$920,000)	\$0	(\$920,000)	\$0	(\$920,000)	\$0
Total - ST,RDS,BRIDGES,DEPOT - CONST		(\$916,384)	(\$202,019)	(\$202,019)	\$0	(\$920,000)	\$0	(\$920,000)	\$0	(\$920,000)	\$0
STREETS,ROADS, BRIDGES, DEPOTS - MAINTENANCE											
OPERATING EXPENDITURE											
122000	Transport - Expenses Relating to Streets, Roads, Bridges & Depot Main	\$1,641,789	\$1,619,917	\$0	\$1,619,917	\$0	\$1,970,824	\$0	\$1,975,798	\$0	\$1,975,798
122010	Transport - Street Lighting	\$6,850	\$6,247	\$0	\$6,247	\$0	\$8,220	\$0	\$7,700	\$0	\$7,700
122020	Transport - Maintenance - Direct Grants	\$11,670	\$0	\$0	\$0	\$0	\$14,000	\$0	\$3,750	\$0	\$3,750
122030	Transport - Maintenance - Muni Fund Roads	\$800,332	\$791,992	\$0	\$791,992	\$0	\$956,116	\$0	\$921,361	\$0	\$921,361
122040	Transport - Expenses relating to the Shire Depot	\$47,228	\$21,198	\$0	\$21,198	\$0	\$55,963	\$0	\$33,277	\$0	\$33,277
122050	Transport - Maintenance - Footpaths	\$4,200	\$0	\$0	\$0	\$0	\$4,200	\$0	\$4,200	\$0	\$4,200
122060	Transport - Maintenance - Traffic Signs	\$3,500	\$197	\$0	\$197	\$0	\$3,700	\$0	\$3,700	\$0	\$3,700
122061	Transport - Rural Street Address Expenses	\$60	\$0	\$0	\$0	\$0	\$60	\$0	\$55	\$0	\$55
122070	Transport - Maintenance - Bridges	\$5,000	\$0	\$0	\$0	\$0	\$5,000	\$0	\$5,000	\$0	\$5,000
Sub Total - MTCE STREETS ROADS DEPOTS OP/EXP		\$2,520,629	\$2,439,552	\$0	\$2,439,552	\$0	\$3,018,083	\$0	\$2,954,841	\$0	\$2,954,841
OPERATING INCOME											
122230	Transport - Grant - RRG Direct	(\$118,300)	(\$116,067)	(\$116,067)	\$0	(\$118,300)	\$0	(\$116,057)	\$0	(\$116,057)	\$0
122261	Transport - Rural Street Address Income	(\$110)	\$0	\$0	\$0	(\$110)	\$0	\$0	\$0	\$0	\$0
Sub Total - MTCE STREETS ROADS DEPOTS OP/INC		(\$118,410)	(\$116,067)	(\$116,067)	\$0	(\$118,410)	\$0	(\$116,057)	\$0	(\$116,057)	\$0
Total - MTCE STREETS ROADS DEPOTS		\$2,402,219	\$2,323,485	(\$116,067)	\$2,439,552	(\$118,410)	\$3,018,083	(\$116,057)	\$2,954,841	(\$116,057)	\$2,954,841

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
TRANSPORT LICENSING									
OPERATING EXPENDITURE									
125000	Transport - Expenses Relating to Transport Licensing	\$5,240	\$4,313	\$0	\$4,313	\$0	\$6,296	\$0	\$6,296
125010	Transport - Licensing Payments	\$95,100	\$675	\$0	\$675	\$0	\$114,165	\$0	\$675
Sub Total - TRANSPORT LICENSING OP/EXP		\$100,340	\$4,988	\$0	\$4,988	\$0	\$120,461	\$0	\$6,971
OPERATING INCOME									
125200	Transport - Income Relating to Transport Licensing	(\$4,170)	(\$4,147)	(\$4,147)	\$0	(\$5,000)	\$0	(\$5,000)	\$0
125210	Transport - Licensing Receipts	(\$95,100)	\$0	\$0	\$0	(\$114,165)	\$0	\$0	\$0
Sub Total - TRANSPORT LICENSING OP/INC		(\$99,270)	(\$4,147)	(\$4,147)	\$0	(\$119,165)	\$0	(\$5,000)	\$0
Total - TRANSPORT LICENSING		\$1,070	\$840	(\$4,147)	\$4,988	(\$119,165)	\$120,461	(\$5,000)	\$6,971
ROAD PLANT PURCHASES									
OPERATING EXPENDITURE									
123410	Loss on Disposal of Road Plant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
123411	Road Plant Purchases Minor Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total - ROAD PLANT OP/EXP		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OPERATING INCOME									
123401	Profit on Disposal of Road Plant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total - ROAD PLANT OP/INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - ROAD PLANT		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - TRANSPORT		\$1,486,905	\$2,122,306	(\$322,233)	\$2,444,540	(\$1,157,575)	\$3,138,544	(\$1,041,057)	\$2,961,812

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
RURAL SERVICES									
OPERATING EXPENDITURE									
131000	Rural Svcs - Administration Allocations	\$2,270	\$1,890	\$0	\$1,890	\$0	\$2,728	\$0	\$2,728
Sub Total - RURAL SERVICES OP/EXP		\$2,270	\$1,890	\$0	\$1,890	\$0	\$2,728	\$0	\$2,728
OPERATING INCOME									
Sub Total - RURAL SERVICES OP/INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - RURAL SERVICES		\$2,270	\$1,890	\$0	\$1,890	\$0	\$2,728	\$0	\$2,728
TOURISM AND AREA PROMOTION									
OPERATING EXPENDITURE									
132000	Tourism - Expenses Relating to Tourism & Area Promotion	\$13,420	\$12,244	\$0	\$12,244	\$0	\$14,691	\$0	\$14,691
132020	Tourism - Expenses relating to Woody Wongi	\$1,741	\$1,010	\$0	\$1,010	\$0	\$1,850	\$0	\$1,850
Sub Total - TOURISM & AREA PROMOTION OP/EXP		\$15,161	\$13,254	\$0	\$13,254	\$0	\$16,541	\$0	\$16,541
OPERATING INCOME									
132220	Tourism - Income relating to Woody Wongi	(\$30)	\$0	\$0	\$0	(\$30)	\$0	\$0	\$0
Sub Total - TOURISM & AREA PROMOTION OP/INC		(\$30)	\$0	\$0	\$0	(\$30)	\$0	\$0	\$0
Total - TOURISM & AREA PROMOTION		\$15,131	\$13,254	\$0	\$13,254	(\$30)	\$16,541	\$0	\$16,541

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
BUILDING CONTROL									
OPERATING EXPENDITURE									
133000	Building - Expenses Relating to Building Control	\$21,920	\$16,203	\$0	\$16,203	\$0	\$26,310	\$0	\$26,310
Sub Total - BUILDING CONTROL OP/EXP		\$21,920	\$16,203	\$0	\$16,203	\$0	\$26,310	\$0	\$26,310
BUILDING CONTROL OP/INC									
133210	Building - Building Permit Application Fee	(\$870)	(\$3,547)	(\$3,547)	\$0	(\$1,000)	\$0	(\$3,213)	\$0
133220	Building - Building Services Levy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
133221	Building - Building Services Levy Commission	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
133230	Building - Building Construction Industry Training Fund (BCITF)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
133231	Building - BCITF Commission	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total - BUILDING CONTROL OP/INC		(\$870)	(\$3,547)	(\$3,547)	\$0	(\$1,000)	\$0	(\$3,213)	\$0
Total - BUILDING CONTROL		\$21,050	\$12,656	(\$3,547)	\$16,203	(\$1,000)	\$26,310	(\$3,213)	\$26,310
OTHER ECONOMIC SERVICES									
OPERATING EXPENDITURE									
135000	Other Economic - Expenses Relating to Economic Services	\$5,620	\$4,608	\$0	\$4,608	\$0	\$6,742	\$0	\$6,742
135010	Other Economic - Expenses Relating to Standpipes	\$55,410	\$4,162	\$0	\$4,162	\$0	\$65,980	\$0	\$66,210
135020	Other Economic - Depreciation	\$0	\$974		\$974	\$0	\$0	\$0	\$1,180
Sub Total - OTHER ECONOMIC SERVICES OP/EXP		\$61,030	\$9,744	\$0	\$9,744	\$0	\$72,722	\$0	\$74,132
OPERATING INCOME									
135015	Other Economic - Income Relating to Pool Inspections	(\$530)	(\$526)	(\$526)	\$0	(\$530)	\$0	(\$530)	\$0
135210	Other Economic - Income Relating to Standpipes	(\$7,700)	(\$9,076)	(\$9,076)	\$0	(\$70,000)	\$0	(\$60,000)	\$0
Sub Total - OTHER ECONOMIC SERVICES OP/INC		(\$8,230)	(\$9,602)	(\$9,602)	\$0	(\$70,530)	\$0	(\$60,530)	\$0
Total - OTHER ECONOMIC SERVICES		\$52,800	\$142	(\$9,602)	\$9,744	(\$70,530)	\$72,722	(\$60,530)	\$74,132
Total - ECONOMIC SERVICES		\$91,251	\$27,943	(\$13,149)	\$41,092	(\$71,560)	\$118,301	(\$63,743)	\$119,711

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
	PRIVATE WORKS								
	OPERATING EXPENDITURE								
141000	Private Works - Expenses	\$1,874	\$271	\$0	\$271	\$0	\$2,031	\$0	\$738
	Sub Total - PRIVATE WORKS OP/EXP	\$1,874	\$271	\$0	\$271	\$0	\$2,031	\$0	\$738
	OPERATING INCOME								
141010	Private Works - Fees & Charges	(\$1,073)	(\$396)	(\$396)	\$0	(\$1,084)	\$0	(\$738)	\$0
	Sub Total - PRIVATE WORKS OP/INC	(\$1,073)	(\$396)	(\$396)	\$0	(\$1,084)	\$0	(\$738)	\$0
	Total - PRIVATE WORKS	\$801	(\$125)	(\$396)	\$271	(\$1,084)	\$2,031	(\$738)	\$738

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
PUBLIC WORKS OVERHEADS									
OPERATING EXPENDITURE									
143000	Public Works - Expenses Relating to Public Works Overheads	\$27,620	\$22,741	\$0	\$22,741	\$0	\$33,151	\$0	\$33,151
143005	Public Works - Supervision Salaries	\$107,340	\$70,354	\$0	\$70,354	\$0	\$128,857	\$0	\$106,266
143011	Public Works - Superannuation	\$73,050	\$81,799	\$0	\$81,799	\$0	\$87,700	\$0	\$93,114
143012	Public Works - Unallocated Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
143020	Public Works - Public Holidays, Annual & Long Service Leave	\$91,053	\$105,153	\$0	\$105,153	\$0	\$108,396	\$0	\$108,396
143030	Public Works - Protective Clothing	\$5,925	\$3,052	\$0	\$3,052	\$0	\$8,900	\$0	\$8,900
143070	Public Works - Works Crew Staff Training	\$23,940	\$54	\$0	\$54	\$0	\$23,940	\$0	\$17,500
143080	Public Works - Workers Compensation Insurance	\$34,020	\$34,020	\$0	\$34,020	\$0	\$34,020	\$0	\$34,020
143090	Public Works - Expenses Relating to Occ Safety & Health	\$9,947	\$12,112	\$0	\$12,112	\$0	\$9,945	\$0	\$16,420
143050	Less: Allocation of Public Works Overheads	(\$362,280)	(\$455,382)	\$0	(\$455,382)	\$0	(\$434,909)	\$0	(\$417,767)
Sub Total - PUBLIC WORKS O/HEADS OP/EXP		\$10,615	(\$126,096)	\$0	(\$126,096)	\$0	\$0	\$0	\$0
OPERATING INCOME									
143200	FBT Reimbursements - Public Works Overheads	(\$1,300)	(\$1,320)	(\$1,320)	\$0	(\$1,560)	\$0	(\$1,560)	\$0
143210	Public Works - Workers Compensation Reimbursements	\$0	(\$67,863)	(\$67,863)	\$0	\$0	\$0	(\$56,490)	\$0
Sub Total - PUBLIC WORKS O/HEADS OP/INC		(\$1,300)	(\$69,183)	(\$69,183)	\$0	(\$1,560)	\$0	(\$58,050)	\$0
Total - PUBLIC WORKS OVERHEADS		\$9,315	(\$195,279)	(\$69,183)	(\$126,096)	(\$1,560)	\$0	(\$58,050)	\$0

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT**

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
PLANT OPERATIONS COSTS									
OPERATING EXPENDITURE									
144000	Plant Operation - Insurances	\$11,785	\$11,752	\$0	\$11,752	\$0	\$11,785	\$0	\$11,785
144010	Plant Operation - Fuels & Oils	\$96,000	\$72,418	\$0	\$72,418	\$0	\$120,000	\$0	\$120,000
144020	Plant Operation - Tyres & Tubes	\$16,670	\$4,509	\$0	\$4,509	\$0	\$20,000	\$0	\$15,000
144030	Plant Operation - Parts & Repairs	\$80,000	\$35,002	\$0	\$35,002	\$0	\$100,000	\$0	\$100,000
144040	Plant Operation - Blades & Tynes	\$8,000	\$2,240	\$0	\$2,240	\$0	\$8,000	\$0	\$5,000
144050	Minor Equipment Purchases	\$6,000	\$869	\$0	\$869	\$0	\$7,500	\$0	\$7,500
144060	Plant Operation - Repairs - Wages	\$5,000	\$7,690	\$0	\$7,690	\$0	\$6,000	\$0	\$10,250
144070	Plant Operation - Licences	\$8,500	\$6,421	\$0	\$6,421	\$0	\$8,500	\$0	\$8,500
144080	Plant Operation - Depreciation	\$76,233	\$52,880	\$0	\$52,880	\$0	\$91,500	\$0	\$91,500
144100	Plant Operation - Less Depreciation Allocated	(\$76,220)	(\$59,045)	\$0	(\$59,045)	\$0	(\$91,500)	\$0	(\$91,500)
144090	Plant Operation - Less Allocated to Works/SRVCS	(\$234,730)	(\$110,421)	\$0	(\$110,421)	\$0	(\$281,785)	\$0	(\$278,035)
Sub Total - PLANT OPERATIONS COSTS OP/EXP		(\$2,762)	\$24,315	\$0	\$24,315	\$0	\$0	\$0	\$0
OPERATING INCOME									
144004	Plant Operating Reimbursement Income	\$0	(\$977)	(\$977)	\$0	\$0	\$0	(\$977)	\$0
144005	Plant Operation - Diesel Fuel Rebate	(\$13,080)	(\$10,465)	(\$10,465)	\$0	(\$15,700)	\$0	(\$15,000)	\$0
Sub Total - PLANT OPERATIONS COSTS OP/INC		(\$13,080)	(\$11,442)	(\$11,442)	\$0	(\$15,700)	\$0	(\$15,977)	\$0
Total - PLANT OPERATIONS COSTS		(\$15,842)	\$12,873	(\$11,442)	\$24,315	(\$15,700)	\$0	(\$15,977)	\$0
MATERIALS AND STOCK									
OPERATING EXPENDITURE									
Sub Total - MATERIALS AND STOCK OP/EXP		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OPERATING INCOME									
145210	Sale of Stock or Scrap	\$0	(\$496)	(\$496)	\$0	\$0	\$0	(\$496)	\$0
Sub Total - MATERIALS AND STOCK OP/INC		\$0	(\$496)	(\$496)	\$0	\$0	\$0	(\$496)	\$0
Total - MATERIALS AND STOCK		\$0	(\$496)	(\$496)	\$0	\$0	\$0	(\$496)	\$0

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
SALARIES AND WAGES									
OPERATING EXPENDITURE									
147000	Gross Salaries & Wages	\$1,092,080	\$1,043,610	\$0	\$1,043,610	\$0	\$1,311,026	\$0	\$1,288,497
147010	Less Salaries & Wages Allocated	(\$1,092,080)	(\$1,037,563)	\$0	(\$1,037,563)	\$0	(\$1,311,026)	\$0	(\$1,288,497)
Sub Total - SALARIES AND WAGES OP/EXP		\$0	\$6,047	\$0	\$6,047	\$0	\$0	\$0	\$0
OPERATING INCOME									
Sub Total - SALARIES AND WAGES OP/INC		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total - SALARIES AND WAGES		\$0	\$6,047	\$0	\$6,047	\$0	\$0	\$0	\$0
Total - OTHER PROPERTY AND SERVICES		(\$5,726)	(\$176,980)	(\$81,517)	(\$95,462)	(\$18,344)	\$2,031	(\$75,261)	\$738

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
G/L	JOB	Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
TRANSFERS TO/FROM RESERVES									
EXPENDITURE									
	Transfer to Affordable Housing Reserve	\$0	\$24	\$0	\$24	\$0	\$0	\$0	\$0
007152	Transfer to Plant Replacement Reserve	\$6,920	\$26,213	\$0	\$26,213	\$0	\$8,300	\$0	\$8,050
007162	Transfer to Building Reserve	\$1,920	\$7,716	\$0	\$7,716	\$0	\$2,300	\$0	\$2,100
	Transfer to Town Development Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
007182	Transfer to Office Equipment Reserve	\$140	\$1,404	\$0	\$1,404	\$0	\$170	\$0	\$290
	Transfer to Road Construction Reserve	\$210	\$769	\$0	\$769	\$0	\$255	\$0	\$185
	Transfer to Staff Leave Reserve	\$690	\$2,461	\$0	\$2,461	\$0	\$825	\$0	\$475
Sub Total - TRANSFER TO OTHER COUNCIL FUNDS		\$9,880	\$38,586	\$0	\$38,586	\$0	\$11,850	\$0	\$11,100
INCOME									
007166	Transfer from Affordable Housing Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
007151	Transfer from Plant Replacement Reserve	(\$180,000)	\$0	\$0	\$0	(\$180,000)	\$0	(\$180,000)	\$0
007161	Transfer from Building Reserve	\$0	\$0	\$0	\$0	(\$50,767)	\$0	(\$50,767)	\$0
Sub Total - TRANSFER FROM RESERVE FUNDS		(\$180,000)	\$0	\$0	\$0	(\$230,767)	\$0	(\$230,767)	\$0
Total - FUND TRANSFER		(\$170,120)	\$38,586	\$0	\$38,586	(\$230,767)	\$11,850	(\$230,767)	\$11,100
	000000 (Surplus) / Deficit - Carried Forward	(\$880,000)	(\$847,189)	(\$847,189)	\$0	(\$880,000)	\$0	(\$847,189)	\$0
	000000 adjust to rates levied					\$0		\$0	
Sub Total - SURPLUS C/FWD		(\$880,000)	(\$847,189)	(\$847,189)	\$0	(\$880,000)	\$0	(\$847,189)	\$0
Total - SURPLUS		(\$880,000)	(\$847,189)	(\$847,189)	\$0	(\$880,000)	\$0	(\$847,189)	\$0

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
OPERATING ACTIVITIES EXCLUDED FROM BUDGET									
	000000 Depreciation Written Back	(\$1,521,635)	(\$1,541,909)	\$0	(\$1,541,909)	\$0	(\$1,826,361)	\$0	(\$1,830,871)
	000000 Book Value of Assets Sold Written Back	(\$75,000)	\$0	\$0	\$0	\$0	(\$75,000)	\$0	(\$75,000)
	00000 Profit on Sale of Asset Written Back	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	00000 Loss on Sale of Asset Written Back	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	000000 LG House Unit Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	000000 Movement in LSL Reserve (Added Back)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	000000 Movement in Non-Current Leave Provisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total - ITEMS EXCLUDED		(\$1,596,635)	(\$1,541,909)	\$0	(\$1,541,909)	\$0	(\$1,901,361)	\$0	(\$1,905,871)
Total - OPERATING ACTIVITIES EXCLUDED		(\$1,596,635)	(\$1,541,909)	\$0	(\$1,541,909)	\$0	(\$1,901,361)	\$0	(\$1,905,871)

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT**

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
BUILDINGS									
HOUSING - CAPITAL EXPENDITURE									
091310		Purchase Land & Buildings - Capital							
091310	BC006	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$15,000
Sub Total - CAPITAL WORKS		\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$15,000
Total - HOUSING		\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$15,000
Total - BUILDINGS		\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$15,000

**SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT**

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026		
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure	
G/L	JOB									
		PLANT AND EQUIPMENT								
		TRANSPORT - CAPITAL EXPENDITURE								
123300		Purchase Plant & Equipment - CAPITAL	\$255,000	\$0	\$0	\$0	\$0	\$255,000	\$0	\$255,000
		Sub Total - CAPITAL WORKS	\$255,000	\$0	\$0	\$0	\$0	\$255,000	\$0	\$255,000
		Total - TRANSPORT	\$255,000	\$0	\$0	\$0	\$0	\$255,000	\$0	\$255,000
		Total - PLANT AND EQUIPMENT	\$255,000	\$0	\$0	\$0	\$0	\$255,000	\$0	\$255,000

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

Details By Function Under The Following Program Titles And Type Of Activities Within The Programme			CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
			Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB									
ROAD INFRASTRUCTURE										
ROAD CONSTRUCTION - CAPITAL EXPENDITURE										
121310		Road Construction - Regional Road Group								
121310	RRG66	Robinson West Reconstruct 500m	\$500,000	\$315,733	\$0	\$315,733	\$0	\$500,000	\$0	\$525,000
121310	RRB66	Robinson West Reconstruct 380m	\$200,000	\$75,329	\$0	\$75,329	\$0	\$200,000		\$200,000
121310	RRG67	RRG - Oxley Road	\$200,000	\$15,353	\$0	\$15,353	\$0	\$200,000	\$0	\$200,000
121320	x	Road Construction - Roads to Recovery								
121320	R2R012	R2R - Darby Road	\$90,404	\$14,883	\$0	\$14,883	\$0	\$90,404		\$90,404
121320	R2R019	R2R - Onslow Road	\$70,000	\$745	\$0	\$745	\$0	\$70,000		\$70,000
121320	R2R021	R2R - Church Road	\$60,000	\$0	\$0	\$0	\$0	\$60,000		\$60,000
121320	R2R68	RTR - Douglas Road	\$70,000	\$54,335	\$0	\$54,335	\$0	\$70,000	\$0	\$70,000
121320	R2R129	R2R - Robinson West Rd Edge Repairs	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$40,000
121350		Bridges Construction	\$314,000	\$0	\$0	\$0	\$0	\$314,000	\$0	\$314,000
Sub Total - CAPITAL WORKS			\$1,544,404	\$476,380	\$0	\$476,380	\$0	\$1,544,404	\$0	\$1,569,404
Total - ROADS			\$1,544,404	\$476,380	\$0	\$476,380	\$0	\$1,544,404	\$0	\$1,569,404
Total - INFRASTRUCTURE ASSETS ROAD RESERVES			\$1,544,404	\$476,380	\$0	\$476,380	\$0	\$1,544,404	\$0	\$1,569,404

SHIRE OF WOODANILLING
MONTHLY FINANCIAL REPORT

		CURRENT YEAR COMPARATIVES 30 APRIL 2026		CURRENT YEAR 30 APRIL 2026		ADOPTED BUDGET 2025-2026		AMENDED BUDGET 30 JUNE 2026	
Details By Function Under The Following Program Titles And Type Of Activities Within The Programme		Budget	Actual	Income	Expenditure	Income	Expenditure	Income	Expenditure
G/L	JOB								
DRAINAGE									
102300		Purchase Drainage Infrastructure - Capital							
102300	DWER1	\$39,000	\$3,503	\$0	\$3,503	\$0	\$39,000	\$0	\$39,000
		Sub Total - CAPITAL WORKS							
		\$39,000	\$3,503	\$0	\$3,503	\$0	\$39,000	\$0	\$39,000
		Total - TRANSPORT - DRAINAGE							
		\$39,000	\$3,503	\$0	\$3,503	\$0	\$39,000	\$0	\$39,000
		Total - DRAINAGE ASSETS							
		\$39,000	\$3,503	\$0	\$3,503	\$0	\$39,000	\$0	\$39,000
INFRASTRUCTURE - PARKS & OVALS									
COMMUNITY AMENITIES									
105040	LRC450	\$142,374	\$141,198	\$0	\$141,198	\$0	\$142,374	\$0	\$142,374
		Sub Total - CAPITAL WORKS							
		\$142,374	\$141,198	\$0	\$141,198	\$0	\$142,374	\$0	\$142,374
		Total - COMMUNITY AMENITIES							
		\$142,374	\$141,198	\$0	\$141,198	\$0	\$142,374	\$0	\$142,374
		Total - INFRASTRUCTURE ASSETS - OTHER							
		\$142,374	\$141,198	\$0	\$141,198	\$0	\$142,374	\$0	\$142,374
GRAND TOTALS		(\$108,491)	(\$697,052)	(\$3,265,302)	\$2,568,250	(\$4,811,449)	\$4,811,449	(\$4,824,203)	\$4,775,203



Shire of Woodanilling

Public Health Plan 2026 - 2031



Acknowledgement of Country

The Shire of Woodanilling acknowledges the Willman people as Traditional Custodians of the land within its boundaries and pays respect to elders past, present and emerging.

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Shire of Woodanilling Public Health and Wellbeing Initiatives	12



INTRODUCTION

We are pleased to present the Shire of Woodanilling's (Shire) Public Health Plan 2026-2031 designed to assist in addressing the public health needs of our residents in conjunction with the strategies outlined in the Shire's Strategic Community Plan (2025-2035) 'The Woodanilling Way' and the Shire's Disability Access and Inclusion Plan.

Our community's health and wellbeing is everyone's responsibility and our Plan aligns with the Public Health Plan for Western Australia 2025 - 2030 to contribute to improving health outcomes in our community.

Woodanilling is fortunate to be located in the picturesque upper Great Southern, conveniently situated approximately 15 minutes north of the regional centre of Katanning and approximately 20 minutes south of Wagin. Both neighbouring centres, along with Kojonup to the south-west, provide access to General Practitioners, district hospitals and allied health services.

OBJECTIVE

The Shire of Woodanilling Public Health Plan (Plan) has been created with the objective of promoting and improving public health services in the Shire of Woodanilling through a combination of Local, State and Federal government services provision, in accordance with *Public Health Act 2016 (Act)* requirements.



VISION

In 2035 the Shire of Woodanilling will be a Shire that is energetic and progressive with a strong connection to its community and environment. It will be a Shire that embraces its independence and encourages the sustainable development of the natural environment through ways that value the cultural heritage and sense of place provided by living in Woodanilling.



ROLE OF THE SHIRE

The Shire of Woodanilling provides services identified in the State Health Plan as being provided by local government. These include environmental health, building, planning and development, infrastructure and property, recreation and cultural facilities and their administration, water and sewerage, and ranger services, including but not limited to:

1. Monitoring food and water safety at businesses providing food to the community.
2. Ensuring compliance of on-site wastewater management for homes and businesses.
3. Monitoring pool fencing for the safety of the community.
4. Investigating noise and other nuisance impacts.
5. Monitoring and ensuring building standards and compliance with housing and accommodation standards.
6. Investigating incidences of enteric (intestinal) and arbovirus (transmitted to humans by blood-feeding vectors e.g., mosquitoes, ticks, sandflies etc.) infectious diseases.
7. Monitoring zoonoses (disease transmission from animals to humans) and safety risks through animal control, licensing and monitoring.



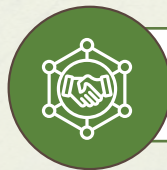
STRATEGIC COMMUNITY PLAN

Our Strategic Community Plan (SCP) 'The Woodanilling Way 2025 - 2035' aligns with the provision of health-related services in our Shire.
(Identified through community consultation during 2024)

OUR STRATEGIC COMMUNITY PLAN KEY PILLARS ARE:



1. SOCIAL



3. CIVIC LEADERSHIP



2. ENVIRONMENT



4. ECONOMIC

Corporate Business Plan Actions contain priority projects designed to achieve the goals of each pillar of our Strategic Community Plan
(visit www.woodanilling.wa.gov.au for quick access to priority projects in our SCP)



KEY PILLAR 1 - SOCIAL

Pillar 1 aims to foster a connected, inclusive community with access to quality services, facilities, and social opportunities. Focus areas include community wellbeing, cultural and community engagement, youth and family development, age and disability support, community safety and emergency services, and social inclusion and equity.



Key Pillar 1 Corporate Business Plan Action goals:

- Goal 1:** A safe and inclusive community for all ages
- Goal 2:** Local access to health and education services
- Goal 3:** Active and healthy community
- Goal 4:** Mitigate the impact of natural events



KEY PILLAR 2 - ENVIRONMENT

Pillar 2 focuses on protecting natural and built environments, promoting sustainable land use, and encouraging responsible environmental management. Key priorities include land and natural resource management, waste management, water conservation, environmental conservation, and climate adaptation.



Key Pillar 2 Corporate Business Plan Action goals:

Goal 5: Care and protect our natural environment

Goal 6: Sustainable and efficient use of natural resources



KEY PILLAR 3 - CIVIC LEADERSHIP

Pillar 3 emphasises strong governance, transparency, and community trust. Key areas of focus include good governance, community engagement, leadership development, and strategic planning and accountability.



Key Pillar 3 Corporate Business Plan Action goals:

Goal 7: Deliver a high standard of service for our community

Goal 8: Accountable and compliant governance

Goal 9: Enhance Strong Civic Leadership



KEY PILLAR 4 - ECONOMIC

Pillar 4 focuses on building a diverse, sustainable economy that benefits residents and businesses. Key priorities include business support and development, tourism growth, infrastructure improvement, and agricultural innovation.



Key Pillar 4 Corporate Business Plan Action goals:

Goal 10: A transport network that responds to the accessibility and connectivity needs of industry and community

Goal 11: Local economic growth is supported by essential services and robust infrastructure

Goal 12: Grow the visitor and tourism industry

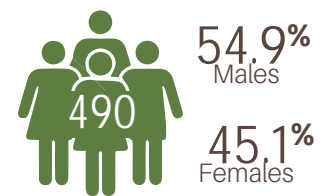
A SNAPSHOT OF THE HEALTH AND WELLBEING PROFILE 2015-2024 OF PEOPLE IN THE SHIRE OF WOODANILLING

The following Shire of Woodanilling statistics represent factors that deviate from the State average by $\geq 4\%$ and represent 2024 data, unless stated otherwise.

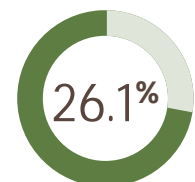
- ASR = Age Standardised Rate per 100,000 population – percentage not noted
- < = less than, > = more than, \geq = equal to or more than

Factor	Description	Statistic
Nutrition (children - 2-15 years/ adults - ≥ 16 years)	71.1% of children ate the recommended serves of fruit daily (females 5.1% < state prevalence)	Not so good news
	38.3% of adults ate the recommended serves of fruit daily (4.9% > state prevalence)	Good news
	13.7% of adults drank sugar-sweetened soft drinks and energy drinks more than twice a week (males 5.4% < state prevalence)	Good news
Physical Activity	42.1% of adults (≥ 18 years) did not meet recommended weekly physical activity guidelines (males 6.5% > state prevalence)	Not so good news
	37.5% of children (0-15 years) spent more than recommended time in screen-based sedentary leisure activities (males 4.1% < state prevalence, females 10.3% < state prevalence)	Good news
Overweight and obesity (children 5-15 years/ adults ≥ 16 years)	13.2% of children are classified as 'obese' (males 4.7% > state prevalence)	Not so good news
	44.5% of adults are classified as 'obese' (males 8.9% > state prevalence, females 5.2% > state prevalence)	Not so good news
Vape Use (≥ 18 years)	3.7% currently vaped (males 4.2% < state prevalence, females 4.3% < state prevalence)	Good news
Mental Health and Wellbeing (persons aged ≥ 16 years)	12.1% experience anxiety (females 5% < state prevalence)	Good news
	19.1% experience any mental health condition (males 4.1% < state prevalence, females 6.7% < state prevalence)	Good news
	17.8% experience high or very high psychological distress (females 4.5% < state prevalence)	Good news
Injury-related hospitalisations (persons of all ages/ ASR)	151.2 per 100,000 intentional self-harm hospitalisations (females > state ASR)	Not so good news
	527.4 per 100,000 transport accident hospitalisations (> state ASR)	Not so good news
Injury-related deaths persons of all ages/ (ASR) - 2021	49.5 per 100,000 transport accident deaths (> state ASR)	Not so good news

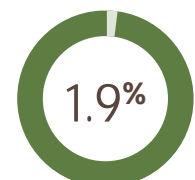
POPULATION



CURRENTLY UNEMPLOYED

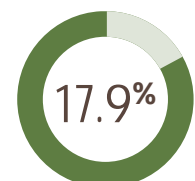


BORN OVERSEAS



INDIGENOUS

identify as Aboriginal/Torres Strait Islander persons



LANGUAGE

speak a language other than English at home

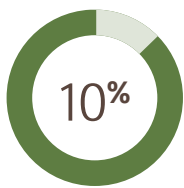
(Source: A snapshot of the Health and Wellbeing Profile 2015-2024 - prepared by WA Country Health Service Health Promotion (2026) and is an adaptation of a similar resource developed by South Metropolitan Health Service. Information and data is sourced from the Public Health Atlas produced by the Epidemiology Directorate, Public and Aboriginal Health Division, Department of Health WA, January 2026. Data presented in the Health and Wellbeing Profiles 2015-2024 are estimates derived from Bayesian modelling processes not raw values. Refer to Bayesian modelling method documents for technical information).

PUBLIC HEALTH PLAN SURVEY

WOODANILLING RESPONDS

The Shire of Woodanilling Public Health Plan survey was conducted anonymously (online and via hard copy) during the month of March 2026, with a relatively even representation from across all location areas (rural/townsite/local rural) as follows:

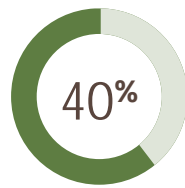
AGE BREAKDOWN



15 - 34
years old



35 - 64
years old



65 - 85+
years old

IDENTIFYING AS



70%
Females

26.7%
Males

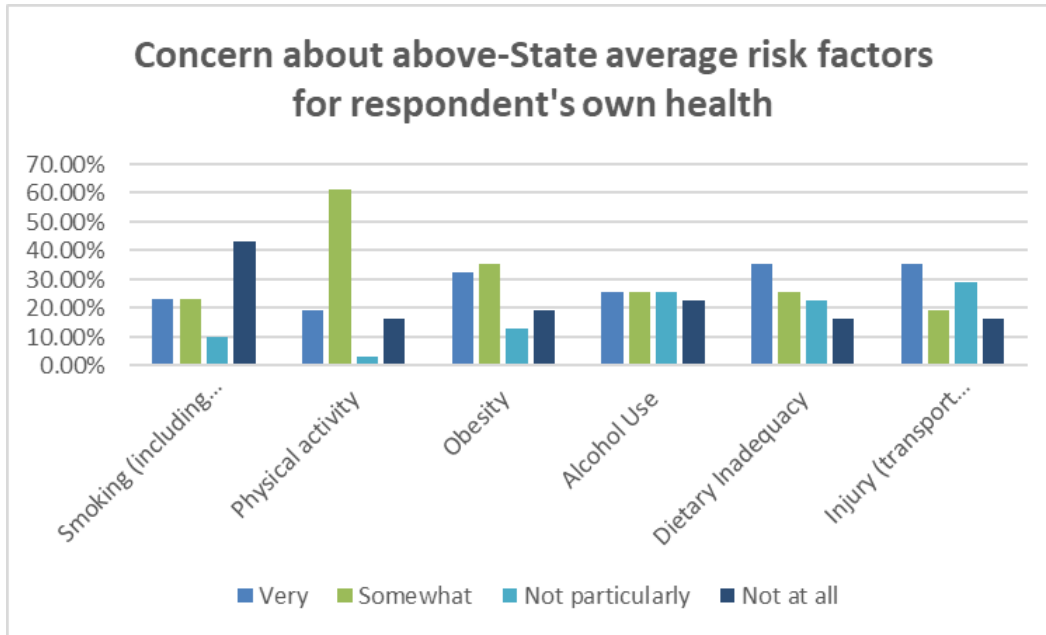
3.3%
Not stated

BACKGROUND

73.33%
Non-indigenous
Australian

26.66%
Non-Indigenous Australian
& Other/ Live with
Disability/Carer/Carer &
Live with Disability





Please see * below for full descriptors.

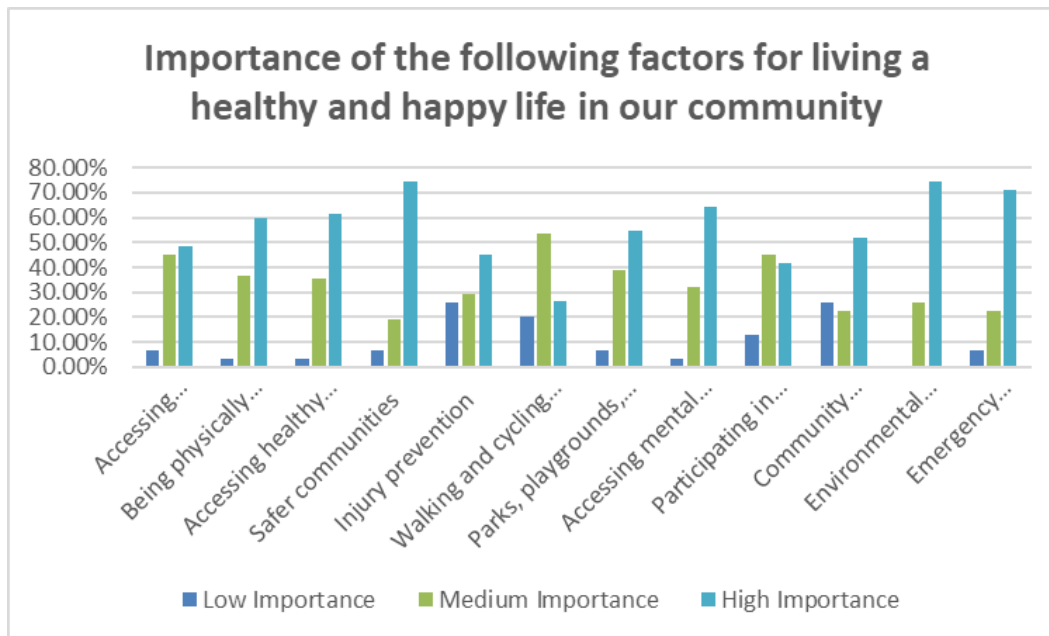
Areas of highest concern for above-State average risk factors for a respondent's own health:

Physical Activity – 80.64% either somewhat or very concerned

Obesity – 67.74% either somewhat or very concerned

Dietary Inadequacy – 61.29% either somewhat or very concerned

*Smoking (including vaping)/Injury (Transport accidents/intentional self-harm).



Please see * below for full descriptors.

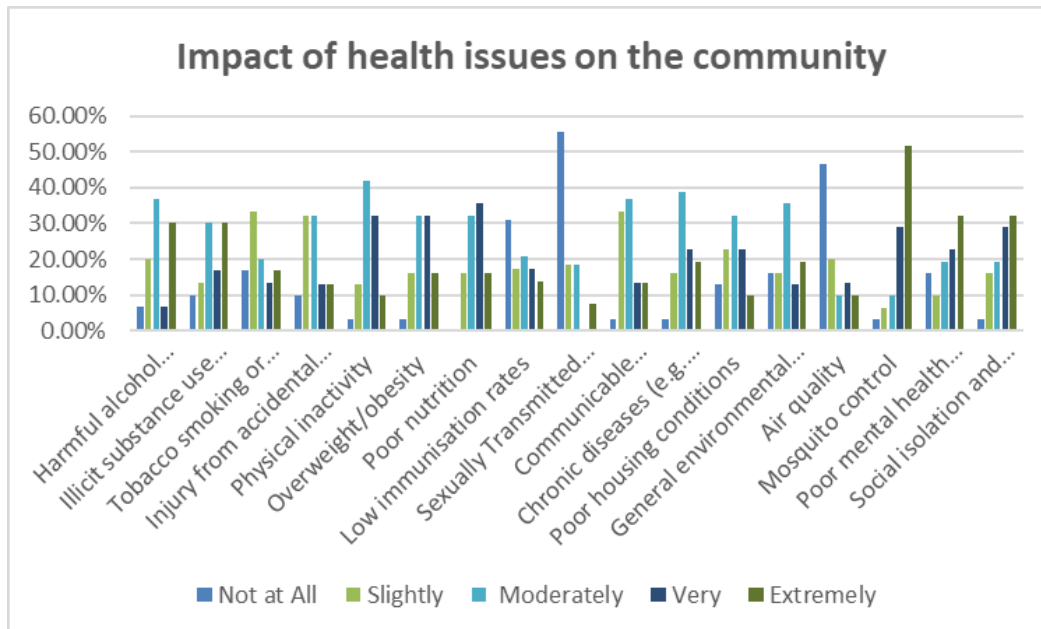
Factors of highest importance for living a healthy and happy life in your community:

Safer communities – high (74.19%)

Environmental health protection (i.e. mosquito control, good quality air) – high (74.19%)

Emergency preparedness – high (70.97%)

*Accessing community recreation facilities/Being physically active/Accessing healthy food options/Walking and cycling paths/Parks, playgrounds, and open spaces/Accessing mental and general health services/Participating in community activities and events/Community vaccinations and health screening/Environmental health protection (i.e., mosquito control, good quality air)/Emergency preparedness.



Please see * below for full descriptors.

Health issues rating highest for impacting the community:

Mosquito control – very (29.03%) to extremely (51.61%)

Poor mental health conditions (e.g. stress, anxiety, depression) – very (22.58%) to extremely (32.26%)

Social isolation and poor social connection – very (29.03%) to extremely (32.26%)

*Harmful alcohol consumption/Illicit substance use (e.g., marijuana, methamphetamine), Tobacco smoking or vaping/Injury from accidental falls/Sexually Transmitted Infections (STI's)/Communicable diseases (e.g., 'flu)/General environmental health conditions (e.g., water safety, waste management, litter)/Poor mental health conditions (e.g., stress, anxiety, depression)/Social isolation and poor social connection.

THE COMMON THEMES OF WHAT RESPONDENTS WOULD LIKE TO SEE OCCUR TO IMPROVE HEALTH AND LIVEABILITY IN THE COMMUNITY INCLUDED:

- Access to services
- Non-sport social opportunities
- Arts and creative
- Youth opportunities

EVALUATION & REPORTING

EVALUATION

Monitoring progress in public health improvements can be broken into short, medium and long term evaluation, as follows:

Short term - changes in health policy or practice e.g., an Initiative being implemented

Medium term - changes in health behaviour e.g., demonstrated public engagement in implemented Initiatives such as increased use of improved pathways/attendance at health related workshops

Long term - changes in prevalence of chronic diseases e.g., statistical evidence of an increase in consumption of fresh food/decline in tobacco or alcohol use (using data sources such as the Australian Food Atlas or Department of Health *Health and Wellbeing* reports).

REPORTING

In accordance with section 22 of the *Public Health Act 2016 (WA)*, local governments are required to report to the Chief Health Officer on the performance of functions under the *Public Health Act 2016 (WA)*. As part of this reporting process, the Chief Health Officer may require local governments to report on whether they have produced their PHP.

The Shire of Woodanilling will review and report on its Public Health Plan on an annual basis and undertake its first full five-year review/replacement as of May 2031.

SHIRE OF WOODANILLING PUBLIC HEALTH AND WELLBEING INITIATIVES

(Source documentation: SCP = Strategic Community Plan Priority Project/DAIP = Disability Access and Inclusion Plan Outcome/CS = Community Survey)

Health Area	Initiative	Alignment with SCP/DAIP/CS	Expected outcome(s)	Measure	Timeline	Role	Potential External Stakeholders	Alignment to State PHP objectives and priorities
1. Improving health outcomes associated with lack of physical activity, obesity and dietary inadequacy	1.1 Advocate with external agencies to provide access to educational resources and increased awareness of physical activity level and nutritional requirements.	CS	Accessible health and wellbeing literature in the community/ advertising via various local media sources and in public facilities.	Evidence of literature in local public facilities and advertising in media outlets highlighting the benefits of meeting recommended physical activity levels and dietary requirements.	2025-26 ongoing	Shire	Population Health - WA Country Health Service Great Southern (PH - WACHS) Healthway Other public health services	Objectives Promote: Foster strong communities and healthy environments. Prevent: Reduce the burden of chronic disease. Priorities Health Promotion & Prevention. System Enablers: Improve Health Literacy.
	1.2 Encourage community led coordination of walking group.	CS	Community participation in/ co-ordination of walking group/s.	Evidence of advertising for Expressions of Interest to coordinate a walking group/s and expressions of interest in participation. Demonstrated participation in walking group.	2026-27 ongoing	Shire initially/ community leader (future)	Community Leaders	Objectives Empower and enable people to live healthy lives - supports behaviours like healthy eating, physical activity, and mental wellbeing. Priorities Promoting active living and healthy environments.
	1.3 Encourage consumption of healthy fresh food options.	CS	Improved access to healthy fruit and vegetables.	Community participation in access.	2026-27 ongoing	Shire	DoH Healthway	

<p>Cont...</p> <p>1. Improving health outcomes associated with lack of physical activity, obesity and dietary inadequacy</p>	<p>1.4 Advocate with external agencies to provide access to educational resources aimed at reducing alcohol and tobacco consumption, and illicit substance abuse.</p>		<p>Public awareness of the benefits of reducing alcohol and tobacco consumption, and illicit substance abuse/availability of educational resources and information on how to access/who to approach for professional assistance.</p>	<p>Evidence of literature and advertising referencing educational resources and how to access professional public health assistance.</p> <p>Evidence of promotional signage.</p>	2026-27 ongoing	Shire	<p>PH - WACHS Healthway</p> <p>Other public health services</p>	<p>Objectives Promote: Foster strong communities and healthy environments. Prevent: Reduce the burden of chronic disease.</p>	
								<p>Priorities Health Promotion & Prevention. System Enablers: Improve Health Literacy.</p>	
<p>2. Minimising injury, substance abuse, and alcohol and tobacco use/ Safer community</p>	<p>2.1 Partner with Western Australian Police (WAPOL) and RoadWise for promotion of road safety advertising campaigns aimed at increasing awareness of safer road use practices.</p>		<p>Public awareness of road safety matters and Roadwise events.</p>	<p>Availability of promotional literature in the community, increased signage, and invitations to participate in RoadWise events.</p>	2026-27 ongoing	Shire	<p>WAPOL RoadWise (Western Australian Local Government Association) Funding bodies</p>	<p>Objectives Provide health protection for the community.</p>	
								<p>Priorities Injury prevention and community safety.</p>	
	<p>2.2 Partner with WAPOL to attract funding for CCTV.</p>	<p>SCP 1.5 SCP 4.1</p>		<p>Grant funding/purchase of CCTV.</p>	<p>CCTV within townsite.</p>	2026-27	Shire	<p>WAPOL Funding bodies</p>	<p>Objectives Provide health protection for the community – including emergency management.</p>
									<p>2.3 Support the training and leadership development of local emergency service volunteers.</p>
	<p>2.4 Improve community awareness of fire preparedness and response.</p>	<p>SCP 4.2</p>	<p>Increased awareness of fire preparedness and response practices.</p>	<p>Availability of educational resources/advertising/workshop session/s.</p>	2026-27 ongoing	Shire	<p>DFES Local fire brigades</p>	<p>Objectives Provide health protection for the community – including emergency management.</p>	
								<p>Objectives Provide health protection for the community – including emergency management.</p>	



Health Area	Initiative	Alignment with SCP/DAIP/CS	Expected outcome(s)	Measure	Timeline	Role	Potential External Stakeholders	Alignment to State PHP objectives and priorities
Cont... 2. Minimising injury, substance abuse, and alcohol and tobacco use/ Safer community	2.5 Conduct fire hazard mitigation and equipment inspections.	SCP 4.3	Increased community safety.	Compliance with Fire Break Order.	2025-26 ongoing	Shire	DFES Local fire brigades	
	2.6 Update and deliver Council's Fire Management Plan (apply for grant funding if available).	SCP 4.4	Enhanced community fire safety.	Grant application. Fire Management Plan.		Shire	DFES Local fire brigades	
	2.7 Ensure Shire facilities are smoke free and appropriate signage is in place.		Increased awareness and healthy environments/ compliance with legislation.	Signage evident.			Department of Health (DoH)	
3. Regulatory Services (Building, Planning, Environmental Health)	3.1 Regular inspections, monitoring , and enforcement of food and water safety, on-site wastewater management, pool fencing, noise and nuisance impacts for homes and businesses, in accordance with statutory legislative requirements.		Business conducted within legislated requirements.	Minimised complaints of non-compliance or risk to community safety and wellbeing.	2025-26 ongoing	Shire	DoH Dept of Water and Environmental Regulation (DWER)	Objective Provide health protection for the community – regulatory and environmental health functions, communicable disease control, food safety, water quality and emergency management. Priority Environmental health and liveable communities - safe water, housing, climate change and health impacts.
	3.2 Ensure Council decisions and Shire approvals regarding development and building comply with standards and statutory legislation.		As above					

<p>Cont... 3. Regulatory Services (Building, Planning, Environmental Health)</p>	<p>3.3 Investigate the feasibility of water capture and storage for the development of Queerearrup Lake.</p>	SCP 3.4	Determination of feasibility/ security of water supply.	Feasibility report.	2026-27 to 2027-28	Shire	DWER	<p>Priority Environmental health and liveable communities – safe water, climate change and health impacts.</p>
	<p>3.4 Investigate alternative energy efficient systems for Shire facilities.</p>	SCP 6.1	Identification of any suitable, alternative energy systems.	Report by energy consultant/advisor.	2026-27 to 2027-28	Shire		
	<p>3.5 Water security – continue working with DWER on water security projects.</p>	SCP 6.3	Optimising of water supplies/ security where possible.	Reports to Council as water security projects undertaken.	2026-27 ongoing	Shire	DWER DoH	
	<p>3.6 Monitoring of disease transmission from animals to humans and associated safety risks.</p>		Minimal episodes of disease transmission.	Consultant reports. Department of Health evidence/feedback.	2025-26 ongoing	Shire	DoH	<p>Objective Provide health protection for the community – regulatory and environmental health functions, includes communicable disease control.</p>
	<p>3.7 Monitoring of blood-feeding vectors (e.g. ticks, sandflies, mosquitoes).</p>	CS	Minimisation of outbreaks.	Test results/ Community feedback.	2025-26 ongoing	Shire	DoH	
	<p>3.8 Carry out mosquito mitigation activities including non-spray options and action as seasonally required.</p>		Minimisation of outbreaks.	Test results/ Community feedback.	2025-26 ongoing	Shire	DWER	
	<p>3.9 Restore and protect our landscape and remnant bushland.</p>	SCP 5.1	Maintained and/ or improved natural resources.	Sustained natural resources/prevention of deterioration.	2025-26 ongoing	Shire	Landcare DWER	<p>Priority Environmental health and liveable communities - climate change and health impacts.</p>



Health Area	Initiative	Alignment with SCP/ DAIP/CS	Expected outcome(s)	Measure	Timeline	Role	Potential External Stakeholders	Alignment to State PHP objectives and priorities
Cont.. 3. Regulatory Services (Building, Planning, Environmental Health)	3.10 Improve waste management including implementation of landfill review recommendations and investigate long term management options.	SCP 5.2	Implementation of landfill review recommendations/ investigation of long-term management options.	Report/s on progress. Investigation results.	2025-26 ongoing	Shire		Objective Provide health protection for the community – regulatory and environmental health functions.
	3.11 Implement improved recycling practices through Council led initiatives and community education.	SCP 5.3	Availability of increased Council led recycling options. Provision of educational literature/ local advertising relating to recycling initiatives.	Evidence of recycling options and uptake of same/promotional signage.	2026-27 ongoing	Shire	Waste Authority of WA	
	3.12 Contribute to climate related projects with the Great Southern Voluntary Regional Organisation of Councils (VROC).	SCP 5.4	Liaison with Great Southern VROC/ contribution to projects.	Evidence of climate related projects/ documentation (e.g. meeting minutes).	2025-26 ongoing	Shire	Landcare Great Southern VROC	Priority Environmental health and liveable communities - climate change and health impacts.
	3.13 Support Natural Resource Management programs in the Shire.	SCP 5.5	Support for Landcare.	Projects undertaken by Landcare Officer.	2025-26 2026-27	Shire	Landcare	
	4. Provide recreation facilities and activities across all age and ability demographics	4.1 Deliver and support events and social activities.	SCP 1.1/ CS	Positive impact on mental health and wellbeing.	Community attendance at events and social activities.	2025-26 ongoing	Shire	
4.2 Support the Woodanilling Town Team to become an active community group in the Shire to complete community projects such as the railway station upgrades.		SCP 1.4	Community engagement/ positive impact on mental health and wellbeing.	Woodanilling Town Team activities undertaken.	2025-56 ongoing	Shire	Community Leaders Various State Government departments	Objective Empower and enable people to live healthy lives – supports behaviours like mental wellbeing.
4.3 Support events that benefit our community wellbeing, foster participation and volunteering.		SCP 2.2	As above	Community/ volunteer involvement in events.	2025-26 ongoing	Shire	As above	Priority Mental Health and Wellbeing – community resilience, social connection, and early intervention.

<p>Cont.. 4. Provide recreation facilities and activities across all age and ability demographics</p>	<p>4.4 Research funding opportunities for recreational/social activities – sport (variety), art and music, other non-sport activities across all age groups.</p>	CS	Increased community participation in recreational and social activities.	Grant income/ increase in variety of activities.	2026-27 ongoing	Shire	Various funding bodies	
	<p>4.5 Partner with the Woodanilling sporting community to attract funding to upgrade oval lighting.</p>	SCP 3.1	Improvement to recreational facility/ continued usage.	Installation of superior lighting.	2025-26 to 2027-28	Shire	Woodanilling sporting community Various funding bodies	
	<p>4.6 Work with the community to develop social outlets in the Shire.</p>	SCP 3.6	Higher community participation in social activities.	Increased quantity of social outlets.	2025-26 ongoing	Shire	Community Leaders	
	<p>4.7 Improve public spaces and gardens to beautify the natural environment and encourage outdoors activity.</p>	CS	Reduction in screen time, increased access to restorative environment/ wellbeing.	Higher number of people spending time in outdoor activities.	2026-27 ongoing	Shire	DWER Landcare	<p>Objectives Empower and enable people to live healthy lives – supports behaviours like physical activity and mental wellbeing.</p>
	<p>4.8 Collaborate with the Woodanilling Town Team to improve Shire and aesthetics in a coordinated manner.</p>	SCP 12.2	Increased community participation in recreational and social activities.	Woodanilling Town Team engagement/ improved aesthetics.	2026-27 ongoing	Shire	Community Leaders	<p>Priority Promoting active living and healthy environments. Health equity and priority populations – Aboriginal health, vulnerable and disadvantaged groups.</p>
	<p>4.9 Continued improvement to foot and bike paths, and accessibility to recreational facilities and equipment/Develop and implement an accessible network of pathways in the Shire.</p>	DAIP 1.2/ CS SCP 10.4 DAIP 2.2	Increased safety, physical activity, and ease of access to recreational facilities.	Increased foot/ bike path usage/ decrease in public road surface use for these purposes. Improved access to facilities.	2025-26 to 2027-28	Shire	Various funding bodies Disability Services Commission	



Health Area	Initiative	Alignment with SCP/ DAIP/CS	Expected outcome(s)	Measure	Timeline	Role	Potential External Stakeholders	Alignment to State PHP objectives and priorities
Cont.. 4. Provide recreation facilities and activities across all age and ability demographics	4.10 Investigate conversion of tennis courts to multipurpose courts.	SCP 3.3	Increased variety of recreational activity options.	Evidence of advice/ costings Evidence of conversion.	2025-26/ 2026-27	Shire	Community sporting bodies Department of Sport and Recreation (DSR) Funding bodies	Objectives Empower and enable people to live healthy lives – supports behaviours like physical activity, and mental wellbeing.
	4.11 Apply for external funding to establish local trails.	SCP 3.7 DAIP 1.3	Increased community participation in local accessible recreational activities.	Funding application. Evidence of local trails.	2026-27 ongoing	Shire		Objectives Empower and enable people to live healthy lives – supports behaviours like physical activity, and mental wellbeing.
	4.12 Provide support towards regional recreational facilities.	SCP 3.2	Use of regional facilities/ recreation and social connection with broader regional community.	Meeting minutes/ budgetary evidence/ advertising.	2025-26 ongoing	Shire	Regional Shires DSR	Priorities Promoting active living and healthy environments Health equity and priority populations – Aboriginal health, vulnerable and disadvantaged groups.
5. General Health	5.1 Support local and regional health services.	SCP 2.1	Improved access to health services within the local or regional setting.	Continuing/increased health services and visiting health professionals within the region.	2025-26 ongoing	Shire	PH – WACHS DoH Regional health facilities	Objectives Empower and enable people to live healthy lives – supports behaviours like physical activity, and mental wellbeing.
	5.2 Research likelihood of attracting regular visiting allied health services to Woodanilling. If potentially feasible, establish if community interest would be sufficient to warrant exploring further/consider suitable venue.	CS	Improved/easier access to allied health services in a local setting/ increasing awareness of healthy lifestyle choices.	Documentation evidencing approaches to various health organisations. If potentially feasible, conduct community survey to establish level of community interest. Increased health and wellbeing literature and health services information and promotion (advertising) in the community.	2026-27 ongoing	Shire	As above	Priorities Promoting active living and healthy environments. Health equity and priority populations – Aboriginal health, vulnerable and disadvantaged groups.



<p>5.3 Improving access to educational resources and upcoming public health services by partnering with external agencies and providing contact details (on Shire website and in Wongi newsletter) including external agency flyers (healthy lifestyle) in public facilities and approaching local businesses/organisations to display upcoming health service posters.</p>	CS	Greater community awareness of, and easier access to, health services and healthy lifestyle resources.	2026-27 ongoing	Shire	As above
<p>5.4 Explore the option of providing allied health (external agencies) led workshops/ education sessions in Woodanilling on healthy cooking/injury prevention measures/mental health strategies.</p>	CS	Greater community awareness (through tuition) of healthy lifestyle choices and strategies.	2026-27	Shire	As above
<p>5.5 Establish level of interest in using regular transport (e.g., bus hire) to neighbouring towns for appointments, access to fresh groceries, social events etc. If sufficient interest, research transport options and feasibility.</p>		Improved access to fresh fruit and vegetables, increased social interaction, access to regional facilities.	2026-27 ongoing	Shire	As above Transport providers
<p>5.6 Advocate for external agencies to provide mobile health screening, immunisation clinics etc. in Woodanilling townsite.</p>	CS	Easier/increased access to health screening, immunisation clinics and other services.	2026-27 ongoing	Shire	As above

Cont..
5. General Health



Shire of Woodanilling
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45. Local public health plans

- (1) A local government must prepare a public health plan (a *local public health plan*) that applies to its local government district.
- (2) A local public health plan must be consistent with the State public health plan.
- (3) A local public health plan may be prepared in conjunction with a plan for the future of the local government district prepared under the *Local Government Act 1995* section 5.56.
- (4) A local public health plan must —
 - (a) identify the public health needs of the local government district; and
 - (b) include an examination of data relating to health status and health determinants in the local government district; and
 - (c) establish objectives and policy priorities for —
 - (i) the promotion, improvement and protection of public health in the local government district; and
 - (ii) the development and delivery of public health services in the local government district;
 and
 - (d) identify how, based on available evidence, the objectives and policy priorities referred to in paragraph (c) are proposed to be achieved; and
 - (e) describe how the local government proposes to work with the Chief Health Officer and other bodies undertaking public health initiatives, projects and programmes to achieve the objectives and policy priorities referred to in paragraph (c); and
 - (f) include a strategic framework for the identification, evaluation and management of public health risks in the local government district and any other matters relating to public health risks in the local government district —
 - (i) that the local government considers appropriate to include in the plan; or
 - (ii) that are required to be included in the plan by the Chief Health Officer or the regulations;
 and
 - (g) include a report, in accordance with the regulations, on the performance by the local government of its functions under this Act.
- (5) A local government must review its local public health plan each year and may amend or replace it at any time.
- (6) Unless it is sooner replaced, a local public health plan must be replaced at the end of the period of 5 years after it was prepared.
- (7) A local government must prepare its first local public health plan not later than 2 years after this section comes into operation.

46. Publication of current local public health plans

- (1) A local government must make its current local public health plan publicly available without charge.
- (2) A local government may comply with subsection (1) in any way the local government considers appropriate, including (without limitation) by making the current local public health plan available on a website maintained by or on behalf of the local government.

47. Provision of local public health plans to Chief Health Officer

- (1) The Chief Health Officer may, by notice in writing, direct a local government to provide the Chief Health Officer with all or any of the following —
 - (a) a copy of the local government's current local public health plan;
 - (b) a copy of any amendments to the local government's current local public health plan.
- (2) A notice under subsection (1) may —
 - (a) direct a local government to supply a copy of a particular local public health plan or particular amendments to a plan; or
 - (b) direct a local government to supply, on an ongoing basis, a copy of all local public health plans or amendments to plans prepared after a specific date; or
 - (c) do both of those things.
- (3) A direction under subsection (1) to a local government must specify a time frame for compliance with the direction, and the local government must comply with the direction within that time frame.
- (4) The Chief Health Officer may at any time, by notice in writing, amend or revoke a direction given under subsection (1).

CORPORATE BUSINESS PLAN ACTIONS
PROGRESS REPORT & REVIEW – YEAR 1

Legend

On Track / Complete
Delayed / Behind Schedule
Off Track / Deferred

PILLAR 1: SOCIAL**Goal 1: A safe and inclusive community for all ages**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
1.1	Deliver and support events and social activities.	Deliver & Partner	✓	✓	✓	✓	Ongoing; events such as Australia Day & Bloom Art Exhibition delivered 24/25 & 25/26.
1.2	Deliver upgrades to Centenary Park in Woodanilling	Deliver	✓				Complete
1.3	Investigate demand for 'before and after school care'	Partner		✓			To be commenced – ADJUST TO 26/27
1.4	Support the Woodanilling Town Team to become an active community group in the Shire to complete community projects such as the railway station upgrades	Partner	✓	✓	✓	✓	Ongoing; partial upgrades (painting) to railway station and other opportunities such as painting rec centre, street beautification etc; further support subject to Shire resources
1.5	Work with Police to attract funding for CCTV Advocate	Advocate	✓	✓	✓	✓	In progress: CCTV installed at Shire & Rec Centre; further subject to funding opportunities
1.6	Finalise the Woodanilling Cemetery Plan	Deliver	✓	✓	✓	✓	Planning and review ongoing – finalise 27/28

Goal 2: Local access to health and education services

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
2.1	Support local and regional health services	Advocate	✓	✓	✓	✓	Ongoing; to be further informed by Public Health Plan
2.2	Support events that benefit our community wellbeing, foster participation and volunteering	Partner	✓	✓	✓	✓	Ongoing; events supported such as CWA Christmas Lunch, Bloom Festival & markets
2.3	Advocate for the Woodanilling Primary School and engage regularly with the Principal	Advocate	✓	✓	✓	✓	Ongoing; regular engagement with new Principal

Goal 3: Active and healthy community

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
3.1	Partner with the Woodanilling sporting community to attract funding to upgrade oval lighting	Partner		✓	✓	✓	Detailed planning to be commenced noting this will be a high-cost project ADJUST TO 26/27
3.2	Provide support towards regional recreational facilities	Partner	✓	✓	✓	✓	Scope to be defined to better understand the partner responsibility – ADJUST TO 26/27 AND FORWARD
3.3	Investigate conversion of tennis court to multipurpose courts	Deliver		✓			Planning to be commenced; ADJUST TO 26/27
3.4	Investigate the feasibility of water capture and storage for the development of Queerearrup Lake	Advocate		✓	✓	✓	Planning underway – to be considered in Water Strategy
3.5	Support the sponsorship of local athletes	Partner	✓	✓	✓	✓	Not commenced; ADJUST TO 26/27
3.6	Work with the community to develop social outlets in the Shire	Deliver/ Partner	✓	✓	✓	✓	In progress – community led sundowners supported & assisting community opportunity for golf club
3.7	Apply for external funding to establish local trails	Deliver			✓	✓	

Goal 4: Mitigate the impact of natural events

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
4.1	Support the training and leadership development of local emergency service volunteers	Deliver/ Partner	✓	✓	✓	✓	Ongoing – support provided through CESM
4.2	Improve community awareness of fire preparedness and response	Deliver/ Partner	✓	✓	✓	✓	Ongoing – info in Wongi newsletters, website, digital trailer message
4.3	Conduct fire hazard mitigation (including fire breaks) and equipment inspections	Deliver/ Partner	✓	✓	✓	✓	Ongoing: annually funded (externally and internally) and delivered
4.4	Update and deliver Council's Fire Management Plan - Apply for grant funding where possible	Deliver/ Partner	✓	✓	✓	✓	Bushfire Risk Management Plan update due Sept 2026

PILLAR 2: ENVIRONMENT**Goal 5: Care and protect our natural environment**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
5.1	Restore and protect our landscape and remnant bushland	Deliver/ Partner	✓	✓	✓	✓	Ongoing; support of WWLZ
5.2	Improve waste management including implementation of Landfill review recommendations and investigate long term management options	Deliver/ Partner	✓	✓	✓	✓	Planning commenced: Further long term options to be reviewed as part of regional strategy developed with Great Southern VROC
5.3	Implement improved recycling practices through Council led initiatives and community education	Deliver/ Partner	✓	✓	✓	✓	In progress: Information & education in Wongi
5.4	Contribute to climate related projects with the Great Southern Alliance	Deliver/ Partner	✓	✓	✓	✓	Planning underway with Great Southern VROC (no longer Alliance)
5.5	Support Natural Resource Management programs in the Shire	Deliver/ Partner	✓	✓	✓	✓	In progress: Ongoing support of WWLZ

Goal 6: Sustainable and efficient use of natural resources

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
6.1	Investigate alternative energy efficient systems for Shire facilities	Deliver/ Partner	✓	✓	✓	✓	Planning: To be investigated as regional initiative with GSVROC
6.2	Prepare for renewable energy projects in the Shire	Deliver/ Partner	✓	✓	✓	✓	Planning: information and ongoing awareness of development in renewable energy projects ONGOING
6.3	Water Security – Continue working with DWER on water security projects	Deliver/ Partner	✓	✓	✓	✓	In progress – continuing to work on delivery of agreed projects and identify new initiatives

PILLAR 3: CIVIC LEADERSHIP**Goal 7: Deliver a high standard of service for our community**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
7.1	Review and update the Workforce Plan	Deliver	✓	✓	✓	✓	Ongoing: Reviewed 25/26, new plan required 26/27
7.2	Invest in new technology to improve our service efficiency and effectiveness	Deliver	✓	✓	✓	✓	Ongoing: investigating AI opportunities & implementing
7.3	Ongoing provision made for staff development	Deliver	✓	✓	✓	✓	Ongoing subject to funding
7.4	Develop a renewed customer service charter	Deliver		✓			Not commenced; ADJUST TO 27/28

Goal 8: Accountable and compliant governance

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
8.1	Maintain compliance with the <i>Local Government Act 1995</i> and associated regulations	Deliver	✓	✓	✓	✓	Ongoing
8.2	Resolve the Audit Log findings from regulation 5 & 17 reviews	Deliver	✓	✓			In progress: most findings resolved & on track
8.3	Review and prepare relevant Local Laws	Deliver	✓	✓			In planning stage: review end 2026
8.4	Conduct annual reviews of Council Policies & Delegations	Deliver	✓	✓	✓	✓	In progress: new policies & amendments complete, major review 2nd half of 2026
8.5	Develop and maintain a Long Term Financial Plan	Deliver	✓	✓	✓	✓	In progress: draft prepared Target 2nd half 2026

PILLAR 3: CIVIC LEADERSHIP cont...**Goal 9: Enhance Strong Civic Leadership**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
9.1	Elected members complete required training	Deliver	✓	✓	✓	✓	In progress – required by end 2026
9.2	Council is supported with a resource to ensure high level of compliance and to build capacity	Deliver	✓	✓	✓	✓	In progress: Executive Manager Corporate Services provides support
9.3	Foster training and development opportunities for current and future community leaders	Deliver/ Partner	✓	✓	✓	✓	Ongoing – all elected members allocated to external Committees & Shire representation to build leadership

PILLAR 4: ECONOMIC**Goal 10: A transport network that responds to the accessibility and connectivity needs of industry and community**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
10.1	Develop, deliver and regularly review a 10-year Road Asset Plan that includes roads, verges, drains and culverts	Deliver	✓	✓	✓	✓	5 year Strategic road plan developed 2024, delivery phase. Verges, drains and culverts to be further refined.
10.2	Pursue and deliver Regional Road Group initiatives	Deliver/ Advocate	✓	✓	✓	✓	Ongoing: on track
10.3	Investigate the transfer of ownership/responsibility of Robinson Road West and/or seek additional funding to upgrade (major freight route).	Advocate/ Deliver	✓	✓	✓	✓	In progress: application being developed to seek transfer of ownership
10.4	Develop and implement an accessible network of pathways in the Shire	Deliver		✓	✓	✓	To be commenced; ADJUST TO 27/28

PILLAR 4: ECONOMIC cont...**Goal 11: Local economic growth is supported by essential services and robust infrastructure**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
11.1	Implement the 4WDL Housing Strategy	Deliver/ Partner	✓	✓	✓	✓	In progress – on track
11.2	Investigate additional accommodation options, matched with demand (aged care, social, key worker)	Deliver/ Partner	✓	✓	✓	✓	To be reviewed – basic study done as part of 4WDL strategy
11.3	Investigate alternative uses of the Woodanilling CBH Infrastructure	Deliver/ Partner		✓	✓		ADJUST TO COMMENCE 26/27
11.4	Investigate development of residential/semi-rural land development	Deliver/ Partner		✓		✓	To be commenced – with review of TPS (below) 26/27
11.5	Undertake review of Town Planning Scheme and preparation of Land Use Strategies	Deliver/ Partner	✓	✓			ADJUST TO COMMENCE 26/27
11.6	Advocate for reliable, high-speed mobile and internet access across the Shire	Advocate	✓	✓	✓	✓	Ongoing – advocacy through WALGA & 4WDL
11.7	Develop, deliver and regularly review a 10-year Community Assets and Facilities Plan	Deliver	✓	✓	✓	✓	Asset Management Plan 2016-2026; Basic plan developed, yearly review for budget purposes
11.8	Develop, deliver and regularly review a 10-year Plant and Equipment Plan	Deliver	✓	✓	✓	✓	Developed, ongoing; strategy to guide future decisions required

PILLAR 4: ECONOMIC cont...**Goal 12: Grow the visitor and tourism industry**

#	Priority Projects	Our Role	24/25	25/26	26/27	27/28	Progress Report May 2026
12.1	Participate in Tourism Initiatives with Great Southern Treasures and 4WDL	Deliver/ Partner	✓	✓	✓	✓	In progress - ongoing
12.2	Collaborate with the Woodanilling Town Team to improve Shire and aesthetics in a coordinated manner	Deliver	✓	✓	✓	✓	In progress - ongoing
12.3	Preserve heritage buildings and sites under Council's ownership	Deliver/ Partner	✓	✓	✓	✓	Ongoing – subject to funding and resources



PROPOSAL FOR BLOOM FESTIVAL 2026

1. Executive Summary

Since 2010, Bloom Festival has grown into an annual regional tourism event celebrating the towns, communities, wildflowers, culture and visitor experiences of the Great Southern Treasures region. The festival supports increased visitation, community participation and regional economic outcomes, with its estimated economic impact growing from \$1.9 million in 2022 to \$2.3 million in 2025. Tourism Western Australia has committed three years of Regional Event Scheme funding to the event, with 2026 being the second year.

Following confirmation that no further Service Level Agreement will be signed by participating Great Southern Treasures local governments, this proposal outlines a model for Australia's South West to continue delivering Bloom Festival in 2026, subject to Australia's South West Board approval and sufficient local government financial commitment.

The proposed model would utilise the Bloom Festival brand, using the existing GST marketing assets (website and social media accounts) preserving more than 22 years of regional investment while providing participating local governments with continued community participation, marketing visibility, and visitation outcomes.

This proposal outlines a model for Australia's South West to continue delivering Bloom Festival in 2026, subject to Australia's South West Board approval, sufficient local government financial commitment, continued access to required GST/Bloom assets, and confirmation that the final delivery budget is financially viable.

2. Purpose of the Proposal

The purpose of this proposal is to:

- Outline a model for the continued delivery of Bloom Festival in 2026.
- Clarify Australia's South West's proposed role in coordinating, auspicing and delivering the festival.
- Identify the expected benefits, risks and implementation steps.
- Define and seek written financial commitment from participating local governments to allow planning and delivery of Bloom Festival 2026 to recommence.

3. Background

3.1. Great Southern Treasures

- **Legal Status:** Great Southern Treasures is not a standalone legal entity. It is a partnership of financially participating local governments defined by a MOU. Australia's

South West is the legal entity that undertakes all financial, HR and WHS obligations through a Service Level Agreement. Great Southern Treasures and Bloom Festival are registered business names under Australia's South West's ABN.

- **Purpose & Functions:** It is an established tourism partnership covering multiple local government areas, known for initiatives like the Bloom Festival. The GST has a well-defined strategic plan that Australia's South West, on behalf of the member councils has delivered since 2021.
- **Governance Structure:** Its current governance structure is a 3-year MOU between 8 member councils which concludes on 30 June 2026.
- **Assets:** GST assets are owned by the member councils and custodianship is currently with Australia's South West. Assets include:
 - GST and Bloom brands
 - Website and hosting
 - Domains (Great Southern Treasures, Hidden Treasures, Bloom)
 - Microsoft email accounts (Great Southern Treasures, Bloom)
 - Social Platform Accounts (Instagram & Facebook)
 - Mailchimp Accounts for newsletters etc (EDM's)
 - Image Library
 - Tourist Guide & Map (inc distribution)
 - Hard and soft collateral such as banners, social media tiles, postcards and coreflute signs

3.2. Bloom Festival

- **Legal status:** The Bloom Festival is the signature annual event for the Great Southern Treasures. Bloom Festival is a registered business name under Australia's South West's ABN. All grants and funding are auspiced by Australia's South West.
- **Purpose and functions:** To increase tourism and visitation to the region and provide opportunities for the GST communities to come together, expanding their social and economic futures.
- **Governance structure:** As one of the key pillars of the GST Strategic Plan, Bloom Festival is currently delivered by the Great Southern Treasures as per the above governance structure.
- **Key programs or services:** Deliver a flagship Spring wildflower regional event across member Shires that drives visitation and length of stay.
- **Stakeholders:**

<ul style="list-style-type: none"> Local government owners State government funding Regional development agencies Tourism bodies Corporate and community sponsors Event managers Marketing and PR contractors Ticketing providers Project Working Group members Event holders Community groups 	<ul style="list-style-type: none"> Local businesses Visitor centres and CRCs Media outlets Cultural leaders and First Nations representatives Artists, performers and facilitators Residents, visitors and attendees Volunteers and local venues Future cultural, trail, nature-based and tourism collaborators
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4. Strategic Rationale for the Continuation of Bloom Festival

Bloom Festival is a proven regional tourism and community event platform that supports visitation, destination awareness and local participation across the Great Southern Treasures region. Its continuation provides an opportunity to retain the value of past local government investment while transitioning to a delivery model led by Australia's South West.

The strategic rationale for continuing Bloom Festival is based on the following objectives:

4.1 Financial sustainability for Bloom Festival

The proposed model provides a more sustainable basis for delivering Bloom Festival by reducing the governance, administration, reporting and operational costs associated with the former Great Southern Treasures structure. A collective local government contribution, combined with confirmed and prospective grant and sponsorship income, will support continued delivery of the festival in 2026.

4.2 Retention of GST and Bloom marketing assets

Over more than two decades, participating local governments have invested in the Great Southern Treasures and Bloom Festival brands, digital platforms, marketing channels, visitor content, collateral, event networks and regional awareness. Utilising relevant GST assets into a Bloom Festival-focused model will help preserve this investment and avoid the loss of established marketing value, audience reach and community recognition.

4.3 Driving visitation and regional marketing outcomes

Bloom Festival provides local governments with a recognised platform to promote towns, trails, events, businesses, visitor centres, community groups, wildflower experiences and cultural stories during the spring visitation period. The 2025 festival demonstrated strong community participation, tourism marketing performance and regional exposure through paid advertising, organic social media, media relations, website content, printed collateral, event listings, community support and partner storytelling.

A 2026 partnership gives participating local governments the opportunity to:

- increase visitation during the spring wildflower season;
- promote local events, attractions, trails, businesses and visitor experiences;
- build awareness of the Great Southern as a destination of choice;
- support local event holders with greater marketing visibility;
- contribute to regional economic impact through tourism and event attendance; and
- align with a recognised festival platform already supported by local governments, tourism bodies and regional stakeholders.

4.4 Retention of Tourism WA funding for the GST region

Tourism WA has committed funding to Bloom Festival, with 2026 representing the second year of a three-year funding agreement. Continuing the festival ensures this funding remains directed toward the Great Southern Treasures region and supports the delivery of a recognised regional event with demonstrated tourism and community outcomes.

5. Proposed Governance

Subject to Australia's South West Board approval and agreement by participating local governments, Australia's South West would assume regional custodianship and delivery responsibility for Bloom Festival. This would include management of the Bloom Festival brand, marketing channels (GST website and social media accounts), event delivery, funding administration, reporting and stakeholder engagement on behalf of the region.

Continued use of GST and Bloom Festival assets, including relevant brand, website, domain, social media and marketing channels, will be subject to written confirmation by participating local governments as part of the new agreement.

This approach is similar to Australia's South West's regional event delivery model for Taste Great Southern, where ASW provides event custodianship, coordination and delivery for broader regional benefit.

From Australia's South West's perspective, assuming regional custodianship of Bloom Festival would ensure the continuation of a significant Great Southern event that plays an important role in regional economic development by driving visitation, increasing length of stay and supporting visitor spend. Furthermore it:

1. Aligns with the Australia's South West constitution
2. Delivers on the Australia's South West strategic plan
3. Delivers on the Great Southern Tourism and Trade Partnership objectives
4. Delivers on the Tourism Destination Management Plan event development projects
5. Has secured Tourism WA committed funds

Participating local governments would be part of a Bloom Festival reference group. Following the festival, Australia's South West will provide participating local governments with a post-event report summarising attendance, marketing reach, media coverage, website and social media performance, event holder feedback, key outcomes, financial performance and recommendations for future delivery.

6. Proposed Bloom Festival Delivery

- Bloom Festival – Delivery of the event in 2026 (12 September – 11 October)
- Governance – regional custodianship of the event by Australia's South West

Bloom Festival will continue to be delivered via a hybrid model. All planning and execution of the event will be delivered by Australia's South West. As with previous festivals, Australia's South West would engage professional event management company Live Events to support event holder engagement, program development, event listings, launch event management, sales monitoring, reporting and acquittal requirements, under Australia's South West's oversight.

The current hybrid delivery model is considered appropriate because it combines Australia's South West's regional oversight, governance and funding administration with specialist event delivery expertise.

7. Local Government Financial Contribution Model

A minimum collective investment from participating local governments is required for Australia's South West to proceed with delivery of Bloom Festival in 2026. This investment will support the continuation of a recognised regional event platform while providing participating councils with local marketing visibility, community participation opportunities and visitation outcomes.

Australia's South West is requesting the following:

- A minimum collective local government contribution of **\$44,000** ex GST is required for Bloom Festival 2026.

By investing in Bloom Festival, local governments can support the delivery of Bloom whilst leveraging an established regional campaign that already delivers strong audience reach, media value, visitor engagement and economic benefit.

This proposal offers a partnership buy-in model with marketing deliverables for local governments, as per their advised contribution amounts. This investment will support the delivery of Bloom Festival 2026, increase visibility for their towns, events, natural assets, visitor experiences, and community stories through the Bloom Festival campaign.

Summary of Nominated Investment Amounts and Deliverables

Nominated Investment	Amount ex GST	Deliverables Summary
Entry-level Bloom Partner	\$2,000	Festival Program inclusion, foundational event support and base level marketing inclusions
Community Bloom Partner	\$5,000	Festival program inclusion, foundational event support, digital, paid, website and PR exposure
Signature Bloom Partner	\$7,000	Festival program inclusion, foundational event support, enhanced digital, paid, website and PR exposure

See **Appendix A: Local Government Bloom Partnership Marketing Deliverables** for inclusion details.

8. Bloom Festival Marketing Approach

Bloom Festival is a proven regional tourism and community activation platform that showcases the Great Southern's wildflowers, towns, culture, events, trails, food, arts, and local experiences.

In 2025, the festival delivered strong marketing outcomes, including 1.4 million Facebook and Instagram views, 344,000+ people reached through paid digital advertising, 960+ new social media followers, 18,000 website users, and more than 23 media articles and interviews across regional, state and national outlets. The festival also recorded 12,607 event attendees and an estimated \$2.3 million economic impact for the region.

To build on the 2025 campaign, the 2026 marketing programs will focus on:

1. Continue to use the GST website with www.bloomfestival.com.au as the lead URL (redirects to <https://greatsoutherntreasures.com.au/bloom/>) rather than creating a new Bloom Festival website.
2. Timely campaign launch, allowing more time for visitor planning and event promotion.
3. More destination-led storytelling, especially town profiles, local itineraries, wildflower routes, and cultural experiences.
4. The 2026 launch event is tentatively scheduled to be held in Woodanilling, subject to final confirmation of venue, logistics, budget and stakeholder arrangements.
5. Stronger support for event holders, including marketing guidance and content collection.
6. Improved regional spread of major events, helping avoid clashes and encouraging visitors to travel across multiple towns.
7. More road signage and on-ground visibility, responding to feedback from 2025.
8. Greater use of video, reels, carousels and collaborative posts, reflecting the strongest performing 2025 content formats.
9. Continued media and PR pitching, building on successful coverage in local, state and national media.

9. Financial Model Structure Bloom 26

The proposed 2026 Bloom Festival budget requires minimum income of approximately \$110,500 to deliver the event at the proposed scope. A collective local government contribution of **\$44,000** is required for Australia's South West to proceed with delivery, recognising that participating LGAs are investing to secure continued Bloom Festival delivery, local marketing visibility, community participation, and visitation outcomes for their towns and the broader Great Southern Treasures region.

Based on confirmed, proposed and estimated income currently identified, there remains a funding gap of \$27,454.55 against the minimum delivery budget of **\$110,500**.

To meet this gap, confirmed grant and sponsorship income currently totals \$31,045.45, with a further \$54,000 in grant and sponsorship applications pending; if some or all of this additional funding is not secured, Australia's South West may review the festival scope, reduce expenditure, seek alternative income, or determine whether the event remains viable.

The minimum income requirement has been rounded to **\$110,500**, providing a small contingency of \$276.35 against the current expense budget.

INCOME	Budget ex GST	Notes
Grant/Sponsorship Income		
Tourism WA – Regional Event Scheme Grant (Platinum Sponsor)	\$15,000.00	Confirmed (year 2 of 3-year agreement)
Rio Tinto	\$5,000.00	Confirmed
Vestas - Warperup Creek Wind Farm	\$2,500.00	Confirmed
CSBP Fertilisers	\$4,000.00	Confirmed
Southern Ports	\$4,545.45	Confirmed
Subtotal	\$31,045.45	

LGA Tiered Marketing Partnership Income		
Local Government Minimum Investment	\$44,000.00	Proposal pending
Subtotal	\$44,000.00	
Income from event holders	\$5,000.00	Estimate on previous years
Income from advert sales (program)	\$3,000.00	Estimate on previous years
Subtotal	\$8,000.00	
Total	\$83,045.45	
Minimum Bloom Income Required	\$110,500.00	
EXPENSES	Budget (ex GST)	Actuals (ex GST)
2026 Bloom Festival Launch Event		
Opening Ceremony - Indigenous Dance	\$2,200.00	
Opening Ceremony - Welcome to Country	\$500.00	
Live Music & Entertainment	\$5,000.00	
Face Painting	\$500.00	
Kids Games/Activities	\$500.00	
Staging, Sound A/V & Equipment Hire	\$1,500.00	
Photographer - Jenny Feast (Launch Event)	\$1,000.00	
Subtotal Launch	\$11,200.00	
2026 Bloom Festival Advertising and Marketing		
WA Caravan & Camping July 1/2 Page Advertising	\$650.00	
Have A Go News - August Edition	\$772.65	
Printed Posters & Flyers	\$500.00	
Social Media Ads + Management	\$19,000.00	\$3,800.00
Program Printing (4000)	\$4,930.00	
Program Distribution (4000)	\$1,800.00	
2026 Program Design	\$3,620.00	\$1,810.00
Digital Design – Adverts, Logo, Email Signature	\$940.00	
Sunday Times Magazine - September	\$1,300.00	
Caravanning Australia - Winter Edition	\$1,300.00	
Wanderlust Magazine Advertising (7West) Winter	\$599.00	
Southerly Magazine – Aug & Sept Editions	\$550.00	
Bloom Event Signage for GST Shires	\$1,820.00	
Issuu Account: Bloom Festival Program Hosting	\$252.00	
Social Media Influencer	\$500.00	
Total Marketing	\$38,533.65	
2026 Bloom Festival Coordination & Administration		
Bloom Event Coordinator - Live Events	\$24,090.00	\$6,022.50 with next instalment due in May
Insurance	\$2,000.00	
Event Project and Marketing Management	\$29,400.00	
Administration and Compliance	\$5,000.00	\$100.14
Total Coordination	\$60,490.00	
Total Expenses	\$110,223.65	\$11,732.64
BALANCE	\$276.35	

10. Risks and Mitigation

Risk	Mitigation
Minimum LGA contribution is not secured	Australia's South West will not proceed to full delivery or commit to further non-essential expenditure unless the required collective local government contribution is confirmed.
Pending grants or sponsorships are unsuccessful	ASW may reduce scope, adjust expenditure, seek alternative income, or reassess event viability.
Asset transfer or use is not formally confirmed	Relevant GST and Bloom asset arrangements will be documented as part of the transition process.
Delayed LGA decisions affect delivery timelines	A clear decision deadline is included to allow 2026 planning and marketing activity to recommence.
ASW Board approval is not obtained	The proposal remains subject to ASW Board endorsement before final implementation.
Reduced delivery scope affects stakeholder expectations or festival reputation	Australia's South West will clearly communicate the confirmed scope, funding position and delivery model to participating local governments, event holders and key stakeholders, and will use post-event reporting to identify improvements for future years.

11. Proposal Agreement Timeline

Stage	Date due	Responsibility
Proposal feedback	8 May 2026	All LGAs
Amendments made	15 May 2026	Australia's South West
ASW Board Endorsement	15 May 2026	Australia's South West
LGA financial contribution written confirmation	28 May 2026	All LGAs
Recommence Bloom 26 Delivery	29 May 2026	Australia's South West

12. Not in Scope

The Bloom Festival proposal does not include paid promotion of Great Southern Treasures as a regional brand, including paid social media advertising, boosted posts or standalone GST campaign activity. The scope is limited to Bloom Festival delivery and promotion, using existing GST channels (website and social media platforms). It does not include redesign or redevelopment of the GST website, beyond routine updates, event listings and content maintenance required for the festival. It also does not include development of a standalone Bloom Festival website.

Also excluded are new brand development, creation of new tourism collateral unrelated to Bloom, management of non-Bloom GST projects, ongoing LGA tourism marketing outside the festival campaign, individual event delivery by ASW, and costs associated with asset transfer or winding up GST structures unless separately agreed and funded. This aligns with the proposal's focus on continuing Bloom Festival delivery while using existing GST assets.

13. Decision Sought

It is recommended that each Council:

1. Supports, in principle, the continued delivery of Bloom Festival in 2026 under the regional custodianship and delivery model proposed by Australia's South West.
2. Agrees to provide a total combined financial contribution of **\$44,000.00**, subject to confirmation of the final proposal and participating local government contributions.

Appendices

Appendix A: Local Government Bloom Partnership Marketing Deliverables

Entry-level Bloom Partner

Investment: \$2,000

A base-level entry for local governments seeking to support their communities with event listings within the main Bloom Festival program. This tier will help drive awareness of local events and regional awareness.

Included marketing activity:

Festival program inclusion

- Local government area included in the official Bloom Festival program.
- Event listings included in the printed and digital program – main program section.
- Inclusion of local visitor information, town highlights, and key attractions where relevant.

Website presence

- Local government area included on the Bloom Festival landing page.
- Event listings linked through the Bloom Festival landing page.

Social media promotion

- Inclusion in broader regional posts and event round-ups.

Paid digital advertising

- Inclusion in the broader Bloom Festival paid digital campaign.

Event holder support

- Promotion of registered events through Bloom Festival channels.
- Support for community groups and event holders to ensure event planning and delivery, imagery, and event information are program ready.

Community Bloom Partner

Investment: \$5,000

Best suited to local governments wanting a greater marketing presence and more event visibility. This tier is designed to position the local government area as a key destination for Bloom Festival events.

Included marketing activity

Everything in **Entry-level**, plus:

Enhanced festival program presence

- Event listings highlighted in the printed and digital program.
- A dedicated local government area feature or enhanced town profile within the digital campaign.
- Priority inclusion of local trails, wildflower walks, scenic drives, cultural attractions, accommodation, and visitor services.

Paid digital advertising

- Local government area included in targeted paid advertising creative.
- Campaign targeting may include Perth, South West, Great Southern, intrastate drive markets, and regional audiences.

Media and PR

- Local government area included in media pitching opportunities.
- Key events or hero experiences considered for regional and state media stories.
- Support to identify media-friendly angles, such as community-led events, wildflower displays.

Website and itinerary integration

- Inclusion in at least one Bloom Festival itinerary or trip-planning feature.
- Local events and visitor experiences promoted through the Bloom Festival landing page.
- Cross-linking to local visitor information where appropriate.

Reporting

- Post-campaign summary of relevant activity, including social content, paid advertising inclusion, website activity where available, and media outcomes.

Signature Bloom Partner**Investment: \$7,000**

Suited to local governments seeking greater visibility and event support within Bloom Festival 2026. This tier is designed to give a local government area higher campaign visibility and support stronger outcomes, including increased event attendance, local business benefit, and destination awareness.

Note: As Woodanilling has been the nominated host town for the Bloom Festival Launch, their marketing deliverables will be focussed on the Bloom Festival Launch Event.

Included marketing activity

Everything in **Entry-level and Community**, plus:

Hero destination positioning

- Local government area positioned as a major Bloom Festival destination within the 2026 campaign.
- Opportunity to nominate a hero town, trail, event cluster, attraction, or visitor experience as a campaign focus.
- Priority inclusion in campaign storytelling across digital, media, and visitor planning channels.

Premium festival program presence

- Premium placement in the printed and digital Bloom Festival program.
- Enhanced destination editorial, including town stories, visitor highlights, trails, wildflower locations, accommodation links, and event clusters.

Dedicated social media campaign package

- **Organic and paid social media post on Australia's South West Meta channels** (Facebook and Instagram) featuring a three to five custom designed carousel post tailored to the ASW social media audience of over 140K. The paid post will be targeted to audiences across the intrastate market, with a \$250 spend and run for one week either in the week prior to, or during the Bloom Festival.
- Priority inclusion in collaborative social content with regional tourism partners where opportunities allow.
- Inclusion in countdown, launch, itinerary, event spotlight, and "plan your trip" content.

Paid advertising priority

- Dedicated paid advertising allocation for the local government area.
- Campaign creative focused on hero events, destination experiences, wildflower attractions, and travel planning.
- Targeted campaign activity designed to drive traffic to event listings and visitor information.

Media and PR priority

- Priority inclusion in media pitching.
- Support to profile signature events, community initiatives, wildflower experiences, cultural programming, or destination stories.

Website, itinerary and trip-planning features

- Inclusion in multiple itineraries or themed visitor-planning articles.
- Promotion of local accommodation, visitor centres, businesses, trails, scenic drives, and community experiences where relevant.

Post-campaign reporting

- Partner-level marketing report summarising:
- Social media activity
- Paid advertising activity
- Website and referral activity where available
- Media and PR coverage
- Event promotion outcomes

Appendix B: Current Implementation Timeline for Bloom 2026

Preliminary planning and time-critical delivery activity has commenced to preserve essential festival timelines. Full delivery and further non-essential expenditure remain subject to Australia's South West Board endorsement and confirmation of sufficient local government financial contributions.

FEBRUARY

- Live Events Contracted \$24,090 ex. GST. 4 x 25% payments
Deliverables:
 Project Stage 1 - Feb – March. Project Commencement
 Project Stage 2 - March – May. Event Holder Sales
 Project Stage 3 - May – July. Event Program Creation
 Project Stage 4 – July – Nov. Events Sales, Reporting and Acquittals
- Clever Octopus Contracted \$3,620 ex. GST 50% deposit. Final 50% balance due prior to delivery of final files.
Deliverables:
 Bloom Festival 2026 Program Design
 Design Assets for Bloom Festival 2026
- Budget Created
- Event Management Plan Created
- Marketing & Communications Plan Created
- 2026 Bloom Info Booklet Created
- Grants / Sponsorship applications commenced

MARCH

- **Bloom Community Working Group Engaged (monthly meetings)**
List of participants:
 Charli Mayfield – Marketing & Tourism Coordinator – GS Wine Producers Association
 Stuart Drummond – Shire of Gnowangerup
 Jill Watkin – Kodja Place
 Jenny Cristinelli – Shire of Cranbrook – Community Development Manager
 Morris Trimming – Shire of Woodanilling
 Margot – Mt Trio Bush Camp & Caravan Park
 Simone Klose – Down South Creative - Director
- Bloom Launch Event Planning Meetings commenced: Woodanilling – Saturday 12 September
- Bloom Events EOI opened – **closing date 1 May**
- Lumenesse & Co Contracted to provide Socials & marketing deliverables
- Bloom Program Advertising Prospectus created and sent to local businesses and organisations
- Event EOI Flyers created and mailed to GST CRC's
- Grants / Sponsorship applications / administration

APRIL

- Community Information Sessions in-person (Katanning) and online offered
- Print Advertisements booked
- Risk Management Plan created
- Tourism WA RES Grant milestones commitments commenced
- Grants / Sponsorship applications / administration

MAY

- **Events EOI Close – 1 May**
- **15 May** - Event details, program copy written, paid advertising organised and sponsor details provided to program designer
- Risk Management Plan submitted
- Social Media / Marketing campaign
- Grants / Sponsorship applications / administration

JUNE

- **12 June** - Print-ready artwork submitted to the printers
- Grants / Sponsorship applications / administration
- Launch event planning
- Social Media / Marketing campaign

JULY

- **24 July** - Distribution and Launch of the program
- Events uploaded to the Bloom page – GST website
- Social Media / Marketing campaign
- Ticketing / event changes for digital program
- Event signage organised
- Launch event planning

AUGUST

- Social Media / Marketing campaign – focus on travel inspiration – activities, accommodation etc. Final push and ticket conversion.
- Ticketing / event changes for digital program
- Event signage
- Launch event planning

SEPTEMBER

- **12 September** - Launch Event
- Social Media / Marketing / PR campaign
- Ticketing / event changes for digital program
- Attend events + content captured
- Event support

OCTOBER

- Social Media / Marketing / PR campaign
- Ticketing / event changes for digital program
- Event content captured
- Event support
- **11 October** - Bloom 2026 Ends

NOVEMBER

- Feedback from event holders
- Acquittals and reports
- Event signage returns

DECEMBER

- Acquittals and reports

INDICATIVE CESM COST SHARING BETWEEN DFES AND THE CITY/SHIRE OF... as at DD/MM/YY (example only)

ITEM	DESCRIPTION	TOTAL COSTS	DFES	30%	LOCAL GOVERNMENT	70%	RECOUP	FREQUENCY	COMMENTS
EMPLOYMENT COSTS									
Salary	<i>As negotiated with LG based on LG award/EBA</i>	\$97,000	\$29,100	30%	\$67,900	70%	DFES to pay on invoice from City/Shire	Quarterly	DFES and LG share costs based on agreed ratio. If salary exceeds base Award/EBA, excess costs are LG responsibility.
On Costs (30%)	<i>Workers Compensation, Superannuation and Annual and Long Service Leave accruals</i>	\$29,100	\$8,730	30%	\$20,370	70%	DFES to pay on invoice from City/Shire	Quarterly	Based on actual LG costs. Adjusted annually in line with statutory changes (e.g. super increases).
Availability Allowance		\$12,843	\$12,843	100%			DFES to pay on invoice from City/Shire	Quarterly	Refer to Clause 6.6. Subject to EBA indexation.
On-Call Allowance	<i>Where approved by RDC / MOC</i>	As incurred		100%			DFES to pay on invoice from City/Shire	Quarterly	Refer to Clause 6.7. Authorised by DFES RDC / MOC.
Overtime – DFES Authorised		As incurred		100%			DFES to pay on invoice for DFES authorised overtime	As required	Refer to Clause 6.5. Authorised by DFES RDC / MOC.
Overtime – LG Authorised		As incurred				100%		As required	Refer to Clause 6.5. Authorised by LG. Paid under LG Award/EBA.
Other									
OPERATIONAL COSTS									
ICT Equipment	<i>Includes Laptop Computer, accessories & data card</i>	\$3,000	\$3,000	100%			DFES to provide		DFES supplied and maintained. Replaced every 3-4 years.
Mobile phone & usage		\$1,800	\$540	30%	\$1,260	70%	DFES to pay on invoice from City/Shire	Quarterly	City/Shire to provide
Vehicle Expenses	<i>Lease, fuel, servicing and other on-road costs</i>	\$40,000	\$12,000	30%	\$28,000	70%	DFES to pay on invoice from City/Shire	Quarterly	City/Shire provides vehicle. Insurance arranged by LG. Private use rules to be agreed (FBT compliance). Backup vehicle provision by LG if CESM vehicle is unavailable.
Uniforms / PPE	<i>Purchase/Maintenance</i>	\$1,000	\$1,000	100%			DFES to provide – order through DFES Region.	As required	As per DFES Directive 1.3 – Dress Standards. Initial uniform/PPC costs absorbed by DFES.
Training	<i>Approved courses attended</i>	\$2,000	\$600	30%	\$1,400	70%	DFES to pay on invoice from City/Shire as required.	Quarterly	Including course fees, travel and accommodation. Aligned to CESM professional development.
Incident Deployment Costs	<i>As agreed and negotiated between DFES and LG</i>			100%			DFES to pay on invoice from City/Shire for DFES incidents.	Quarterly	DFES funds CESM deployment costs. City/Shire to provide purchasing card.
TOTAL			\$67,813		\$118,930				